

 **surgicom**

sudarsanam
SPINNING MILLS

sudarsanam
FABRICS

 **taramtextiles**

86th Annual Report 2025-2026



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

Our Founder's Mentor

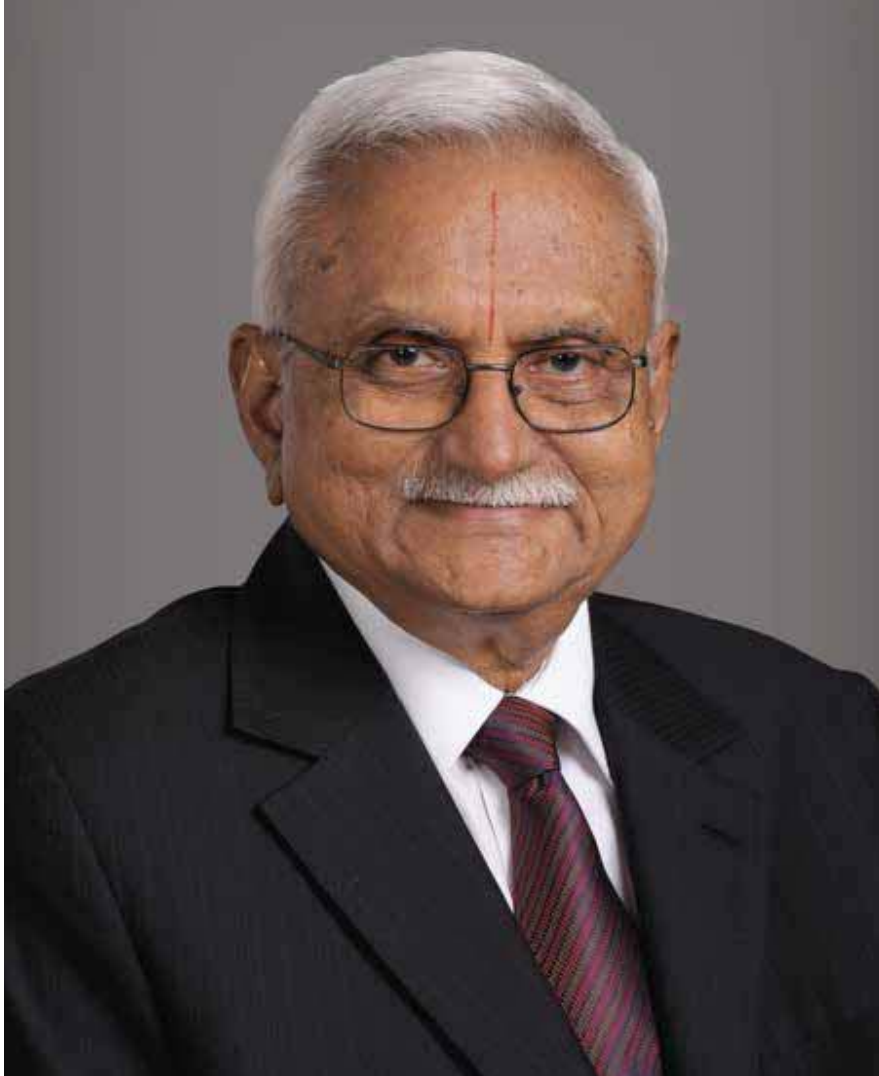


SHRI P.A.C. RAMASAMY RAJA

Our Founder



SHRI N.K. RAMARAJU



"Gurubakthamani"
SHRI P.R. RAMASUBRAHMANEYA RAJHA
Sridharmarakshakar - Ramco Group

**Board of Directors**

Shri P.R. Venketrama Raja, B.Tech., M.B.A.,
Chairman

Smt. Nalina Ramalakshmi, B.Sc. (Maths),
M.Sc.(CS), Managing Director

Shri N.R.K. Ramkumar Raja, B.Tech., M.E.,
Managing Director

Shri N.K. Shrikantan Raja, B.Com.,

Shri P.A.S. Alaghar Raja, DTT.,

Shri P.A. Ramasubramania Raja, BE (ECE)

Shri N. V. Vasudevan, B.Com., ACS, BL.,

Dr. K. Tiruvengada Krishnan, MBBS.,

Shri R. Ramanathan, B.Tech (TT).,

Shri G. Thiruvvasagar, MA (Soc.), PGDCM
(Nominee Director of Govt. of Tamilnadu)

Chief Financial Officer

Shri N. Vijay Gopal, B.Com., FCA

Company Secretary

Shri P. Muthukumar, M.Com., FCS, LLB (Hons.)

Registered Office

Post Box No. 2, 119/120,
P.A.C. Ramasamy Raja Salai, Rajapalayam,
Tamil Nadu - 626 117.

E-mail : rscm@ramcotex.com

Phone : 04563-235904

Website: www.ramarajusurgical.com

Corporate Identification Number

L17111TN1939PLC002302

Factories**Surgical Division**

1. Rajapalayam
2. Perumalpatti

Textile Division

1. Rajapalayam
2. Subramaniapuram
3. Perumalpatti
4. Thirumalagiri Village, AP

Bankers

Axis Bank Limited
Federal Bank Limited
ICICI Bank Limited
IDBI Bank Limited
Indian Bank
RBL Bank Limited
Yes Bank Limited
Tamilnad Mercantile Bank Limited
The Karur Vysya Bank Limited
IDFC First Bank Limited
State Bank of India
Bandhan Bank

Auditors

M/s. N.A. Jayaraman & Co.,
Chartered Accountants,
9, Cedar Wood, 11, 4th Main Road,
Raja Annamalaipuram,
Chennai - 600 028.

Secretarial Auditor

Shri M.R.L. Narasimha,
Practicing Company Secretary,
'Lotus', 370-A Alagesan Road,
SB Mission Post,
Coimbatore - 641 011.

Cost Auditor

M/s. SVM & Associates,
Cost Accountants,
AP.13, New No. 15, 6th Street, 1st Sector,
K.K. Nagar, Chennai - 600 078.

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NOTICE TO THE MEMBERS

NOTICE IS HEREBY GIVEN THAT THE 86TH ANNUAL GENERAL MEETING (AGM) OF THE COMPANY WILL BE HELD AT 9.30 A.M. ON FRIDAY, THE 28TH AUGUST, 2026. THIS AGM IS BEING CONDUCTED THROUGH VIDEO CONFERENCING / OTHER AUDIO-VISUAL MEANS (VC) THE DETAILS OF WHICH ARE PROVIDED IN THE NOTES TO THIS NOTICE. THE FOLLOWING ARE THE BUSINESS THAT WOULD BE TRANSACTED AT THIS AGM.

ORDINARY BUSINESS

1. To consider and pass the following Resolution, as an **ORDINARY RESOLUTION**:

RESOLVED THAT the Company's Separate and Consolidated Audited Financial Statements for the year ended 31st March, 2026 and the Report of the Board of Directors and Auditors thereon be and are hereby considered and adopted.

2. To consider and pass the following Resolution, as an **ORDINARY RESOLUTION**:

RESOLVED THAT Shri P. R. Venketrama Raja (DIN: 00331406), who retires by rotation, be and is hereby re-appointed as Director of the Company.

3. To consider and pass the following Resolution, as an **ORDINARY RESOLUTION**:

RESOLVED THAT Shri N. K. Shrikantan Raja (DIN: 00350693), who retires by rotation, be and is hereby re-appointed as Director of the Company.

SPECIAL BUSINESS

4. To consider and pass the following Resolution, as a **SPECIAL RESOLUTION**:

Re-appointment of Shri N.R.K. Ramkumar Raja (DIN: 01948373), Managing Director of the Company and continuing the directorship after attaining 70 years of age

"RESOLVED THAT pursuant to Sections 196, 197, 198, and 203 and other applicable provisions and the Rules thereunder, read with Schedule V of the Companies Act, 2013, the approval of the members of the Company be and is hereby accorded to re-appoint of Shri N.R.K. Ramkumar Raja (DIN: 01948373) as Managing Director of the Company for a period of 3 years with effect from February 14, 2027, on a remuneration as set out hereunder:

- i. ₹ 15 lakhs per month;
- ii. Contribution to Provident Fund, Superannuation Fund or Annuity Fund to the extent these either singly to put together are not taxable under the Income Tax Act, 1961;
- iii. Gratuity payable at a rate not exceeding half a month's salary for each completed year of service;
- iv. Encashment of leave at the end of the tenure and other perquisites as allowed under Section IV of Schedule V of the Companies Act, 2013; and



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- v. the remuneration payable to Shri N.R.K. Ramkumar Raja shall not exceed the 5% of the net profits of the Company.

RESOLVED FURTHER THAT where in any financial year during his tenure, the Company has no profits or inadequate profit, Shri N.R.K. Ramkumar Raja, Managing Director shall be paid remuneration as provided under (A) of Section II, Part II of Schedule V of the Companies Act, 2013 along with the following perquisites.

- i. Contribution to provident fund, superannuation fund or annuity fund to the extent these either singly or put together are not taxable under the Income Tax Act, 1961;
- ii. Gratuity payable at a rate not exceeding half a month's salary for each completed year of service; and
- iii. Encashment of leave at the end of the tenure and other perquisites as allowed under Section IV of Schedule V of the Companies Act, 2013.

RESOLVED FURTHER THAT pursuant to Section 196(3) read with Schedule V and all other applicable provisions, if any, of the Companies Act, 2013, the consent of the Members be and is hereby accorded for the continuance of the directorship of Shri N.R.K. Ramkumar Raja (DIN: 01948373) who will attain the age of **70 (Seventy) years on April 18, 2027**, shall continue to occupy the position of Managing Director.

RESOLVED FURTHER THAT the Nomination and Remuneration Committee be and is hereby authorized to fix the components, quantum and periodicity of the remuneration payable to the Managing Director subject to the aforementioned limits.

RESOLVED FURTHER THAT the remuneration aforesaid shall be exclusive of any fee paid for attending Meetings of the Board or any Committee thereof or for any other purpose, whatsoever as may be decided by the Board as provided in Section 197(5) of the Companies Act, 2013.

RESOLVED FURTHER THAT any Director and/or Company Secretary of the Company be and are hereby authorized to do all such acts, deeds and things and to sign all such documents and writings as may be necessary, expedient and incidental thereto to give effect to this resolution and for matters connected therewith or incidental thereto.

5. To consider and pass the following Resolution, as an **ORDINARY RESOLUTION**:

Approval of Material Related Party Transaction with Rajapalayam Mills Limited

“RESOLVED THAT pursuant to the provisions of Regulation 23(4) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015,

NOTICE



as amended from time to time (“Listing Regulations”) and Section 188 of the Companies Act, 2013 (“Act”) read with rules made thereunder, other applicable laws / statutory provisions, if any, the Company’s Policy on Materiality of Related Party Transactions and basis the approval of the Audit Committee and recommendation of the Board of Directors of the Company, approval of the Members of the Company be and is hereby accorded to the Company to enter into and / or continue the related party transaction(s) / contract(s) / arrangement(s) / agreement(s) with Rajapalayam Mills Limited (in terms of Regulation 2(1)(zc)(i) of the Listing Regulations) in terms of the explanatory statement to this notice and more specifically set out in Table A in the explanatory statement to this notice.

RESOLVED FURTHER THAT the Board of Directors, Chief Financial Officer and Company Secretary of the Company (hereinafter referred to as ‘Board’ which term shall be deemed to include the Audit Committee of the Board and any duly constituted committee empowered to exercise its powers including powers conferred under this resolution) be and are hereby severally authorised to do all such acts, deeds, matters and things as it may deem fit in its absolute discretion and to take all such steps as may be required in this connection including finalizing and executing necessary contract(s), arrangement(s), agreement(s) and such other documents as may be required, seeking all necessary approvals to give effect to this resolution, for and on behalf of the Company, to delegate all or any of its powers conferred under this resolution to any officer / executive of the Company and to resolve all such issues, questions, difficulties or doubts whatsoever that may arise in this regard and all action(s) taken by the Company in connection with any matter referred to or contemplated in this resolution, be and are hereby approved, ratified and confirmed in all respects.”

6. To consider and pass the following Resolution, as an **ORDINARY RESOLUTION**:

Ratification of remuneration to M/s. SVM & Associates (FRN: 000536), Cost Auditors of the Company

RESOLVED THAT pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 and Rule 14 of Companies (Audit and Auditors) Rules, 2014, the remuneration of ₹ 1,90,000/- (Rupees One Lakh Ninety Thousand Only) plus applicable taxes and out-of-pocket expenses payable to M/s. SVM & Associates, Cost Accountant (Firm Registration No. 000536) appointed as the Cost Auditor of the Company by the Board of Directors, for the financial year 2026-27 for auditing the Cost Records relating to manufacture of textile and pharmaceutical products, be and is hereby ratified and confirmed.

By Order of the Board,
For The Ramaraju Surgical Cotton Mills Limited,

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406

Notes:

1. Statement pursuant to Section 102 of the Companies Act, 2013, setting out the material facts concerning each item of Special Business is annexed hereto.
2. The Company has chosen to conduct this AGM through Video Conferencing (VC), The AGM would be conducted in accordance with the General Circular No: 03/2025 dated 22nd September, 2025, issued by Ministry of Corporate Affairs, Government of India, Regulations 44(1) of SEBI(LODR), Regulations, 2015 and such other instructions that may be issued by Statutory Authorities.
3. The Company would be providing the Central Depository Services (India) Limited's (CDSL) system for the members to cast their vote through remote e-voting and participate in the Annual General Meeting through Video Conference.
4. The Notice calling the 86th AGM has been uploaded on the website of the Company at www.ramarajusurgical.com. The Notice can also be accessed from the website of the Stock Exchange i.e. Metropolitan Stock Exchange of India Limited at www.msei.in. The Notice is also disseminated on the website of CDSL (agency for providing the Remote e-Voting facility and e-voting system during the AGM) i.e. www.evotingindia.com.
5. Pursuant to MCA Circular No. 14/2020 dated April 08, 2020, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM.
6. The Company is also releasing a Public Notice by way of advertisement in English in Business Line (All editions) and in Tamil in Makkal Kural (Madurai edition), containing the following information:
 - Convening of AGM through VC in compliance with applicable provisions of the Act.
 - Date and Time of the AGM.
 - Availability of Notice of the Meeting on the website of the Company, the Stock Exchange, viz. Metropolitan Stock Exchange of India Limited, where the Company's shares are listed and at <https://www.evotingindia.com>.
 - Reference to the link of the company's website, providing access to the full annual report.
 - Requesting the members who have not registered their E-Mail addresses with the Company, to get the same registered with the Company.
7. The cut-off date will be 21st August, 2026, for determining the eligibility to vote by remote e- voting or in the AGM.
8. Pursuant to Rule 8 of Investor Education and Protection Fund (Accounting, Audit, Transfer and Refund) Rules, 2016, the Company has uploaded the details of unclaimed / unpaid dividends lying with the Company on the website of the Company (www.ramarajusurgical.com) and also on the website of the Ministry of Corporate Affairs. The dividends remaining unpaid for a period of over 7 years will be transferred to the Investor Education and Protection Fund (IEPF) of the Central Government. Hence, the members who have not claimed their dividend relating to the earlier years may write to the Company for claiming the amount before it is so transferred to the Fund. The details of due dates for transfer of such unclaimed dividend to the said Fund are:

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Financial Year Ended	Date of Declaration of Dividend	Last Date for claiming Unpaid Dividend	Due Date for Transfer to IEP Fund
31-03-2020	15-09-2020	14-09-2027	12-10-2027
31-03-2021	25-08-2021	24-08-2028	22-09-2028
31-03-2022	12-12-2022	11-12-2029	10-01-2030
31-03-2023	29-09-2023	28-09-2030	26-09-2030

9. In accordance with Section 125(5) of the Companies Act, 2013, the Company has transferred the unclaimed / unpaid dividends lying with the Company for a period of over 7 years, to the IEPF established by the Central Government.
10. In accordance with Section 124(6) of the Companies Act, 2013, read with the Investor Education and Protection Fund Authority (Accounting, Auditing, Transfer and Refund) Rules, 2016, the shares in respect of which, dividends have not been paid or claimed for 7 consecutive years or more have been transferred by the Company to IEPF. The shareholders / their legal heirs are entitled to claim the said shares and the dividend so transferred from the IEPF by making an online application in Form No: IEPF-5 to the IEPF Authority. The procedure and the form are available at www.ramarajusurgical.com and www.iepf.gov.in.
11. Dispatching of physical copies of the financial statements (including Director's report, Auditor's report or other documents required to be attached therewith), has been dispensed with. Such statements are being sent only by email to the members and to all other persons so entitled. The Annual Report will also be made available on the Company's Website - www.ramarajusurgical.com and at the websites of the Stock Exchange i.e. Metropolitan Stock Exchange of India Limited, where the Company's shares are listed.
12. As per Income Tax Act, 1961, dividend income is taxable in the hands of Shareholders w.e.f. 1st April, 2020 and the Company is required to deduct tax at source from dividend payable to Shareholders at the prescribed rates. For the prescribed rates for various categories, the Shareholders are requested to refer to the Income Tax Act, 1961 and amendments thereof. The Shareholders are requested to update their PAN with the Company (in case of shares held in physical mode) with the depositories (in case of shares held in demat mode).

A Resident individual shareholder with PAN and who is not liable to pay income tax can submit a yearly declaration in Form No. 15G/15H, to avail the benefit of non-deduction of tax at source by email to rscm@ramcotex.com on or before 20th August, 2026. Shareholders are requested to note that in case their PAN is not registered, the tax will be deducted at a higher rate of 20%.

Non-resident Shareholders can avail beneficial rates under tax treaty between India and their country of residence, subject to providing necessary documents i.e. No Permanent Establishment and Beneficial Ownership Declaration, Tax Residency Certificate, Form 10F, any other document which may be required to avail the tax treaty benefits by sending an email to rscm@ramcotex.com. The aforesaid declarations and documents need to be submitted by the Shareholders on or before 19th August, 2026.

13. Voting through electronic means;
- A. In compliance with provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, [LODR] the Company is providing members remote e-Voting facility to exercise their right to vote at the 86th Annual General Meeting and the business may be transacted through such voting, through e-Voting Services provided by CDSL.



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- B. The facility for remote e-voting shall remain open from 9.00 A.M on Tuesday, the 25th August, 2026 to 5.00 P.M on Thursday, the 27th August, 2026. During this period, the members of the Company, holding shares either in physical form or in dematerialised form, as on the cut-off date, viz. Friday, the 21st August, 2026, may opt for remote e-voting. Remote e-voting shall not be allowed beyond 5.00 P.M. on Thursday, the 27th August, 2026.
- C. In terms of SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 9th December, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in Demat mode are allowed to vote through their Demat account maintained with Depositories and Depository Participants (DP). Shareholders are advised to update their mobile number and email Id in their Demat accounts in order to access e-Voting facility.
- D. Pursuant to said SEBI Circular, Login method for e-Voting and joining the AGM through VC for Individual shareholders holding securities in Demat mode are given below:

Type of Shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit cdsi website www.cdslindia.com and click on login icon & My Easi New (Token) Tab. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at cdsi website www.cdslindia.com and click on login & My Easi New (Token) Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in demat mode with NSDL	1. If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or

NOTICE

Type of Shareholders	Login Method
	e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp. - Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/ Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding Securities in demat mode) login through their Depository Participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e- Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.



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- E. **Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL**

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at Toll free no. 1800 21 09911
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at 022-4886 7000 and 022-2499 7000.

- F. Access through CDSL e-Voting system in case of Shareholders holding share in Physical mode and non-individual Shareholder in Demat mode.

Login method for e-Voting and joining the AGM through VC for shareholders holding share in Physical mode and non-Individual Shareholder in Demat mode.

- The shareholders should log on to the e-voting website **www.evotingindia.com**.
- Click on “Shareholders” module.
- Now enter your User ID
 - For CDSL: 16 digits beneficiary ID,
 - For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- Next enter the Image Verification as displayed and Click on Login.
- If you are holding shares in Demat form and had logged on to **www.evotingindia.com**. and voted on an earlier e-voting of any company, then your existing password is to be used.
- If you are a first-time user follow the steps given below:

For Shareholders holding shares in Physical Form and Shareholders holding shares in Demat Form other than individual holders:

PAN	Enter your 10-digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both Demat shareholders as well as physical shareholders) Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by the Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction (F).

After entering these details appropriately, click on “SUBMIT” tab.

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- G. Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in Demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the Demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- H. For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- I. Click on the EVSN for THE RAMARAJU SURGICAL COTTON MILLS LIMITED on which you choose to vote.
- J. On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/ NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- K. Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- L. After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- M. Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- N. You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- O. If a Demat account holder has forgotten the login password, then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- P. There is also an optional provision to upload Board Resolution / Power of Attorney if any uploaded, which will be made available to scrutinizer for verification
- Q. Facility for Non – Individual Shareholders and Custodians –Remote Voting
 - i. Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to **www.evotingindia.com** and register themselves in the "Corporates" module.
 - ii. A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to **helpdesk.evoting@cdslindia.com**.
 - iii. After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
 - iv. The list of accounts linked in the login will be mapped automatically and can be delinked in case of any wrong mapping
 - v. It is mandatory that scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.



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vi. Alternatively Non Individual shareholders are required mandatory to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer at canajco@gmail.com and to the company at the email address viz; rscm@ramcotex.com, if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

R. If you have any queries or issues regarding attending the meeting and e-Voting from CDSL e-Voting system, you can write to helpdesk.evoting@cdslindia.com or contact at toll free number 1800 21 09911.

14. Instructions for shareholders attending the AGM through VC & E-voting during meeting are as under:

- A. The procedure for attending meeting & e-Voting on the day of the AGM is same as the instructions mentioned above for Remote e-voting.
- B. The Members can join the AGM in the VC mode upto 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in this Notice. The facility of participation at the AGM through VC will be made available to at least 1,000 members on first come first served basis. This will not include Members holding 2% or more shareholding, Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors, etc. who are allowed to attend the AGM.
- C. Members are requested to join the AGM through Laptops / IPads for better experience and will be required to have webcam and use Internet with a good speed to avoid any disturbance during the meeting.
- D. Members are requested to use Stable Wi-Fi or LAN Connection to mitigate Audio/Video loss due to fluctuation in your network. Please avoid connecting through your Mobile Devices or Tablets or through Laptop via Mobile Hotspot.
- E. Members who would like to express their views / ask questions during the meeting may register themselves as a speaker by sending their request at least **5 working days** prior to meeting (i.e on or before 22nd August, 2026) mentioning your name, demat account number / folio number, email id, mobile number (as registered with the Depository Participant (DP)/Company) to the mail id: rscm@ramcotex.com. Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
- F. Members who do not wish to speak during the AGM but have queries may send your queries at least 3 working days prior to meeting (i.e. on or before 25th August, 2026) mentioning your name, Demat account number / folio number, email id, mobile number to the mail id: rscm@ramcotex.com. These queries will be replied by the company suitably by email.
- G. Non-Individual members intending to authorize their representatives to attend the Meeting are requested to send a scanned certified copy of the board resolution authorizing their representative to attend on their behalf at the meeting. The said Resolution / Authorization shall be sent to the Scrutinizer by email through its registered email address with a copy marked to helpdesk.evoting@cdslindia.com.
- H. The attendance of the Members attending the AGM through VC will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.

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- I. The link for VC to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for Remote e- voting.
 - J. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
 - K. Only those shareholders, who are present in the AGM through VC and have not cast their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.
 - L. In case of joint holder attending the Meeting, only such joint holder who is higher in the order of names will be entitled to vote, in case of joint holder attending the Meeting, only such joint holder who is higher in the order of names will be entitled to vote.
 - M. If any votes are cast by the shareholders through the e-voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.
15. The Shareholders holding Physical Share certificates advised them to furnish the following details to the Company: a. PAN; b. Nomination; c. Contact details; d. Bank account details; e. Specimen signature; All Shareholders are advised update the details as prescribed in the above said Circular with M/s. Cameo Corporate Services Limited, our Registrar to an Issue and Share Transfer Agent.
 16. Process for those shareholders whose E-mail / Mobile No. are not registered with the Company/ DP.
 - A. For Physical Shareholders, please submit form ISR-1 duly filled to M/s. Cameo Corporate Services Limited, our Registrar to an Issue and Share Transfer Agent
 - B. For Individual Demat shareholders, please update your email id & mobile no. with your respective DP which is mandatory while E-Voting & joining the AGM through VC through Depository.
 17. Any person, who acquires shares of the Company and becomes a member of the Company after dispatch of the Notice and holding shares as of the cut-off date i.e. 21st August, 2026 may obtain the Login ID and Password by following the procedures mentioned in Point No: 13 (D) or (F), as the case may be.
 18. The voting rights of shareholders shall be in proportion to the shares held by them in the paid up equity share capital of the Company as on 21st August, 2026.
 19. Shri R. Palaniappan, Chartered Accountant (Membership No.205112) failing him Shri T.G. Harisha, Chartered Accountant (Membership No.246983) Partners of M/s. N.A. Jayaraman & Co, Chartered Accountants, (Firm Reg. No. 001310S) will act as the Scrutinizer to scrutinize the e-voting process in a fair and transparent manner.
 20. The Scrutinizer shall, immediately after the conclusion of voting at the AGM, unblock the votes cast through e-voting in the presence of at least two witnesses not in the employment of the company and make, not later than two working days of conclusion of the meeting, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorised by him in writing who shall countersign the same and the Chairman or a person authorised by him in writing shall declare the result of the voting forthwith.



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21. The results declared along with the report of the Scrutinizer shall be placed on the website of the Company and on the website of CDSL immediately after the declaration of results by the Chairman or a person authorized by him. The results shall also be immediately forwarded to the Metropolitan Stock Exchange of India Limited.
22. All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Assistant Vice President, (CDSL,) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futorex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call at toll free no. 1800 21 0991.

By Order of the Board,
For The Ramaraju Surgical Cotton Mills Limited,

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406

STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013**Item No. 4**

Shri. N.R.K. Ramkumar Raja (DIN: 01948373) was re-appointed as Managing Director of the Company for a period of 5 years with effect from 14.02.2022. At the time of his reappointment the Consolidated Turnover was ₹ 377.98 Crores, as on 31st March, 2026, the Turnover of the Company has increased to ₹ 504.26 Crores which demonstrates his leadership towards the growth of the Company. Shri. N.R.K. Ramkumar Raja was reappointed as Managing Director of the Company by the Board of Directors at their meeting held on 28th May, 2026 subject to the approval of the Shareholders at the ensuing Annual General Meeting, for a further period of 3 years from 14-02-2027 to 13-02-2030 in accordance with the provisions of Section 197 of the Companies Act, 2013 read with Schedule V and other applicable provisions of the Companies Act, 2013 on the following Terms of Remuneration:

In case of adequate profit remuneration payable as follows:

- a. ₹ 15 lakhs per month
- b. Contribution to Provident Fund, Superannuation Fund or Annuity Fund to the extent these either singly or put together are not taxable under the Income Tax Act, 1961
- c. Gratuity payable at a rate not exceeding half a month's salary for each completed year of service
- d. Encashment of leave at the end of the tenure and other perquisites as allowed under Section IV of Schedule V of the Companies Act, 2013 and
- e. the remuneration payable to Shri N.R.K. Ramkumar Raja shall not exceed the 5% of the net profits of the Company.

In case of no profits or its profits are inadequate:

When the Company has no profits or its profits are inadequate, in any financial year, he shall be paid

- a. Remuneration as provided in (A) of Section II, Part II of Schedule V of the Companies Act, 2013, based upon effective capital.
- b. Perquisites as provided in Section IV, Part II of Schedule V of the Companies Act, 2013.

Sitting Fee

The remuneration aforesaid shall be exclusive of any fee paid for attending Meetings of the Board or any Committee thereof or for any other purpose, whatsoever as may be decided by the Board as provided in Section 197(5) of the Companies Act, 2013.

Further, Shri N.R.K. Ramkumar Raja (DIN: 01948373) shall attain the age of **seventy (70) years on 18th April 2027**. Pursuant to the Section 196(3)(a) of the Companies Act, 2013 read with Schedule V

NOTICE

thereto, the continuation of directorship as Managing Director who has attained the age of 70 years requires the approval of the shareholders by way of a Special Resolution.

Considering his valuable contribution to the growth and effective management of the affairs of the Company, the proposed re-appointment of Shri N.R.K. Ramkumar Raja (DIN: 01948373) for a further period of three (3) years with effect from 14th February 2027 and to continuation of his directorship of the Company after attaining the age of 70 years are considered and proposed to be approved by the Shareholders at the ensuing Annual General Meeting by way of passing Special Resolution.

The proposed reappointment and the payment of remuneration have also been approved by the Nomination and Remuneration Committee and Board Meeting held on 28th May, 2026. The reappointment and the remuneration proposed, fulfill the conditions stipulated in Schedule V of the Companies Act, 2013 and hence approval of Government of India is not required.

Except Smt. Nalina Ramalakshmi, Managing Director and Shri. N.K. Shrikantan Raja, Director of the Company and their relatives, none of the Directors, Key Managerial Personnel or their relatives are deemed to be interested in this Resolution.

Information required under Section II, Part I of Schedule V of the Companies Act, 2013:

I. General Information:

1.	Nature of industry	Textiles & Surgical Dressings																		
2.	Date of commencement of Business	20-02-1939																		
3.	Financial performance based on given indicators																			
	<table><tr><th>Year</th><th>Total Revenue (₹ in Lakhs)</th><th>Net Profit After Tax (₹ in Lakhs)</th><th>Dividend</th></tr><tr><td>2025-26</td><td>45,922.82</td><td>(3,219.03)</td><td>Nil</td></tr><tr><td>2024-25</td><td>40,086.11</td><td>608.00</td><td>Nil</td></tr><tr><td>2023-24</td><td>35,961.66</td><td>(3,742.58)</td><td>Nil</td></tr></table>				Year	Total Revenue (₹ in Lakhs)	Net Profit After Tax (₹ in Lakhs)	Dividend	2025-26	45,922.82	(3,219.03)	Nil	2024-25	40,086.11	608.00	Nil	2023-24	35,961.66	(3,742.58)	Nil
Year	Total Revenue (₹ in Lakhs)	Net Profit After Tax (₹ in Lakhs)	Dividend																	
2025-26	45,922.82	(3,219.03)	Nil																	
2024-25	40,086.11	608.00	Nil																	
2023-24	35,961.66	(3,742.58)	Nil																	
4.	Foreign investments or collaborations, if any	The Company incorporated Taram Textiles., LLC on 06th April, 2022 which is a wholly owned subsidiary in the State of Delaware, United States of America. The Company holds 100% equity in Taram Textiles, LLC. Taram Textiles Online, Inc. is a step-down subsidiary of Taram Textiles, LLC incorporated on 25th April, 2022 in the state of Delaware, United States of America. Taram Textiles, LLC holds 70.02 % equity in Taram Textiles Online, Inc.																		

NOTICE



II. Information about the appointee:

1.	Background details	Shri. N.R.K. Ramkumar Raja, is a Promoter and Managing Director, of the Company.
2.	Past remuneration	The shareholders of the Company have approved the remuneration of 5% of the net profits of the Company and in case of no profit or inadequate profits, Shri N.R.K. Ramkumar Raja shall be paid remuneration as provided under (A) of Section II, Part II of Schedule V of the Companies Act, 2013 along with the perquisites. As per Schedule V, in case of no profits or inadequate profits, the Managing Director was eligible for a minimum remuneration of Rs. 120 lakhs per annum.
3.	Recognition or awards	Nil
4.	Job profile and his suitability	In-charge for day-to-day affairs and promotion of the suitability Company. He is master's in engineering and has vast experience in the Management of the affairs of the Company. The Company has grown well under his management.
5.	Remuneration proposed	In case of adequate profit ₹ 15.00 Lakhs per month and in case of no profit or inadequate profits, Shri N.R.K. Ramkumar Raja shall be paid remuneration as provided under (A) of Section II, Part II of Schedule V of the Companies Act, 2013 along with the perquisites. As per Schedule V, in case of no profits or inadequate profits, the Managing Director was eligible for a minimum remuneration of ₹ 120 lakhs per annum. He will also be entitled for sitting fees for meetings of the Board or its Committees.
6.	Comparative remuneration profile	Remuneration is comparable with respect to industry, size of the Company, profile of the position and person.
7.	Pecuniary relationship directly or indirectly with the company, or relationship with the managerial personnel:	He is related to Smt. Nalina Ramalakshmi Managing Director and Shri. N.K. Shrikantan Raja, Director of the Company. He has no pecuniary relationship other than the remuneration, he is entitled to receive. His transactions with the Company are disclosed under "Related Party Transactions" in the Note No. 48 to the financial statements.

III. Other information:

1.	Reasons of loss or inadequate profits	Due to geopolitical challenges and sluggish market demand for cotton yarn, there was severe hit in margins for Spinning Mills. This situation forced many spinning mills across India to operate at lower capacity, with many spinning mills cutting down their production due to huge losses in yarn production. During the 2024-25 cotton season, India produced 313 Lakh bales (170 Kgs) of cotton, compared to 327 Lakh bales in previous year, marking a 4% Decline attributed to reduced acreage. Finance cost has increased due to increase in long term borrowings and interest rates. Company initiated a new business line - home textiles - adding a bedsheet manufacturing unit to consume the yarn and fabric produce by the company. The startup and marketing costs added to the expenses incurred.
2.	Steps taken or proposed to be taken	Surgical products division manufacturing line and processes have been improved to reduce operating costs. We continue to expand our wings in the home textiles in both product lines and customer base. We expect to see good growth in FY 2026-27 with major US retailers who have experienced our on-time delivery performance and product quality. This growth will be enabled by the company increasing its production capacity. The Company's focus on strengthening its infrastructure to produce diverse products, including various high-quality value-added yarn and collaborating with customers to manufacture innovative products helped it maintain capacity utilization and sales volume in export market.
3.	Expected increase in productivity and profits in measurable terms	Surgical products division is expected to see growth due to improved processes and new product introduction. Home textile business, by leveraging national and home brands, is expanding to source bedding related products from across the globe to satisfy US retailers. Loom and bedsheet factory utilization has improved by servicing current customer and adding new sales channels. The quality of fabric and retail products produced by the company has been well accepted both in domestic and export markets, thereby generating new enquiries.

Other disclosures:

As required, the information is provided under Corporate Governance section. The Notice together with this statement may be regarded as a disclosure under the Regulation 36(3) of SEBI (LODR) Regulations, 2015.

The Board recommends the special resolutions as set out in Item no. 4 of this notice for the approval of members.

Item No. 5

The provisions of the SEBI Listing Regulations, as amended by the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) (Sixth Amendment) Regulations, 2021, effective April 01, 2022, mandates prior approval of members by means of an ordinary resolution for all material related party transactions and subsequent material modifications as defined by the audit committee, even if such transactions are in the ordinary course of business of the concerned company and at an arm's length basis. As per the Related Party Transaction policy of the Company, a transaction with a related party shall be considered as material if the transaction(s) to be entered into, either individually or taken together with previous transactions during a financial year, whether directly and/or through its subsidiary(ies), exceed(s) ₹20,000 Crores, or 10% of the annual consolidated turnover as per the last audited financial statements of the listed entity, whichever is lower.

The Company had obtained the approval from the shareholders for the Material Related Party Transaction with Rajapalayam Mills Limited, for an aggregate value of ₹ 150 Crores, for a period of five financial years from FY 2024-25 to FY 2028-29, through Postal Ballot Notice dated 12.11.2024.

Further, pursuant to the SEBI (Listing Obligations and Disclosure Requirements) (Fifth Amendment) Regulations, 2025, the omnibus approval granted by the shareholders for Material Related Party Transactions at an Annual General Meeting shall be valid until the conclusion of the next Annual General Meeting. In the case of omnibus approvals for Material Related Party Transactions granted by the shareholders at a General Meeting other than an Annual General Meeting, the validity of such approvals shall not exceed one year from the date of such approval.

Accordingly, the Company proposes to obtain the approval of the shareholders for the Material Related Party Transaction with Rajapalayam Mills Limited, for an aggregate value of ₹ 150 Crores, for the period commencing from the conclusion of the 86th Annual General Meeting and ending with the conclusion of the Annual General Meeting to be held in 2027.

The proposed related party transaction(s) as mentioned below, on mutually agreed terms and conditions, and the aggregate of such transaction(s), are expected to cross the applicable materiality thresholds as mentioned above. Accordingly, as per the SEBI Listing Regulations, prior approval of the Members is being sought for all such arrangements / transactions proposed to be undertaken by the Company. All the said transactions shall be in the ordinary course of business of the Company and on an arm's length basis.

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The Audit Committee has, on the basis of relevant details provided by the management, as required by the law, at its meeting held on 28.05.2026, reviewed and approved the said transaction(s), subject to approval of the Members, while noting that such transaction shall be on arms' length basis and in the ordinary course of business of the Company.

Based on the recommendation of the Audit Committee, the Board recommends the Ordinary Resolution set forth at Item No. 5 of the Notice for approval by the Members.

As per the SEBI Listing Regulations, all related parties of the Company, whether or not a party to the proposed transaction(s), shall abstain from voting on the said resolution(s).

Shri. P.R. Venketarama Raja, Smt. Nalina Ramalakshmi, Shri. P.A.S. Alaghar Raja and their relatives are deemed to be concerned or interested in resolutions as set out in Item no. 5 of this notice.

The details of transactions as required under Regulation 23(4) of the Listing Regulations read with Section III-B of the SEBI Master Circular bearing reference no. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 ("SEBI Master Circular") are set forth below:

TABLE A: Particulars of Material Related Party Transaction with Rajapalayam Mills Limited

S. No	Particulars	Details
1.	Name of the related party and its relationship with the listed entity or its subsidiary, including nature of its concern or interest (financial or otherwise)	Name: Rajapalayam Mills Limited (RML) Relationship: Rajapalayam Mills Limited (RML) is a member of Promoter group of The Ramaraju Surgical Cotton Mills Limited (RSCM). RSCM is a Member of Promoter group of RML. Nature of interest: RML holds 0.10% of equity shares in RSCM. RSCM holds 1.83% equity shares in RML.
2.	Name of Director(s) or Key Managerial Personnel who is related, if any.	Shri. P.R. Venketrama Raja and Smt. Nalina Ramalakshmi are promoters of RML. Shri. P.A.S. Alaghar Raja is a Director of RML.
3.	Type, tenure, material terms and particulars	Purchase / Sale of Cotton, Waste Cotton, Yarn, Textile products, Store materials, Job work services, Textile machineries & other products / rendering or availing of services and any other transactions between the parties for transfer of resources, services and obligations in the ordinary course of business, on arm's length basis and in compliance with applicable laws, as approved by the Audit Committee. Price: would be the market price prevailing on the date of the transaction.

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THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

S. No	Particulars	Details
		The above arrangement is continuing business transactions. Approval of the shareholders is being sought for transactions for the period from the ensuing AGM to the AGM to be held on 2027.
4.	Value of the transaction	Aggregate value up to ₹ 150 Crores (excluding duties and taxes).
5.	The percentage of the listed entity's annual consolidated turnover, for the immediately preceding financial year, represents the value of the proposed transaction (and for a RPT involving a subsidiary, such percentage calculated on the basis of the subsidiary's annual turnover on a standalone basis shall be additionally provided)	30.07%
6.	If the transaction relates to any loans, intercorporate deposits, advances or investments made or given by the listed entity or its subsidiary: (i) details of the source of funds in connection with the proposed transaction; (ii) where any financial indebtedness is incurred to make or give loans, intercorporate deposits, advances or investments, • nature of indebtedness; • cost of funds; and • tenure; (iii) applicable terms, including covenants, tenure, interest rate and repayment schedule, whether secured or unsecured; if secured, the nature of security; and (iv) The purpose for which the funds will be utilized by the ultimate beneficiary of such funds pursuant to the RPT	Not Applicable



NOTICE

S. No	Particulars	Details
7.	Justification as to why the RPT is in the interest of the listed entity	The Company in its Ordinary Course of business purchase / sale of good quality Cotton / Yarn / Textile Products / Textile Machineries / Job work services and others. RML is our group company producing similar quality of Yarn and other Textile Products. Whenever there is a shortage of raw materials, RSCM would purchase raw material or yarn from RML or utilize our facilities for doing Job work for meeting committed delivery to Customers. It is in the long term interest of the Company.
8.	Any valuation or other external party report relied upon by the listed entity in relation to the transactions	Not Applicable
9.	Any other information that may be relevant	All relevant / important information forms part of this Statement setting out material facts pursuant to Section 102(1) of the Companies Act, 2013.

Item No. 6

In accordance with the provisions of Section 148 of the Companies Act, 2013 (the Act) and the Companies (Audit and Auditors) Rules, 2014 (the Rules), the Company is required to appoint a cost auditor to audit the cost records of Company, relating to manufacture of Textile and Pharmaceutical Products for the financial year 2026-27.

On the recommendation of the Audit Committee at its meeting held on 28th May, 2026, the Board of Directors had approved the appointment of M/s. SVM & Associates (FRN: 000536), Cost Accountants as the Cost Auditor of the Company to audit the Company's Cost Records relating to manufacture of Textile and Pharmaceutical Products at a remuneration of ₹ 1,90,000/- (Rupees One Lakh Ninety Thousand Only) plus applicable taxes and out-of-pocket expenses for the financial year 2026-27.

M/s. SVM & Associates is a firm of Practicing Cost Accountants, constituted under Regulation 113 of the ICAI Regulations, 1959. The firm is well-equipped with all necessary resources to meet the diverse needs of its valued clients. It is supported by a highly diligent team of professionals committed to delivering quality and excellence.

NOTICE



The remuneration of the cost auditor is required to be ratified by the Members in accordance with the provisions of Section 148(3) of the Act and Rule 14 of the Rules.

None of the Directors, Key Managerial Personnel or their relatives are deemed to be interested in this Resolution.

The Board recommends an ordinary resolution as set out in Item no. 6 of this notice for the approval of members.

By Order of the Board,
For **The Ramaraju Surgical Cotton Mills Limited,**

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406



NOTICE

ADDITIONAL INFORMATION ON DIRECTORS SEEKING RE-ELECTION AT THE ANNUAL GENERAL MEETING Details of Directors seeking Re-Appointment at the 86th Annual General Meeting pursuant to Secretarial Standards on General Meetings

Name of the Director	Shri P.R. Venketrama Raja	Shri N.K. Shrikantan Raja	Shri. N.R.K. Ramkumar Raja
DIN	00331406	00350693	01948373
Age	67 years	77 years	18-04-1957 & 69 Years
Qualification & Experience	Shri P.R. Venketrama Raja has a Bachelor's Degree in Chemical Engineering from University of Madras and Masters in Business Administration from University of Michigan, USA. He has been on the Board of The Ramaraju Surgical Cotton Mills Limited since 1986. He has more than 4 decades of Industrial Experience with specific knowledge in Textiles, Cement and Information Technology sectors.	Shri N.K. Shrikantan Raja, holds a Bachelor Degree in Commerce and he has been on the Board of The Ramaraju Surgical Cotton Mills Limited since 2002. He has vast knowledge and experience in Textile Industry and having more than 50 years of experience in doing business activity.	Shri. N.R.K. Ramkumar Raja holds a Bachelor's degree in Chemical Engineering from the University of Madras and a Master's degree in Industrial Engineering from Texas A&M University, USA. He has over three decades of vast experience in textiles and managing the company's affairs. He has been on the Board of The Ramaraju Surgical Cotton Mills Limited since 2016.
Terms and conditions of re-appointment	Director liable to retire by rotation, under Section 152(6) of the Companies Act, 2013	Director liable to retire by rotation, under Section 152(6) of the Companies Act, 2013	Re-appointment for a term of 3 years with effect from 14 th February, 2027 and not liable to retire by rotation.
Date of First Appointment to the Board	04-03-1992	15-04-2002	14-02-2016
Shareholding in the Company as on 31-03-2026	8,843 Equity shares of Rs.10/- each	13,643 Equity shares of Rs.10/- each (Including HUF)	3,79,344 Equity Shares of Rs. 10/- each (including HUF)
Remuneration	He is eligible for sitting fees for attending Board / Committee meetings as applicable to the Directors from time to time	He is eligible for sitting fees for attending Board / Committee meetings as applicable to the Directors from time to time	Rs. 15.00 Lakhs per month and in case of no profit or inadequate profits, Shri N.R.K. Ramkumar Raja shall be paid remuneration as provided under (A) of Section II, Part II of Schedule V of the Companies Act, 2013 along with the perquisites. He will also be entitled for sitting fees for meetings of the Board or its Committees.

NOTICE



THE RAMARAJU
SURGICAL COTTON
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Name of the Director	Shri P.R. Venketrama Raja	Shri N.K. Shrikantan Raja	Shri. N.R.K. Ramkumar Raja
DIN	00331406	00350693	01948373
Relationship with other Directors, Manager and other Key Managerial Personnel of the Company	He is the brother of Smt. Nalina Ramalakshmi, Managing Director of the Company.	He is the brother of Shri. N.R.K. Ramkumar Raja, Managing Director of the Company.	He is the Husband of Smt. Nalina Ramalakshmi, Managing Director and the Brother of Shri N.K. Shrikantan Raja of the Company.
No. of Meetings of the Board attended during the year	4 (Four)	5 (Five)	5 (Five)
Other Directorships as on 31-03-2026	- The Ramco Cements Limited - Ramco Systems Limited - Ramco Industries Limited - Rajapalayam Mills Limited - Sri Vishnu Shankar Mill Limited - Sandhya Spinning Mill Limited - Rajapalayam Textile Limited - Ramamandiram Agricultural Estate Private Ltd - Ramco Management Private Limited - RCDC Securities and Investments Private Limited - Ram Sandhya Farms Private Limited - Nirmala Shankar Farms & Estates Private Limited - Sri Sandhya Farms (India) Private Limited - Rajapalayam Chamber of Commerce and Industry - Optiverse Enterprise Private Limited	- Ramco Industries Limited - Sudharsanam Investments Limited - N.R.K. Infra System Private Limited - Vinvent Chemilab Private Limited - Rajapalayam Chamber of Commerce and Industry - Pharmacot Corp Private Limited	- Madras Chipboard Limited - Shri Harini Media Limited - Sri Yannarkay Services Limited - Pharmacot Corp Private Limited
Listed entity from which the person has resigned in the past three years	NIL	NIL	NIL



NOTICE

Name of the Director	Shri P.R. Venketrama Raja	Shri N.K. Shrikantan Raja	Shri. N.R.K. Ramkumar Raja																																																													
DIN	00331406	00350693	01948373																																																													
Memberships and Chairmanships of Committees of other Board	<table><tr><th>Name of the Company</th><th>Name of the Committee *</th><th>Position Held</th></tr><tr><td rowspan="4">The Ramco Cements Limited</td><td>AC</td><td>Member</td></tr><tr><td>SRC</td><td>Member</td></tr><tr><td>CSRC</td><td>Member</td></tr><tr><td>NRC</td><td>Member</td></tr><tr><td rowspan="4">Rajapalayam Mills Limited</td><td>SRC</td><td>Chairman</td></tr><tr><td>CSRC</td><td>Chairman</td></tr><tr><td>RMC</td><td>Chairman</td></tr><tr><td>RIC</td><td>Chairman</td></tr><tr><td rowspan="3">Ramco Industries Limited</td><td>AC</td><td>Member</td></tr><tr><td>SRC</td><td>Chairman</td></tr><tr><td>CSRC</td><td>Chairman</td></tr><tr><td rowspan="4">Ramco Systems Limited</td><td>RMC</td><td>Chairman</td></tr><tr><td>CSRC</td><td>Chairman</td></tr><tr><td>SRC</td><td>Chairman</td></tr><tr><td>RMC</td><td>Chairman</td></tr><tr><td rowspan="2">Sri Vishnu Shankar Mill Limited</td><td>FRC</td><td>Member</td></tr><tr><td>CSRC</td><td>Chairman</td></tr><tr><td>Sandhya Spinning Mill Limited</td><td>CSRC</td><td>Chairman</td></tr></table>	Name of the Company	Name of the Committee *	Position Held	The Ramco Cements Limited	AC	Member	SRC	Member	CSRC	Member	NRC	Member	Rajapalayam Mills Limited	SRC	Chairman	CSRC	Chairman	RMC	Chairman	RIC	Chairman	Ramco Industries Limited	AC	Member	SRC	Chairman	CSRC	Chairman	Ramco Systems Limited	RMC	Chairman	CSRC	Chairman	SRC	Chairman	RMC	Chairman	Sri Vishnu Shankar Mill Limited	FRC	Member	CSRC	Chairman	Sandhya Spinning Mill Limited	CSRC	Chairman	<table><tr><th>Name of the Company</th><th>Name of the Committee *</th><th>Position Held</th></tr><tr><td rowspan="2">Ramco Industries Limited</td><td>NRC</td><td>Member</td></tr><tr><td>SRC</td><td>Member</td></tr></table>	Name of the Company	Name of the Committee *	Position Held	Ramco Industries Limited	NRC	Member	SRC	Member	<table><tr><th>Name of the Company</th><th>Name of the Committee *</th><th>Position Held</th></tr><tr><td rowspan="2">Shri Harini Media Limited</td><td>AC</td><td>Member</td></tr><tr><td>NRC</td><td>Member</td></tr></table>	Name of the Company	Name of the Committee *	Position Held	Shri Harini Media Limited	AC	Member	NRC	Member
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* AC – Audit Committee; SRC - Stakeholders Relationship Committee; CSRC - Corporate Social Responsibility Committee; NRC - Nomination and Remuneration Committee; RMC - Risk Management Committee; RIC – Rights Issue Committee; FRC - Fund Raising Committee

To the Members

The Board of Directors have pleasure in presenting their 86th Annual Report on the business and operations of the Company and the Audited Financial Statements (Standalone and Consolidated) for the financial year ended 31st March, 2026.

1. Financial Results

The Standalone Financial Results for the year ended 31st March, 2026 after charging all expenses but before deducting finance cost and depreciation have resulted in EBITDA of ₹ 3,147.67 Lakhs against ₹ 2,268.82 Lakhs for the previous financial year. After considering ₹ 4,226.97 Lakhs towards finance cost and providing ₹ 2,814.62 Lakhs towards Depreciation, the loss before Tax for the year is ₹ 3,893.92 Lakhs against loss of ₹ 443.07 Lakhs (after considering Exceptional items of ₹ 4,027.32 Lakhs) in the previous financial year. Summary of Standalone Financial Results and Consolidated Financial Results of the Company is furnished below

(₹ in Lakhs)

Particulars	Standalone Financials		Consolidated Financials	
	Year Ended 31-03-2026	Year Ended 31-03-2025	Year Ended 31-03-2026	Year Ended 31-03-2025
Profit / (Loss) Before Tax	(3,893.92)	(443.07)	(5,008.77)	(4,352.46)
Less: Current Tax	1.64	-	1.64	-
Less: Deferred Tax (including MAT Credit withdrawal of ₹ 545.61 lakh in 2024-25)	(676.53)	(1,051.07)	(674.65)	(1,022.79)
Add: Other Comprehensive Income net of tax	124.39	(12.22)	95.68	70.46
Add: Share of Associates	-	-	839.83	393.20
Total Comprehensive Income for the year	(3,094.64)	595.78	(3,400.25)	(2,866.01)

2. Share Capital and Listing on Stock Exchange

As on 31st March, 2026, the Authorised Share Capital of the Company stands at ₹ 1,000 Lakhs (Previous Year: ₹ 1,000 Lakhs) consisting of 1,00,00,000 Equity Shares of ₹ 10/- each and the Paid-up Share Capital of the Company is ₹ 581.51 Lakhs (Previous Year: ₹ 581.51 Lakhs) consisting of 58,15,127 Equity Shares of ₹ 10/- each. The equity shares of the Company are listed with Metropolitan Stock Exchange of India Limited (MSEI).

3. Dividend

In view of loss incurred by the Company in the current year, your Directors are unable to recommend any Dividend.

4. Taxation

An amount of ₹ 1.64 Lakhs pertaining to Current Tax for earlier years was reversed and Deferred Tax of ₹ 676.53 Lakhs has been provided for the year 2025-26. Withdrawal of MAT Credit for the year 2025-26 is Nil.

5. Change in Nature of Business

During the financial year under review, there was no change in the nature of business of the Company.

6. Management Discussion and Analysis, Trade Conditions**A) Textiles Division**

At the beginning of the 2025–26 cotton season, the Cotton Association of India (CAI) initially estimated the crop at 305 lakh bales (compared to the previous year's 313 lakh bales); the revised estimate of arrivals subsequently increased to 320 lakh bales. As on February 2026, the Cotton Corporation of India (CCI) had procured 91 lakh bales and implemented an 8% increase in the minimum support price for medium-staple and long-staple cotton. While cotton prices experienced some correction, yarn prices declined more sharply, widening the price gap and compressing margins for yarn spinners across India.

International cotton prices traded in the range of 74.05–78.81 US cents per LB, compared with domestic cotton trading between 78.75 and 81.50 US cents per LB.

To improve domestic cotton availability, stabilise prices and reduce input costs, the Government of India granted an import duty exemption on cotton for the period 30th September, 2025 to 31st December, 2025.

Geopolitical challenges and sluggish market demand for cotton yarn severely hit the margins of spinning mills across India. This situation forced many mills to operate at reduced capacity, with several cutting production due to significant losses in yarn manufacturing. However, the Company's focus on producing a flexible and diverse range of products helped it safeguard its sales volume during this sluggish period. Additionally, the Red Sea crisis significantly impacted exports, resulting in higher freight costs, increased insurance premiums, and shipping delays.

Our weaving division saw increased volume primarily for wide-width fabric for internal sheeting production. To keep up with fabric requirements we have purchased completed fabrics from outsourcing weaving units. Our narrow-width export orders saw a return to normal capacity levels towards the last few months of FY 2025-26 and are expected to remain at this level through FY 2026-27 and beyond.

Over the last fiscal our cut & sew operation has seen good growth primarily from a couple of strategic home textile customers. The company has also leveraged both acquired and own brands to offer customers products that are complementary to the products we manufacture. Our cut & sew capacity utilization has improved over the past year and is expected to improve further in FY 2026-27, however we continue to experience time-bound production bubbles. India is still viewed as the supplier of choice for cotton-based bedding products, and we are poised to capitalize on this trend.

B) Surgical Division

Surgical Division revenues remained flat when compared to the previous year, but EBITDA margins have fallen by 2%. This is primarily due to investments made in building a retail sales team and strengthening our institutional salesforce. We have also developed a sales tracking software for improved real-time data collection to improve sales efficiencies. We continue to modernize our manufacturing process to keep unit costs in check while adhering to high quality standards.

7. Prospects for FY 26-27

Surgical products division is expected to see growth due to improved processes and new product introduction.

We continue expand our wings in the home textiles in both product lines and customer base. We expect to see good growth in FY 2026-27 with major US retailers who have experienced our on-time delivery performance and product quality. This growth will be enabled by the company increasing its production capacity.

8. Exports

During FY 2025-26, the Company has made export of cotton yarn, greige fabrics and made-ups (including merchant exports) for a value of ₹ 193.73 Crores as against ₹ 123.70 Crores of the previous year. The Company's focus on Product enhancement through technology advancement, traceability of entire production process, continuous customer-centricity and production of unmatched quality helped it to maintain export volume.

9. Power Cost

During the financial year 2025–26, the Company was able to consume power from its own wind farms and group captive solar to the extent of 85.06% (PY: 70.06%) of the total power requirement. This has result in overall decrease in power cost by 7.62% in 2025–26 compared to the previous year 2024–25, mainly due to an increase in windmill and solar power units.

10. Finance Cost

The Finance cost has increased to ₹ 4,226.97 Lakhs during the financial year 2025-26 from ₹ 3,755.75 Lakhs of previous financial year mainly due to increase in long term borrowings and interest rates.

11. Dividend Income

During the financial year 2025-26, the Company has received dividend income of ₹ 59.13 Lakhs (2024-25: ₹ 84.86 Lakhs) and the particulars of dividend received are provided under Note No. 36.

12. Key Financial Ratios

Pursuant to Schedule V(B) of SEBI (LODR) Regulations, 2015, the Key Financial Ratios for the year 2025-26 are given below:

S. No.	Particulars	UOM	31-03-2026	31-03-2025	Formula adopted
1	Debtors Turnover Ratio	in Days	97	64	365 Days / (Net Revenue / Average Trade Receivables)
2	Inventory Turnover Ratio	in Days	100	101	365 Days / (Net Revenue / Average Inventories)
3	Interest Coverage Ratio	in Multiple	0.08	(0.19)	(Profit Before Tax + Interest) / (Interest + Interest Capitalized)
4	Current Ratio	in %	1.04	1.20	Current Assets / (Total Current Liabilities - Other Financial Liabilities - Current maturities of Long Term Debt)
5	Debt - Equity Ratio	in Multiple	7.66	4.01	Total Debt / Total Equity
6	Operating Profit Margins	in %	6.95	5.75	EBITDA / Net Revenue
7	Net Profit Margin	in %	(7.01)	1.54	Net Profit / Net Revenue
8	Return on Net worth	in %	(38.76)	6.45	Total Comprehensive Income / Average Net worth
9	Total Debt / EBITDA	in Multiple	15.67	16.86	Total Debt / EBITDA
10	Return on Capital	in %	2.19	8.86	(TCI + Interest) / (Average of Equity + Total Debit)

Notes:

- a) Serial No.1 had a significant change (i.e. 25% or more) in the ratio compared to previous year mainly due to long credit days for export customers.
- b) Serial No 3 and 4 had significant change (i.e. 25% or more) in the ratio compared to previous year mainly due to increase in current borrowings in the current year and profit on sales of investment in the previous year.
- c) Serial No 7, 8 and 10 had significant change (i.e. 25% or more) in the ratio compared to previous year mainly due to presence of exceptional income in the previous year.

EBITDA denotes Profit Before Tax + Interest + Depreciation - Profit on sales of investments.

13. Windmill

The Company has windmills with installed capacity of 8.30 MW for its captive power consumption.

The wind farm has generated 153.49 Lakhs Kwh as compared to 129.33 Lakhs Kwh of the previous year. The wind availability / velocity during the financial year 2025-26 was marginally higher as compared to the financial year 2024-25. All the Units generated by windmills were adjusted for captive consumption at our Mills in Tamil Nadu. The income during the year from the Windmill Division was ₹ 1,045 Lakhs as against ₹ 912.12 Lakhs of previous year.

14. Solar Power

The Company has invested in Group Captive Solar power for a capacity of 8.50 MW which has generated 182.43 Lakh units during 2025-26. Further, the Company has installed 1.20 MW of Solar Power Panels for its captive power consumption. The Solar Power Panels have generated 13.33 Lakh units during 2025-26 as compared to 13.71 Lakh Units in previous year.

15. Credit Rating

The credit ratings given by CRISIL, the Company's credit rating agency for the borrowing of the Company, are available in Corporate Governance Report.

16. Subsidiary Company**a. Madras Chipboard Limited**

The Company's holding in MCBL as on 31st March, 2026 is 18,143 shares, constituting 75.01 % of the paid-up share capital.

b. Pharmacot Corp Private Limited

The Company incorporated Pharmacot Corp Private Limited on 13th June 2025 as a wholly-owned subsidiary. As on 31st March 2026, the Company holds 9,998 (Nine Thousand Nine Hundred and Ninety-Eight) equity shares in its own name. To satisfy the

minimum membership requirement under Section 3(1)(b) of the Companies Act, 2013 and in accordance with Sections 89(2) and 89(3) of the Act and Rule 9(2) of the Companies (Management and Administration) Rules, 2014, 2 (Two) equity shares are held by nominee shareholders on behalf of the Company. Consequently, the Company beneficially owns 100% of the paid-up equity share capital of Pharmacot Corp Private Limited.

c. M/s. Taram Textiles, LLC and M/s. Taram Textiles Online, Inc.

The Company incorporated M/s. Taram Textiles., LLC on 6th April, 2022 which is a wholly owned subsidiary in the State of Delaware, United States of America. The Company holds 100% equity in M/s. Taram Textiles, LLC.

M/s. Taram Textiles Online, Inc. is a step-down subsidiary of M/s. Taram Textiles, LLC incorporated on 25th April, 2022 in the state of Delaware, United States of America. M/s. Taram Textiles, LLC holds 70.02 % equity in M/s. Taram Textiles Online, Inc.

In accordance with Rule 5 of Companies (Accounts) Rules, 2014, a statement containing the salient features of the financial statements of the Company's Subsidiary is enclosed in Form AOC-1 as **Annexure - I**.

In accordings with regulations 46 (2) (S) of LODR, Financial Statements of the above subsidiary companies have been placed in the website of the Company.

17. Associate Company

The Company has 6 Associate Companies viz., The Ramco Cements Limited, Ramco Industries Limited, Ramco Systems Limited, Rajapalayam Mills Limited, Sri Vishnu Shankar Mill Limited, and Shri Harini Media Limited.

In accordance with Rule 5 of Companies (Accounts) Rules, 2014, a statement containing the salient features of the financial statements of the Company's Associates is enclosed in Form AOC-1 as Annexure – I.

18. Consolidated Financial Statements

As per provisions of Section 129(3) of the Companies Act, 2013 and Regulation 34 of SEBI (LODR), 2015, Companies are required to prepare Consolidated Financial Statements of its Subsidiary and Associates to be laid before the Annual General Meeting of the Company.

Accordingly, the Consolidated Financial Statements incorporating the accounts of its Subsidiaries and Associate Companies, viz. Madras Chipboard Limited, Pharmacot Corp Private Limited, M/s. Taram Textiles, LLC, M/s. Taram Textiles Online, Inc., The Ramco Cements Limited, Ramco Industries Limited, Ramco Systems Limited, Rajapalayam Mills Limited, Sri Vishnu Shankar Mill Limited, and Shri Harini Media Limited along with the Auditors' Report thereon, forms part of this Annual Report. As per Section 136(1) of the Companies Act, 2013, the financial statements including Consolidated Financial Statements are available at the Company's website at the following link at www.ramarajusurgical.com.

The Consolidated Net Loss after Tax of the Company amounted to ₹ 3,496.47 lakhs for the year ended 31st March, 2026 as against Net Loss after Tax of ₹ 2,921.39 lakhs in the previous year.

The Consolidated Total Comprehensive Loss for the year under review is ₹ 3,400.25 lakhs as compared to Total Comprehensive Income of ₹ 2,866.01 lakhs in the previous year.

19. Directors & Key Managerial Personnel

Based on the recommendation of the Nomination & Remuneration Committee, the Board of Directors at their meeting held on 28th May, 2026 has given their consent for re-appointment of Shri. N.R.K. Ramkumar Raja (DIN: 01948373), as Managing Director for a further period of 3 years from 14th February, 2027 to 13th February, 2030. Further, Shri. N.R.K. Ramkumar Raja (DIN: 01948373), will attain the age of 70 years on 18th April, 2027, pursuant to the provisions of section 196 (3) (a) of the Companies Act, 2013 for continuing as Managing Director after attain age of 70 years requires the prior approval of members by way of a special resolution.

Accordingly, the matter relating to the reappointment of Shri. N.R.K. Ramkumar Raja (DIN: 01948373), as Managing Director and continuation of Managing Director, after attain age of 70 years had been included in the Notice convening the 86th Annual General Meeting scheduled to be held on 28th August, 2026, for the approval of the Members.

In accordance with the provision of the Companies Act, 2013 and in terms of the Memorandum and Articles of Association of the Company, the following Directors retire by rotation at the ensuing Annual General Meeting and they are eligible for reappointment:

- a. Shri P.R. Venketrama Raja, (DIN: 00331406)
- b. Shri N.K. Shrikantan Raja, (DIN: 00350693)

The Independent Directors hold office for a fixed term of 5 years and are not liable to retire by rotation. Shri P.A.S. Alaghar Raja (DIN: 00487312) was appointed as an Independent Director of the Company on 16th June 2021 for a term of five years. His first term as an Independent Director expired on 15th June 2026. Based on the recommendations of the Nomination and Remuneration Committee and the Board of Directors, the shareholders approved the reappointment of Shri P.A.S. Alaghar Raja (DIN: 00487312) as an Independent Director for a second term of five years, effective from 16th June 2026 up to 15th June 2031, by Postal Ballot (notice dated 12th February 2026; results declared on 21st March 2026).

Pursuant to Rule 8(5)(iii) of Companies (Accounts) Rules, 2014, it is reported that, other than the above, there have been no changes in the Directors or Key Managerial Personnel during the year.

The Company has received necessary declarations from all the Independent Directors under Section 149(7) of the Companies Act, 2013, that they meet the criteria of independence as provided in Section 149(6) of the Companies Act, 2013. The Independent Directors have

complied with the Code for Independent Directors prescribed in Schedule IV of the Companies Act, 2013.

The Company had formulated a Code of Conduct for the Directors and Senior Management Personnel and the same has been complied with.

The Audit Committee has three members, out of which two are Independent Directors. Pursuant to Section 177(8) of the Companies Act, 2013, it is reported that there has not been an occasion, where the Board had not accepted any recommendation of the Audit Committee.

The Company has a policy relating to appointment and remuneration of Directors, Key Managerial Personnel and other employees duly approved by the Board of Directors, based upon the recommendation of Nomination and Remuneration Committee in accordance with Section 178(3) of the Companies Act, 2013.

As per Proviso to Section 178(4) of the Companies Act, 2013, the salient features of the Nomination and Remuneration Policy should be disclosed in the Board's Report. Accordingly, the following disclosures are given:

Salient Features of the Nomination and Remuneration Policy:

The objective of the Policy is to ensure that:

- a. the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate directors of the quality required to run the Company successfully;
- b. relationship of remuneration to performance is clear and meets appropriate performance benchmarks;
- c. remuneration to directors, key managerial personnel and senior management shall be appropriate to the working of the Company and its goals; and
- d. to carry out any other function as is mandated by the Board from time to time and / or enforced by any statutory notification, amendment or modification, as may be applicable.

The Nomination and Remuneration Committee and this Policy shall be in compliance with the Companies Act, 2013 and LODR. During the year under review, there has been no change in the policy.

The web address of the Policy is at www.ramarajusurgical.com/reports/Nomination-and-Remuneration-Policy.pdf

20. Board Evaluation

Pursuant to Section 134(3)(p) of the Companies Act, 2013 and Regulation 25(4) of SEBI (LODR) Regulations, 2015, Independent Directors have evaluated the quality, quantity and timeliness of the flow of information between Management and the Board, Performance of the Board as a whole and its Members and other required matters.

Pursuant to Schedule II, Part D of SEBI (LODR) Regulations, 2015, the Nomination and Remuneration Committee has laid down evaluation criteria for performance evaluation of Independent Directors, which will be based on attendance, expertise and contribution brought in by the Independent Director at the Board and Committee Meetings, which shall be taken into account at the time of reappointment of Independent Director.

Pursuant to Regulation 17(10) of SEBI (LODR) Regulations, 2015, the Board of Directors have evaluated the performance of Independent Directors and observed the same to be satisfactory and their deliberations beneficial in Board / Committee meetings.

Pursuant to Regulation 4(2)(f)(ii) of SEBI (LODR) Regulations, 2015, the Board of Directors have reviewed and observed that the evaluation framework of the Board of Directors was adequate and effective.

The Board's observations on the evaluations for the previous year were similar to their observations for the year. No specific actions have been warranted based on current year's observations. The Company would continue to familiarize its directors with the industry, technological and statutory developments, which have a bearing on the Company and the industry, so that Directors would be effective in discharging their expected duties.

21. Meetings

The Board of Directors has met five times during the year. The details of Meeting of the Board of Directors and its various Committees held during the financial year, including the number of Meetings attended by each Director, are given in the Corporate Governance Report.

22. Secretarial Standards

As required under Clause 9 of Secretarial Standard 1, the Board of Directors confirms that the Company has complied with both mandatory as well as non-mandatory Secretarial Standards.

23. Public Deposits

Pursuant to Rule 8(5)(v) & (vi) of Companies (Accounts) Rules, 2014, it is reported that the Company has not accepted any deposit from public during the financial year under review. There was no outstanding of deposits as on 31st March, 2026 (Previous year: Nil). The Company has no deposit, which is not in compliance with the Chapter V of the Companies Act, 2013.

The Company has received a sum of ₹ 1,423.04 Lakhs from Directors as loan during the financial year 2025-26. It has repaid an amount of ₹ 1,255.36 Lakhs during the year 2025-26. The loans from Directors are not treated as deposits under Chapter V of the Companies Act, 2013.

24. Orders Passed by Regulators

Pursuant to Rule 8(5)(vii) of Companies (Accounts) Rules, 2014, it is reported that, there are no significant and material orders passed by the Regulators or Courts or Tribunals impacting the going concern status and Company's operations in future.

25. Internal Financial Controls

In accordance with Section 134(5)(e) of the Companies Act, 2013, the Company has Internal Financial Controls Policy by means of Policies and Procedures commensurate with the size & nature of its operations and pertaining to financial reporting. In accordance with Rule 8(5)(viii) of Companies (Accounts) Rules, 2014, it is hereby confirmed that the Internal Financial Controls are adequate with reference to the financial statements. ERP System developed by Ramco Systems Limited has been installed for online monitoring of all functions and management information reports are being used to have better internal control system and to take decisions in time.

26. Material changes and commitments:

There have been no material changes and commitments which affect the financial position of the company which have occurred between the end of the financial year to which the financial statements relate and the date of this Report.

27. Particulars of Loans, Guarantees and Investments

Pursuant to Section 186(4) of the Companies Act, 2013, it is reported that:

- a. The Company has given corporate guarantee to Yes Bank Limited for the loan facilities availed by wholly owned subsidiary Taram Textiles LLC, USA during the year 2024-25 under Section 186 of the Companies Act, 2013.
- b. The particulars of the investments are provided under Note No. 11 & 12 of Notes to Standalone Financial Statements.

28. Corporate Social Responsibility

In terms of Section 135 and Schedule VII of the Companies Act, 2013, the Board of Directors have constituted a Corporate Social Responsibility (CSR) Committee and adopted a CSR Policy which is based on the philosophy that "As the Organization grows, the Society and Community around it also grows."

The Company has undertaken various projects in the areas of education, health, promotion and development of traditional arts etc., in accordance with Schedule VII of the Companies Act, 2013.

As the Company has incurred losses during the three immediately preceding financial years, i.e., FY 2023-24, FY 2024-25 and FY 2025-26, the average net profit, as calculated in accordance with Section 135 of the Companies Act, 2013, is negative.

Accordingly, the Company did not attract any obligation to incur Corporate Social Responsibility (CSR) expenditure for the financial year 2026-27.

The CSR policy is available at the Company's website at the following link:

<http://www.ramarajusurgical.com/reports/corporate-social-responsibility-policy.pdf>

As there is no obligation to undertake Corporate Social Responsibility (CSR) activities for the financial year 2025–26, the provisions relating to the submission of the Annual Report on CSR activities, as prescribed under the Companies (Corporate Social Responsibility Policy) Rules, 2014, are not applicable to the Company for the financial year ended 31st March, 2026.

29. Audits

Statutory Audit

N.A. Jayaraman & Co., Chartered Accountants (FRN: 001310S), are the Statutory Auditors of the Company.

The Shareholders of the Company at the meeting held on 12th December, 2022 have approved the appointment of N.A. Jayaraman & Co., Chartered Accountants (FRN: 001310S), as the Statutory Auditors of the Company for a further period of 5 consecutive years from the financial year 2022- 2023 and to hold office from the conclusion of 82nd Annual General Meeting till the conclusion of 87th Annual General Meeting to be held in the year 2027.

As required under Regulation 33(1)(d) of SEBI (LODR) Regulations, 2015, the Auditors have also confirmed that they hold a valid certificate issued by the Peer Review Board of the Institute of Chartered Accountants of India.

The report of the Statutory Auditors for the year ended 31st March, 2026 does not contain any qualification, reservation or adverse remarks. No fraud has been reported by the Company's Auditor.

Secretarial Audit

Shri M.R.L. Narasimha, Practicing Company Secretary is the Secretarial Auditor of the Company.

The members of the Company at their meeting held on 29th August, 2025 have approved the appointment of Shri. M.R.L. Narasimha, Practicing Company Secretary (Mem. No. F2851 and CoP no.: 799) as the Secretarial Auditor of the Company, for a term of five (5) consecutive years, to hold office of the Secretarial Auditor from the Financial Year 2025-26 upto Financial Year 2029-30.

Pursuant to Section 204(1) of the Companies Act, 2013, the Secretarial Audit Report issued by the Secretarial Auditor for the year ended 31st March, 2026 is enclosed as **Annexure - II**. The Secretarial Audit Report doesn't contain any qualification, reservation or adverse remarks.

As required under Regulation 34(3) read with Schedule V Para C (10) (i) of SEBI (Listing Obligation and Disclosure Requirements), Regulations, 2015, Certificate from the Secretarial Auditor that none of the Company's Directors have been debarred or disqualified from being appointed or continuing as directors of the Companies is enclosed as **Annexure - III**.

In accordance with Section 204 of the Companies Act 2013, read with the rules framed thereunder, and Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), every listed entity is required to undertake Secretarial Audit by a Peer Reviewed Secretarial Auditor who shall be appointed by the Members of the Company, on the recommendation of the Board of Directors, for a period of five consecutive years.

Cost Audit

As per Rule 3 of Companies (Cost Records and Audit) Rules, 2014, the Company is required to maintain cost records and accordingly such records and accounts are made and maintained.

The Board of Directors at their meeting held on 28th May, 2026 had approved the appointment of SVM & Associates, Cost Accountants, Chennai (Firm Reg. No. 000536) as the Cost Auditors of the Company to audit the Company's Cost Records relating to manufacture of textile and pharmaceutical products for the year 2026-27 at a remuneration of ₹ 1,90,000 plus applicable taxes and out-of-pocket expenses.

The remuneration of the Cost Auditor is required to be ratified by the Shareholders in accordance with the provisions of Section 148(3) of the Companies Act, 2013 and Rule 14 of Companies (Audit and Auditors) Rules, 2014. Accordingly, the matter relating to their remuneration had been included in the Notice convening the 86th Annual General Meeting scheduled to be held on 28th August, 2026, for ratification by the Members.

The Cost Audit Report for the financial year 2024-25 due to be filed with Ministry of Corporate Affairs within 180 days from the closure of the financial year, had been filed on 10th September, 2025. The Cost Audit Report for the financial year 2025-26 due to be submitted by the Cost Auditor within 180 days from the closure of the financial year will be filed with the Ministry of Corporate Affairs, within 30 days thereof.

30. Details in respect of fraud:

During the year under review, the Statutory Auditor in their report have not reported any instances of fraud committed in the Company by its Officers or Employees under section 143(12) of the Companies Act, 2013.

31. Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo

Pursuant to Section 134(3)(m) of the Companies Act, 2013 and Rule 8(3) of Companies (Accounts) Rules, 2014, the information relating to Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo is enclosed as **Annexure - IV**.

32. Annual Return

In accordance with Section 92(3) of the Companies Act, 2013, read with Rule 12 of Companies (Management and Administration) Rules, 2014, the copy of the Annual Return for the year ended 31st March, 2025 in Form MGT-7, filed with Ministry of Corporate Affairs, is available in the Company's website at the following link:

<http://www.ramarajusurgical.com/reports/Annual%20Return%20as%20on%2031.03.2025.pdf>

33. Corporate Governance

The Company has complied with the requirements regarding Corporate Governance as stipulated in SEBI (LODR) Regulations, 2015. As required under Schedule V(C) of SEBI (LODR) Regulations, 2015, a Report on Corporate Governance being followed by the Company is enclosed as **Annexure - V**.

No complaints had been received pertaining to sexual harassment, during the year under review. The relevant statutory disclosure pertaining to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 are provided at Point No. 10(xii) of Corporate Governance Report.

As required under Schedule V(E) of SEBI (LODR) Regulations, 2015, a Certificate from the Auditors confirming compliance is also enclosed as **Annexure - VI** to this Report. As required by the Listing Regulations, the CEO and CFO certification is provided in this Annual Report.

34. Vigil Mechanism / Whistle Blower Policy

In accordance with Section 177(9) and (10) of the Companies Act, 2013 and Regulation 22 of SEBI (LODR) Regulations, 2015, the Company has established a Vigil Mechanism and has a Whistle Blower Policy. The policy provides the mechanism for the receipt, retention and treatment of complaints and to protect the confidentiality and anonymity of the stakeholder. The complaints can be made in writing through email to dedicated mail IDs. The Corporate Ombudsman shall have sole access to these. The Policy provides to the complaint access to the Chairman of the Audit Committee.

The web link for the Vigil Mechanism is disclosed in the Corporate Governance Report.

35. Particulars of Employees and Related Disclosures

The disclosures in terms of provisions of Section 197(12) of the Companies Act, 2013 read with Rule 5(1), (2) and (3) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, relating to remuneration are provided in **Annexure- VII**.

The statement containing names of the top ten employees in terms of remuneration drawn and the particulars of employees as required under section 197(12) of the Companies Act, 2013, read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) rules, 2014, is provided in a separate Annexure forming part of this report.

However, the annual report is being sent to the members, excluding the aforesaid Annexure. In the terms of Section 136 of the Companies Act, 2013, the said annexure is open for inspection. Any member interested in obtaining a copy of the same may write to the Company Secretary.

36. Industrial Relations and Personnel

The Company has 2,065 employees as on 31st March, 2026. Industrial relations with employees remained cordial during the year. Human Resources Development activities received considerable focus. The emphasis was on imparting training and development of the skill set of the employees to enable them to face the challenges in the work environment.

37. Related Party Transaction

Prior approvals / Omnibus approvals are obtained from the Audit Committee for all related party transactions and the transactions are periodically placed before the Audit Committee for its approval. Transactions with the related party which are material in nature, in accordance with Company's "Related Party Transaction Policy" and Regulation 23 of SEBI (LODR) Regulations, 2015 and required to be disclosed in Form AOC-2 is attached as **Annexure VIII**. In accordance with Indian Accounting Standard - 24 (Related Party Disclosure), the details of transactions with the related parties are set out in Note No. 48 of disclosures forming part of Financial Statements.

As required under Regulation 46(2)(g) of SEBI (LODR) Regulations, 2015, The Company's Related Party Transaction Policy is disclosed in the Company's Website and its web link is <http://www.ramarajusurgical.com/reports/Related%20Party%20Transaction%20Policy.pdf>

As required under 46(2)(h) of SEBI (LODR) Regulations, 2015, the Company's Material Subsidiary Policy is disclosed in the Company's website and its web link is <http://www.ramarajusurgical.com/reports/Policy%20on%20Material%20Subsidiaries.pdf>

38. Risk Management Policy

Pursuant to Section 134(3)(n) of the Companies Act, 2013 and Regulation 17(9) of SEBI (LODR) Regulations, 2015, the Company has developed and implemented a Risk Management Policy. The Policy envisages identification of risk and procedures for assessment and strategies to mitigate / minimization of risk thereof. The Risk Management Policy is available at the Company's website at the following web link <http://www.ramarajusurgical.com/reports/Risk%20Management%20Policy.pdf>

39. Investor Education and Protection Fund (IEPF)

Dividend Details	Amount Transferred (₹)	Date of Transfer to IEPF
Dividend 2017-18	83,437	14-11-2025

DIRECTORS' REPORT



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

Year wise amount of unpaid / unclaimed dividend lying in the unpaid dividend account which are liable to be transferred to IEPF and due dates for such transfer are tabled below.

Year	Type of Dividend	Date of Declaration of Dividend	Last Date for Claiming Unpaid Dividend	Due Date for transfer to IEP Fund	No. of Shares of ₹ 10/- each	Amount of unclaimed / unpaid dividend as on 31 st March, 2026 in ₹
2019-2020	Dividend	15-09-2020	14-09-2027	12-10-2027	1,24,615	62,307.50
2020-2021	Dividend	25-08-2021	24-08-2028	22-09-2028	1,63,612	81,806.00
2021-2022	Dividend	12-12-2022	11-12-2029	10-01-2030	1,24,742	1,24,742.00
2022-2023	Dividend	29-09-2023	28-09-2030	27-10-2030	2,01,700	1,00,850.00

The Company had transferred the unclaimed dividend of 2017-18 to the IEPF. However, due to technical issues, there was a delay in the transfer.

40. Directors' Responsibility Statement

Pursuant to Section 134(5) of the Companies Act, 2013, the Directors confirm that;

- They had followed the applicable accounting standards along with proper explanation relating to material departures, if any, in the preparation of the annual accounts for the year ended 31st March, 2026;
- They had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as on 31st March, 2026 and of the profit of the Company for the year ended on that date;
- They had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- They had prepared the Annual Accounts on a going concern basis;
- They had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively; and
- They had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

41. Proceedings pending under the Insolvency and Bankruptcy Code, 2016

There was no application made or proceeding pending against the Company under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year under review.

42. Difference in Valuation

The Company has not made any one-time settlement for loans taken from the Banks or Financial Institutions, and hence the details of difference between amount of the valuation done at the time of one-time settlement and the valuation done while taking loan from the Banks or Financial Institutions along with the reasons thereof is not applicable.

43. Maternity Benefit

The Board of Directors confirms that the Company has complied with the provisions of the Maternity Benefit Act, 1961, during the financial year under review. The Company extends all statutory maternity benefits to eligible women employees in accordance with the applicable provisions of the Act and has adequate policies and systems in place to ensure compliance with the said legislation. No instance of non-compliance was reported during the year.

44. Acknowledgement

We thank our customers, vendors, stockiest, investors, bankers, various Departments and agencies of the Central and State Governments for their continued support during the year. We place on record our appreciation of the contribution made by our employees at all levels.

On behalf of the Board,
For **The Ramaraju Surgical Cotton Mills Limited**,

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406

FORM AOC-1

[Pursuant to Section 129(3) of the Companies Act, 2013 read with Rule 5 of
Companies (Accounts) Rules, 2014]

**Statement containing the salient features of the financial statement of Subsidiary / Associate
Companies**

Part A – Subsidiary Company**(₹ in Lakhs)**

Particulars	2025-26	
Name of Subsidiary Company	Madras Chipboard Limited	Pharmacot Corp (P) Ltd
Date on which the Subsidiary was acquired	03-03-2021	13-06-2025
Reporting Currency	INR in Lakhs	INR in Lakhs
Exchange Rate	NA	NA
Share Capital	24.12	1.00
Reserves & Surplus	297.23	(9.20)
Total Assets	2,839.64	3.15
Total Liabilities	2,518.29	11.35
Investments	-	-
Total Income	440.71	1.17
Profit / (Loss) before Taxation	110.76	(9.20)
Provision for taxation	31.21	-
Profit / (Loss) after Taxation	79.55	(9.20)
Total Comprehensive Income	79.55	(9.20)
Percentage of Shareholding	75.01%	100%

(₹ in Lakhs)

Particulars	2025-26	
Name of Subsidiary Company	Taram Textiles, LLC	*Taram Textiles Online, Inc.
Date on which the Subsidiary was acquired	06-04-2022	25-04-2022
Reporting Currency	USD in Million	USD in Million
Exchange Rate	INR 94.65 per USD	INR 94.65 per USD
Share Capital	1,510.61	13.52
Reserves & Surplus	(1,267.12)	(1,490.39)
Total Assets	21,133.07	906.58
Total Liabilities	20,889.58	2,383.28
Investments	9.47	-
Total Income	16,092.61	121.31
Profit / (Loss) before Taxation	(853.73)	(439.80)
Provision for taxation	-	-
Profit / (Loss) after Taxation	(853.73)	(439.80)
Total Comprehensive Income	(853.73)	(439.80)
Percentage of Shareholding	100%	70.02%

* Step down Subsidiary of the Taram Textiles, LLC, USA.

ANNEXURE I TO DIRECTORS' REPORT

Part B – Associate Company

Particulars	2025-26			
Name of the Associate Company	The Ramco Cements Limited	Ramco Industries Limited	Ramco Systems Limited	Rajapalayam Mills Limited
Last Audited Balance Sheet date	31-03-2026			
No. of Shares held as on 31-03-2026	28,46,075	1,35,880	12,739	1,68,999
Amount of Investment in Associate as on 31-03-2026 (₹ in Lakhs)	15.60	0.53	12.15	205.29
Extent of Shareholding % as on 31-03-2026	1.20	0.16	0.03	1.83
Description of how there is significant influence	Note No. 1			
Reason why Associate is not consolidated	Not applicable			
Net worth attributable to Shareholding (₹ in Lakhs)	8,09,388	4,52,199	35,38,970	2,42,778.54
Profit / (Loss) for the Year (Consolidated) ₹ in Lakhs)	69,933	29,142	2,72,230	11,385.13
a) Considered in Consolidation (₹ in Lakhs)	841.30	22.47	(25.90)	1.43
b) Not considered in Consolidation (₹ in Lakhs)	69,091.70	29,119.53	2,75,255.90	11,383.70

Particulars	2025-26	
Name of the Associate Company	Sri Vishnu Shankar Mills Limited	Shri Harini Media Limited
Last Audited Balance Sheet date	31-03-2026	
No. of Shares held as on 31 st March 2026	11,200	60,00,500
Amount of Investment in Associate as on 31-03-2026 (₹ in Lakhs)	1.68	60.01
Extent of Shareholding % as on 31-03-2026	0.75	2.65
Description of how there is significant influence	Note 1	
Reason why Associate is not consolidated	Not applicable	

Particulars	2025-26	
Name of the Associate Company	Sri Vishnu Shankar Mills Limited	Shri Harini Media Limited
Net worth attributable to Shareholding (₹ in Lakhs)	17,753.61	Note No.4
Profit / (Loss) for the Year (Consolidated) (₹ in Lakhs)	2.34	
a) Considered in Consolidation (₹ in Lakhs)	-	
b) Not considered in Consolidation (₹ in Lakhs)	2.34	

Notes:

- 1) Significant influence exists based on combined voting rights.
- 2) Names of associates or joint ventures which are yet to commence operations – Nil
- 3) Names of associates or joint ventures which have been liquidated or sold during the year - Nil
- 4) Due to negative net worth and net loss of the associate, it was not considered for the purpose of consolidation.

By Order of the Board,
For **The Ramaraju Surgical Cotton Mills Limited,**

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406

FORM MR-3

SECRETARIAL AUDIT REPORT FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
The Ramaraju Surgical Cotton Mills Limited,
(CIN: L17111TN1939PLC002302)
P.A.C. Ramasamy Raja Salai,
Rajapalayam - 626 117.

I have conducted the Secretarial Audit of compliance of applicable statutory provisions and adherence to good corporate practices by THE RAMARAJU SURGICAL COTTON MILLS LIMITED (CIN: L17111TN1939PLC002302) (hereinafter called "the Company") during the financial year from 1st April, 2025 to 31st March, 2026 ("the year"/ "audit period"/ "period under review"). I have conducted the Secretarial Audit in a manner that provided me a reasonable basis for evaluating the Company's corporate conducts/statutory compliances and expressing my opinion thereon.

I am issuing this report based on my verification of the books, papers, minute books and other records maintained by the Company, forms and returns filed, compliance related action taken by the Company during the year as well as after 31st March, 2026 but before the issue of this report and the information provided by the Company, its officers, agents and authorised representatives during my conduct of the Secretarial Audit.

1. I hereby report that:

- 1.1. In my opinion, during the audit period covering the financial year ended on 31st March 2026, the Company has complied with the statutory provisions listed hereunder and also has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter. The Members are requested to read this report along with my letter of even date annexed to this report as Annexure – A.
- 1.2. I have examined the books, papers, minute books and other records maintained by the Company and the forms, returns, reports, disclosures and information filed or disseminated during the year according to the applicable provisions of:
 - (i) The Companies Act, 2013 (the Act) and the rules made thereunder.
 - (ii) Securities Contracts (Regulation) Act, 1956 and the rules made thereunder.
 - (iii) The Depositories Act, 1996 and the regulations and bye-laws framed thereunder.

- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Overseas Direct Investments;
- (v) The following Regulations prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Regulations'): -
 - (a) Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (c) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
 - (d) Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above

- (vi) The following laws, those are specifically applicable to the Company:
 - (a) Essential Commodities Act 1955, with reference to "Hank Yarn Packing Notification 2003" (No.2/TDRO/8/2003 dated 17th April, 2003); and
 - (b) The Electricity Act, 2003.

1.3 I have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards (SS-1) on "Meetings of the Board of Directors" and Secretarial Standards (SS-2) on "General Meetings" issued by The Institute of Company Secretaries of India and
- (ii) The Listing Agreement entered into by the Company with M/s. Metropolitan Stock Exchange of India Limited.

1.4. During the period under review, and also considering the compliance related action taken by the Company after 31st March, 2026 but before the issue of this report, the Company has, to the best of my knowledge and belief and based on the records, information and explanations furnished to me, complied with the applicable provisions/clauses of the Acts, Rules, Regulations, Agreements and Standards mentioned under paragraphs 1.2 and 1.3 except there has been a delay in transferring the unclaimed amount of Rs. 83,437/-for the FY 2017-2018 and its related shares required to be transferred to IEPF account by the company during the year ended 31.03.2026

ANNEXURE II TO DIRECTORS' REPORT

1.5. I am informed that, during/ in respect of the year:

- (i) The Company was not required to comply with the following laws/ guidelines/regulations and consequently was not required to maintain any books, papers, minute books or other records or file any forms/ returns under:
 - (a) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment and External Commercial Borrowings
 - (b) Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;
 - (c) Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018;
 - (d) Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021;
 - (e) Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act, 2013 and dealing with client and
 - (f) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021.
- (ii) There was no law, other than those specified in paragraph 1.2(v) above, that was specifically applicable to the Company, considering the nature of its business. Hence, the requirement to report on compliance with specific laws did not arise.

2. I further report that:

- 2.1 The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The Board also has a woman director.
- 2.2 Adequate notice is given to all directors to schedule the Board Meetings. Notice of Board meetings were sent at least seven days in advance. Agenda and detailed notes on agenda were sent at-least seven days before the Board meetings with the exception of the following items, which were either circulated separately or at the meetings:
 - (i) Supplementary agenda notes and annexures in respect of unpublished price sensitive information such as audited accounts/ results, unaudited financial results and connected papers; and
 - (ii) Additional subjects/ information/ presentation and supplementary notes.

Consent of the Board for circulating them separately or at the meeting was duly obtained as required under the Secretarial Standards.



2.3 A system exists for directors to seek and obtain further information and clarifications on the agenda items before the meetings and for their meaningful participation at the meetings. Majority decision is carried through. I am informed that there were no dissenting members' views on any of the matters during the year that were required to be captured and recorded as part of the minutes.

3. I further report that:

There are adequate systems and processes in the Company commensurate with its size and operations to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

Place: Coimbatore
Date: 28th May, 2026

M.R.L. Narasimha
Membership No: F2851
Certificate of Practice: 799
PRNO:1420/2021
UDIN:- F002851H000514054

Annexure – A to Secretarial Audit Report of even date

To

The Members,

The Ramaraju Surgical Cotton Mills Limited,

(CIN: L17111TN1939PLC002302)

P.A.C. Ramasamy Raja Salai,

Rajapalayam - 626 117.

My Secretarial Audit Report (Form MR-3) of even date for the financial year ended 31st March, 2026 is to be read along with this letter.

1. The Company's management is responsible for maintenance of secretarial records and compliance with the provisions of corporate and other applicable laws, rules, regulations and standards. My responsibility is to express an opinion on the secretarial records produced for my audit.
2. I have followed such audit practices and processes as I considered appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records.
3. While forming an opinion on compliance and issuing this report, I have also considered compliance related action taken by the Company after 31st March, 2026 but before the issue of this report.
4. I have verified the secretarial records furnished to me on a test basis to see whether the correct facts are reflected therein. I also examined the compliance procedures followed by the Company on a test basis. I believe that the processes and practices I followed provide a reasonable basis for my opinion.
5. I have not verified the correctness and appropriateness of financial records and books of accounts of the Company.
6. I have obtained the Management's representation about compliance of laws, rules and regulations and happening of events, wherever required.
7. My Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Coimbatore
Date: 28th May, 2026

M.R.L. Narasimha
Membership No: F2851
Certificate of Practice: 799
PRNO:1420/2021
UDIN:- F002851H000514054

Certificate from Company Secretary in Practice

[In terms of Regulation 34(3) read with Schedule V Para C(10)(i) to the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To

The Members,

The Ramaraju Surgical Cotton Mills Limited,

(CIN: L17111TN1939PLC002302),

119/120, P.A.C. Ramasamy Raja Salai,

Rajapalayam – 626 117.

I hereby certify that, in my opinion, none of the directors on the Board of The Ramaraju Surgical Cotton Mills Limited ("the Company") as on the 31st March, 2026, as listed below, have been debarred or disqualified from being appointed or continuing as directors of companies by the Securities and Exchange Board of India (SEBI) or the Ministry of Corporate Affairs, Government of India (MCA):

Sl. No.	Name of Director	Nature of Directorship	Director's Identification Number
1	Pusapadi Ramasubramania Raja Venketrama Raja	Chairman	00331406
2	Nalina Ramalakshmi	Managing Director	01364161
3	Namboor R Krishnama Raja Ramkumar Raja	Managing Director	01948373
4	Nambur Krishnama Raja Shrikantan Raja	Non-Independent Director	00350693
5	Poosapadi Sankarraja Alagharaja	Independent Director	00487312
6	Ramasubramaniaraja Annamaraja Poosapaadi	Independent Director	10157477
7	Nadathur Varadachari Vasudevan	Independent Director	10581939
8	Krishnan Thiruvengada Krishnan	Independent Director	10583209
9	Ramanathan Ramanathan Ramaswamy	Independent Director	10584433
10	Ganapathi Thiruvasagar	Nominee Director	08656972

ANNEXURE III TO DIRECTORS' REPORT

I am issuing this certificate based on the following, which to the best of my knowledge and belief were considered necessary in this regard:

1. My verification of the information relating to the directors available in the official website of MCA;
2. My verification of the disclosures/declarations/confirmations provided by the said directors to the Company and other relevant information, explanation and representations provided by the Company, its officers and agents.

I wish to state that the management of the Company is responsible to ensure the eligibility of a person for appointment / continuation as a Director on the Board of the Company. My responsibility is to express an opinion on these based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness of the corporate governance processes followed by the management of the Company.

M.R.L. Narasimha

Membership No: F2851

Certificate of Practice: 799

PRNO:1420/2021

UDIN: F002851H000514111

Place: Coimbatore

Date: 28th May, 2026

**Conservation of Energy, Technology Absorption and
Foreign Exchange Earnings and Outgo**

*[Pursuant to Section 134(3)(m) of the Companies Act, 2013
read with Rule 8(3) of Companies (Accounts) Rules 2014]*

A. Conservation of Energy

The Company pays attention at all levels to reduce energy consumption by continuous monitoring maintenances and improvements.

(i)	the steps taken on conservation of energy;	All the units have taken various measures in conservation of energy. The thrust is to measure the existing system parameters and then implement improvements. Emphasis is also given to optimise the operation of various Equipment which also lead to energy conservation. The Company has done the followings for conservation of energy during the year. 1. Optimised suction across short-frame and long-frame in spinning machines, Autoconers, OE WCS, link corners, combers, carding and WCS and thereby Company have saved 1,59,100 Units Per Year. 2. Providing inverter instead of Star delta in B unit at H-plant Pumps and thereby Company have saved 30,000 Units Per Year. 3. Providing Aluminium pipe instead of GI pipe in Surgical B unit compressor and thereby we have saved 34,120 Units Per Year.
	Impact on conservation of energy	The above steps have resulted in power saving of 2.23 Lakh units per annum
(ii)	the steps taken by the Company for utilising alternate sources of energy	The Company is utilising alternate sources of energy through wind farms and solar energy.
(iii)	the capital investment on energy conservation equipment	₹ 7.75 Lakhs

ANNEXURE – IV TO DIRECTORS' REPORT



B. Technology Absorption

(i)	the efforts made towards technology absorption;	The Company is continuously making efforts for adaptation of latest technology in all its units.
(ii)	the benefits derived like product improvement, cost reduction, product development or import substitution;	Cost reduction, quality improvement, etc.
(iii)	in case of imported technology (imported during the last three years reckoned from the beginning of the financial year) (a) the details of technology imported; (b) the year of import; (c) whether the technology been fully absorbed; (d) if not fully absorbed, areas where absorption has not taken place and the reasons thereof; and	Not Applicable
(iv)	the expenditure incurred on Research and Development	Not Applicable

C. Foreign Exchange Earnings and Outgo:

The Foreign Exchange earned in terms of actual inflows during the year and	₹ 9,922.00 Lakhs
The Foreign Exchange outgo during the year in terms of actual outflows.	₹ 5,313.91 Lakhs

By Order of the Board,
For The Ramaraju Surgical Cotton Mills Limited,

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406

Report On Corporate Governance

[Pursuant to Para C of Schedule V of SEBI (LODR) REGULATIONS, 2015]

1. Company's Philosophy on Code of Governance

Since inception, The Ramaraju Surgical Cotton Mills Limited is assiduously following its self-determined goals on Corporate Governance. The object of the Company is to protect and enhance the value of all the stake holders of the Company viz., Shareholders, Creditors, Customers and Employees. It strives to achieve these objectives through high standards in dealings and following business ethics in all its activities.

The Company believes in continuous up-gradation of technology to improve the quality of its production and productivity to achieve newer and better products for total customers' satisfaction. The Company leverages the developments in the technology for better compliances and communication.

The Company lays great emphasis on team building and motivation. A contented and well developed employee will give to the Company better work and therefore better profits. The Company has strong faith in innate and infinite potential of human resources. It believes in the creative abilities of the people who work for the Company and believes in investing in their development and growth as foundation for strong and qualitative growth of the Organization.

If there is no customer, there is no business. Customers' continued satisfaction and sensitivity to their needs are the Company's source of strength and security.

The Company also believes that as the Organization grows, the society and the community around it should also grow.

2. Board of Directors

The Board of Directors is headed by the Chairman Shri P.R. Venketrama Raja. The Board consists of eminent persons with considerable professional expertise in various fields such as Administration, Finance, Law, Engineering, Information Technology etc. The Board had 10 Directors as on 31st March, 2026. Except Smt. Nalina Ramalakshmi and Shri N.R.K. Ramkumar Raja, all other Directors are Non-Executive. As required under Regulation 17 of the SEBI (LODR) Regulations, 2015, not less than 50% of the Board consists of Independent Directors. There are no pecuniary relationships or transactions of the Non-Executive Directors vis-à-vis the Company.

In accordance with Clause C(2)(h)(i) and (ii) of Schedule V read with Regulations 34(3) of SEBI (LODR) Regulations, 2015, the Board of Directors had identified the following Core Skills / Expertise / Competencies, required for Board Members in the context of Company's business and sectors, to function effectively.

ANNEXURE V TO DIRECTORS' REPORT

- * Textile Technology
- * Strategy Management
- * Business Management
- * Banking and Financial Management
- * Project Management
- * Risk Management including Foreign Exchange Management
- * Industrial Relationship Management, including Environment, Health and Safety
- * Legal Knowledge
- * Tax Planning and Management
- * General Administration
- * Information Technology

The skills / expertise / competencies available with the Directors have been furnished under the individual Director's profile.

Directors Profile

Shri P.R. Venketrama Raja

Shri P.R. Venketrama Raja aged 67, has a Bachelor's Degree in Chemical Engineering from University of Madras and Masters in Business Administration from University of Michigan, USA. He has been on the Board of The Ramaraju Surgical Cotton Mills Limited since 1992. He has more than 4 decades of Industrial Experience with specific knowledge in Textiles, Cement and Information Technology sectors.

Skill / Expertise / Competency	Expert in Information Technology, Strategy Management and Business Management
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Names of the listed entities other than The Ramaraju Surgical Cotton Mills Limited in which Shri P.R. Venketrama Raja is a Director and his category of Directorship:

Name of the Company	Category of Directorship
The Ramco Cements Limited	Managing Director
Ramco Industries Limited	Non-Executive & Non-Independent
Ramco Systems Limited	Non-Executive & Non-Independent
Rajapalayam Mills Limited	Non-Executive & Non-Independent

Smt. Nalina Ramalakshmi

Smt. Nalina Ramalakshmi aged 63, has a Bachelor's Degree in Mathematics and Master Degree in Computer Science. She has rich knowledge and experience in Textile Industry, Information Technology, Media and Education sector. She has been on the board of The Ramaraju Surgical Cotton Mills Limited since 2005. She was appointed as Managing Director of the Company on 12th August, 2005 and also holding the position of Managing Director in Shri Harini Media Limited.

Skill / Expertise / Competency	Expert in Strategy Management, Business Management and General Administration
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Other than The Ramaraju Surgical Cotton Mills Limited, Smt. Nalina Ramalakshmi does not hold Directorship in any other listed entity.

Shri N.R.K. Ramkumar Raja

Shri N.R.K. Ramkumar Raja, aged 69, has a Bachelor's Degree in Chemical Engineering from University of Madras and Masters in Industrial Engineering from Texas A&M University, USA. He has vast experience in Textiles and managing the affairs of the Company. He was in the Board of the Company from July, 2003 to May, 2014 and he has been appointed as Managing Director of the Company from 14th February, 2016.

Skill / Expertise / Competency	Expert in Strategy Management, Business Management, Project Management, General Administration and Information Technology
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Other than The Ramaraju Surgical Cotton Mills Limited, Shri N.R.K. Ramkumar Raja does not hold Directorship in any other listed entity.

Shri N.K. Shrikantan Raja

Shri N.K. Shrikantan Raja, aged 77, has a Bachelor Degree in Commerce and he has been on the Board of The Ramaraju Surgical Cotton Mills Limited since 2002. He has vast knowledge and experience in Textile Industry and having more than 5 decades of experience in business activity.

Skill / Expertise / Competency	Expert in Strategy Management, Business Management and General Administration
--------------------------------	---

Names of the listed entities other than The Ramaraju Surgical Cotton Mills Limited in which Shri N.K. Shrikantan Raja is a Director and his category of Directorship:

Name of the Company	Category of Directorship
Ramco Industries Limited	Non-Executive & Non Independent

Shri P.A.S. Alaghar Raja

Shri P.A.S. Alaghar Raja, aged 50, has a Diploma in Textile Technology. He has specialized knowledge and experience in Textile Industry for more than 2 decades. He has been on the Board of The Ramaraju Surgical Cotton Mills Limited, since 2021. He is a Whole-time Director of Tirupathi YarnTex Spinners Private Limited.

Skill / Expertise / Competency	Expert in Textile Technology and Strategy Management.
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Names of the listed entities other than The Ramaraju Surgical Cotton Mills Limited in which Shri P.A.S. Alaghar Raja is a Director and his category of Directorship.

Name of the Company	Category of Directorship
Rajapalayam Mills Limited	Non-Executive & Independent

Shri P.A. Ramasubramania Raja

Shri P.A. Ramasubramania Raja, aged 56, holds a Bachelor Degree in Electronics and communication Engineering. He has vast experience in Textiles and managing the affairs of the Company. He has been on the Board of The Ramaraju Surgical Cotton Mills Limited since May, 2023.

Skill / Expertise / Competency	Expert in Administration and Technology.
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Other than The Ramaraju Surgical Cotton Mills Limited, Shri P.A. Ramasubramania Raja, does not hold Directorship in any other listed entity.

Shri N.V. Vasudevan

Shri N.V. Vasudevan, aged 65, holds Bachelor's Degree in Commerce and Law. Further, he is an Associate member of Institute of Company Secretaries of India. He got enrolled as an Advocate in 1984 with the Bar Council of Tamil Nadu & Pondicherry and Practiced as advocate in the area of Civil disputes before the Madras High Court and sub-ordinate Courts in the city of Chennai. Later he was appointed as Judicial member of Income Tax Appellate Tribunal (ITAT) under the Ministry of Law & Justice, Government of India, in 2001 and he was appointed as Vice-President of the Income Tax Appellate Tribunal in October, 2018 and retired from Government Service in 2023 and resumes his practice as advocate. He has experience more than 4 decades in the field of Legal, Taxation and various other laws. He has been on the Board of The Ramaraju Surgical Cotton Mills Limited since May, 2024.

Skill / Expertise / Competency	Expert Legal Knowledge, Tax Planning and Management
--------------------------------	---

Other than The Ramaraju Surgical Cotton Mills Limited, Shri N.V. Vasudevan, does not hold Directorship in any other listed entity.

Shri R. Ramanathan

Shri R. Ramanathan, aged 69, holds Bachelor of Technology in Textile Technology. He completed his practical training in textile manufacturing at The Premier Mills, Kanjikode. Later from 1980, he was associated with The Western India Cottons Ltd. He has experience of more than 4 decades in Spinning & Weaving Process, Management, Administration and Sales (local and export markets). He has been on the Board of The Ramaraju Surgical Cotton Mills Limited since May, 2024.

Skill / Expertise / Competency	Expert in Textile Technology, Business Management and General Administration
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Other than The Ramaraju Surgical Cotton Mills Limited, Shri R. Ramanathan, does not hold Directorship in any other listed entity.

Dr. K. Tiruvengada Krishnan

Dr. K. Tiruvengada Krishnan, aged 57, holds Bachelor of Medicine and Bachelor of Surgery and DO & DNB. Further he holds Cornea fellowship in Aravind Eye Hospital Madurai, Short-term fellowship in Moran Eye Centre Utah & MASS Eye and he also holds fellowship in Ear hospital Boston USA. He is the Head of the Department of Cornea and Refractive surgery since 1998. He has experience of more than 3 decades in surgery and administration. He has been on the Board of The Ramaraju Surgical Cotton Mills Limited since May, 2024.

Skill / Expertise / Competency	Expert in Business Management and General Administration
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Other than The Ramaraju Surgical Cotton Mills Limited, Dr. K. Tiruvengada Krishnan does not hold Directorship in any other listed entity.

Shri G. Thiruvasagar

Shri G. Thiruvasagar, aged 58, holds Master's degree in Sociology and Higher Diploma in Co-operative Management. He serving the Department of Handlooms and Textiles for more than 2 decades and presently he is Regional Deputy Director of Textiles, Madurai. He has been on the Board of The Ramaraju Surgical Cotton Mills Limited since August, 2024.

Skill / Expertise / Competency	Expert in Textile Technology and Strategy Management.
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Other than The Ramaraju Surgical Cotton Mills Limited, Shri G. Thiruvasagar does not hold Directorship in any other listed entity.

ANNEXURE V TO DIRECTORS' REPORT

Details of attendance of each Director at the Board Meetings held during the year are as follows:

Sl. No.	Name of the Director, Director Identification Number (DIN) & Directorship	28.05.2025	11.08.2025	10.11.2025	29.12.2025	12.02.2026	Attendance at last AGM held on 29.08.2025
1.	Shri P.R. Venketrama Raja Chairman DIN: 00331406, Directorship: P & NE	Yes	Yes	Yes	No	Yes	No
2.	Smt. Nalina Ramalakshmi Managing Director DIN: 01364161, Directorship: P & E	No	Yes	Yes	Yes	Yes	No
3.	Shri N.R.K. Ramkumar Raja Managing Director DIN: 01948373, Directorship: P & E	Yes	Yes	Yes	Yes	Yes	Yes
4.	Shri N.K. Shrikantan Raja DIN: 00350693, Directorship: NE	Yes	Yes	Yes	Yes	Yes	Yes
5.	Shri P.A.S. Alaghar Raja DIN : 00487312, Directorship: NE & ID	Yes	Yes	Yes	Yes	Yes	Yes
6.	Shri. P.A. Ramasubramania Raja DIN : 10157477, Directorship: NE & ID	Yes	Yes	Yes	Yes	Yes	Yes
7.	Shri N.V. Vasudevan DIN: 10581939, Directorship: NE & ID	Yes	Yes	Yes	Yes	Yes	Yes
8.	Dr. K. Tiruvengada Krishnan DIN : 10583209, Directorship: NE & ID	Yes	Yes	Yes	Yes	Yes	Yes
9.	Shri. R. Ramanathan DIN : 10584433, Directorship: NE & ID	Yes	Yes	Yes	Yes	Yes	No
10.	Shri G. Thiruvasagar Regional Deputy Director of Textiles, Government of Tamilnadu, DIN: 08656972, Directorship: NE & N	Yes	Yes	Yes	Yes	Yes	Yes

P - Promoter E - Executive NE - Non Executive ID - Independent N - Nominee

Other Directorships

The number of other Boards or Board Committees in which the Director is a Member or Chairperson as on 31st March, 2026 is given below:

Sl. No.	Name of the Director	Other Directorships*	Committee Positions **	
			Chairperson	Member
1.	Shri. P.R.Venketrama Raja	7	3	6
2.	Smt. Nalina Ramalakshmi	3	-	-
3.	Shri. N.R.K. Ramkumar Raja	3	-	1
4.	Shri. N.K. Shrikantan Raja	2	-	1
5.	Shri. P.A.S. Alaghar Raja	3	-	2

Sl. No.	Name of the Director	Other Directorships*	Committee Positions **	
			Chairperson	Member
6.	Shri. P.A. Ramasubramania Raja	-	-	-
7.	Shri N.V. Vasudevan	-	-	-
8.	Dr. K. Tiruvengada Krishnan	-	-	-
9.	Shri. R. Ramanathan	-	-	-
10.	Shri G. Thiruvassagar	-	-	-

* Public Limited Companies, other than The Ramaraju Surgical Cotton Mills Limited

** Audit Committee and Stakeholders' Relationship Committee of Public Limited Companies, other than The Ramaraju Surgical Cotton Mills Limited.

During the year, separate meeting of the Independent Directors was held on 12th February, 2026 and all the Independent Directors were present at the meeting.

Disclosure of relationships between Directors inter-se:

- Shri P.R. Venketrama Raja is a Brother of Smt. Nalina Ramalakshmi.
- Smt. Nalina Ramalakshmi is the Spouse of Shri N.R.K. Ramkumar Raja.
- Shri N.R.K. Ramkumar Raja is a Brother of Shri N.K. Shrikantan Raja.

Disclosure of shareholding of Non-Executive Directors:

Sl. No.	Name of the Director	No. of Equity Shares	% of shareholdings
1	Shri. P.R.Venketrama Raja	8,843	0.15 %
2	Shri. N.K. Shrikantan Raja	5,243	0.09 %

Details of Familiarization Programme for Independent Directors

The details of the Familiarization Programme for Independent Directors are available at the Company's website, at the following link at <http://www.ramarajusurgical.com/investor.html>.

Other disclosure of Board of Directors and Senior Management

The Board of Directors periodically review Compliance Reports pertaining to all Laws applicable to the Company. No non-compliance was reported during the year under review. The Board is also satisfied that plans are in place for orderly succession for appointment of Board of Directors and Senior Management.

A Code of Conduct has been laid out for all Members of the Board and Senior Management suitably incorporating the duties of Independent Directors as laid down in the Companies Act, 2013. The Code is available at the Company's website, at the following link at <http://www.ramarajusurgical.com/reports/Code-of-Conduct-for-Board-Members-and-Senior-Management-Personnel.pdf>.

The minimum information to be placed before the Board of Directors at their meeting, as specified in Part A of Schedule II of SEBI (LODR) Regulations, 2015 have been adequately complied with.

Based on the declarations received from the Independent Directors, the Board of Directors are of the opinion that the Independent Directors fulfill the conditions specified in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Companies Act, 2013 and are independent of the management.

3. Audit Committee

The terms of reference of the Audit Committee include:

- i) To review the reports of Internal Audit Department;
- ii) To review the Auditors' Report on the financial statements;
- iii) To review and approve the Related Party Transactions;
- iv) To review the Annual Cost Audit Report of the Cost Auditor;
- v) To review the Annual Secretarial Audit Report of the Secretarial Auditor
- vi) To review the strength and weakness of the internal controls and to provide recommendations relating thereto;
- vii) To generally assist the Board to discharge their functions more effectively.
- viii) To review the financial statements and any investments made by the Company.

In addition, the Audit Committee would discharge the roles and responsibilities as prescribed by SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Companies Act, 2013.

The composition of the Audit Committee and the details of attendance of its Members are as follows:

Sl. No.	Name of the Director	28.05.2025	11.08.2025	10.11.2025	29.12.2025	12.02.2026
1.	Shri N.V. Vasudevan Chairman of the Committee	Yes	Yes	Yes	Yes	Yes
2.	Shri P.A.S. Alaghar Raja	Yes	Yes	Yes	Yes	Yes
3.	Shri N.K. Shrikantan Raja	Yes	Yes	Yes	Yes	Yes

The Statutory Auditor, Chief Financial Officer, Head of Internal Audit and Internal Auditors were invitees to the Audit Committee Meetings. The Company Secretary is the Secretary to the Committee. The representatives of the Cost Auditor and Secretarial Auditor were invited to attend the meeting of the Audit Committee when their reports were tabled for discussion.

2/3rd of the members of the Audit Committee are Independent Directors as against the minimum requirements of 2/3rd as stipulated in Regulation 18(1)(b) of LODR.

4. Nomination and Remuneration Committee

The Nomination and Remuneration Committee discharges the functions as envisaged for it by the Companies Act, 2013, SEBI (LODR) Regulations, 2015 and functions as mandated by the Board of Directors from time to time. The Nomination and Remuneration Policy is to ensure that the level and composition of remuneration is reasonable, the relationship of remuneration to performance is clear and appropriate to the long term goals of the Company.

The complete details about the terms of reference for Nomination and Remuneration Committee and Nomination and Remuneration Policy are available at Company's website <http://www.ramarajusurgical.com/reports/Nomination-and-Remuneration-Policy.pdf>

The composition of the Nomination and Remuneration Committee and the details of attendance of its Members are as follows:

Sl. No.	Name of the Director	28.05.2025	12.02.2026
1.	Shri. P.A. Ramasubramania Raja, Chairman of the committee	Yes	Yes
2.	Shri N.K. Shrikantan Raja	Yes	Yes
3.	Shri P.A.S. Alaghar Raja	Yes	Yes

The Nomination and Remuneration Committee has laid down evaluation criteria for performance evaluation of Independent Directors, which will be based on attendance, independence, expertise and contribution brought in by the Independent Director at the Board and Committee Meetings, which shall be taken into account at the time of re-appointment of Independent Director.

ANNEXURE V TO DIRECTORS' REPORT



2/3rd of the members of the Nomination and Remuneration Committee are Independent Directors as stipulated in Regulation 19(1)(c) of LODR.

5. Stakeholders Relationship Committee

The composition of Stakeholders Relationship Committee and the details of attendance of its members at the Stakeholders Relationship Committee meetings are as follows:

Sl. No.	Name of the Director	28.05.2025
1.	Shri P.R. Venketrama Raja, Chairman of the Committee	Yes
2.	Shri N.K. Shrikantan Raja	Yes
3.	Shri N.R.K. Ramkumar Raja	Yes
4.	Shri P.A. Ramasubramania Raja	Yes

Name of Non-executive Director heading the Committee Shri P.R. Venketrama Raja

Name and Designation of Compliance Officer Shri Muthukumar P

No. of complaints received during the year NIL

Number not solved to the Satisfaction of shareholders NIL

Number of pending complaints NIL

6. Remuneration to Directors

The Directors were paid Sitting Fee of ₹ 20,000/- per Meeting for attending the Board and ₹ 15,000/- per Meeting for Committees thereof.

There are no pecuniary relationships or transaction of the Non-Executive Directors vis-à-vis the Company, other than those reported in related party transactions under Note no. 48.

The appointment and remuneration to Shri. N.R.K. Ramkumar Raja, Managing Director, is governed by the Special Resolution passed by the Shareholders at the Annual General Meeting held on 12th December, 2022 and Smt. Nalina Ramalakshmi, Managing Director, is governed by the Special Resolution passed by the Shareholders at Postal Ballot dated 10th April, 2023. The remunerations are equivalent to 10% of the Net Profits of the Company i.e. 5% per Managing Director and in case of no profits or inadequate profits, as per Section II, Part II of Schedule V of the Companies Act, 2013.

The Details of remuneration paid for the financial year 2025-26 are as follows:

Name of the Director	Amount (₹ in Lakhs)		No. of Shares held
	Sitting Fees	Remuneration	
Shri P.R. Venketrama Raja	0.95	–	8,843
Smt. Nalina Ramalakshmi	0.80	126.21*	27,48,961
Shri N.R.K. Ramkumar Raja	1.15	126.21*	3,33,424
Shri N.K. Shrikantan Raja	2.20	–	5,243
Shri P.A.S Alaghar Raja	2.20	–	2,010
Shri P.A.Ramasubramania Raja	1.60	–	3,640
Shri N.V. Vasudevan	1.90	–	-
Dr. K. Tiruvengada Krishnan	1.15	–	17,500
Shri. R. Ramanathan	1.15	–	-
Shri G. Thiruvasagar	1.00	–	-

* The remuneration paid to Managing Director consists of the following:

(₹ in Lakhs)

Particulars	Smt. Nalina Ramalakshmi	Shri N.R.K. Ramkumar Raja
Gross Salary	120.00	120.00
Contribution to Provident Fund	4.71	4.71
Contribution to Superannuation Trust Fund	1.50	1.50
Total	126.21	126.21

7. General Meetings

i. Location and time, where last three AGMs / EGM held:

Details of Meeting	Year ended	Date of AGM / EGM	Time	Venue
85 th AGM	31 st March, 2025	29 th August, 2025	09.30 A.M	Held through VC
84 th AGM	31 st March, 2024	28 th August, 2024	09.30 A.M	
83 rd AGM	31 st March, 2023	29 th September, 2023	10.00 A.M	

ii. Details of Special Resolutions passed in the previous three Annual General Meetings / Extra-ordinary General Meeting

Date of AGM	Subject Matter of the Special Resolution
28 th August, 2024	Approval of the amendment of Articles of Association of the Company
29 th September, 2023	Approval of the proposal of issuance of equity shares on right basis

ANNEXURE V TO DIRECTORS' REPORT

- iii. The details of special resolutions passed through Postal Ballot and the voting pattern for the said resolution are disclosed as under:

M.R.L. Narasimha, Practicing Company Secretary, Coimbatore, was appointed as the Scrutinizer to conduct the postal ballot process in a fair and transparent manner.

Date of Postal Ballot	Particulars of Special Resolution	No. of remote e-votes	Votes cast in favour		Votes cast against		Invalid Votes
			No. of Votes	%	No. of Votes	%	
12 th February, 2026	Re-appointment of Shri P.A.S. Alaghar Raja (DIN: 00487312) as an Independent Director	34,53,531	34,53,531	100.00	-	-	-

- iv. No Special Resolution is proposed to be passed through Postal Ballot as on date.
- v. Procedure for postal ballot:

Pursuant to the provisions of Section 108 & 110 of the Companies Act, 2013 read with Rule 22 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with the relevant MCA and SEBI Circulars, the special resolution as specified in the Notice of the Postal Ballot dated 12th February, 2026 was transacted through remote e-voting process.

The Company had engaged the Central Depository Services (India) Limited ("CDSL") for facilitating e-voting for the members.

In respect of Postal Ballot Notice dated 12th February, 2026 The members holding shares (either in physical form or dematerialised form) as on the cut-off date of Friday, February 13, 2026, were provided the option of exercising their right to vote on the said resolution through remote e-voting process only during the period commencing from 9.00 a.m. IST on Wednesday, February 18, 2026 to 5.00 p.m. IST on Friday, March 20, 2026. Upon completion of the voting period, the scrutinizer completed the scrutiny of postal ballot (remote e-voting) process and submitted his report to the Director, duly authorized by the Director of the Company, on March 20, 2026 and the results of the remote e-voting were declared on Saturday, March 21, 2026.

The above voting results along with the report(s) of the scrutinizer were submitted to the Metropolitan Stock Exchange of India Limited (MSE) and placed the same on the website Company and CDSL (e-voting agency) within the stipulated time.

8. Means of Communication

The Unaudited Quarterly and Half yearly financial results and Audited Annual Results were published in English in Business Line (All editions) and in Tamil in Makkal Kural (Madurai edition). The results were also displayed on the Company's website at www.ramarajusurgical.com.

All the financial results were provided to Stock Exchange and the same was also disseminated in Company's website.

9. General Shareholder Information

i.	Annual General Meeting	On 28 th August, 2026 at 9.30 AM at through Video Conference / Other Audio Visual means.
ii.	Financial Year	1 st April, 2025 to 31 st March, 2026
iii.	Dividend Payment date	Not Applicable
iv.	Name and address of Stock exchange at which the Company's Shares are listed	The Company's shares are listed in M/s. Metropolitan Stock Exchange of India Limited, Building A, Unit 205A, 2 nd Floor, Piramal Agastya Corporate Park, L.B.S Road, Kurla West, Mumbai - 400070. The Company has paid the listing fee to the Stock Exchange for the financial year 2025-26.
v.	Stock Code / Symbol – Metropolitan Stock Exchange of India Limited	RAMARAJU
vi.	Whether the securities are suspended from trading	No
vii.	Registrar and Transfer Agents	M/s. Cameo Corporate Services Limited, Subramanian Building, No. 1 Club House Road, Chennai - 600 002.
viii.	Share Transfer System	The company's shares are transferable only through the depository system (dematerialized form) including in case of requests received for transmission or transposition of shares in terms of Regulation 40(1) of SEBI Listing Regulations read with Circular No.SEBI/HO/MIRSD/ MIRSD_RTAMB/P/ CIR/2022/8 dated January 25, 2022. The requests, if any, for shares transmission, sub-division, consolidation, renewal, re-mat, issue of duplicate share certificate etc. are processed only through the depository system (dematerialized form) within the prescribed time period, subject to receipt of valid and complete documents by Cameo Corporate Services Limited (RTA). All requests for dematerialization of shares are processed and confirmed to the depositories, NSDL and CDSL, within 15 days. Members holding shares in physical form are requested to consider converting their holdings to dematerialized form at the earliest and avail the various benefits of dealing in securities in electronic/dematerialized form.
ix.	Distribution of Shareholding	Enclosed as Annexure - A.
x.	Dematerialization of Shares	As on 31 st March 2026, 96.28% of the shares are in Demat.
xi.	Outstanding GDRs/ ADRs /Warrants or any Convertible instruments, date and likely impact on equity	Nil
xii.	Commodity Price Risk or Foreign Exchange Risk and Hedging Activities	With respect to Buyers' Credit in foreign currencies, forward contracts are booked taking in to account, the cost of hedging and the foreign currency receivables. The currency rate movements are monitored closely for taking covers with respect to un hedged portions, if any.

xiii. Plant Locations

Surgical Division:

The Ramaraju Surgical Cotton Mills Limited

- a. 119, 120, P.A.C. Ramasamy Raja Salai, Rajapalayam – 626 117, Tamil Nadu.
- b. 2/318 to 2/321, Sankaran Kovil Road, Perumalpatti Village, Tirunelveli – 627 753, Tamil Nadu.

Spinning Division:

Sudarsanam Spinning Mills

- a. 118, P.A.C. Ramasamy Raja Salai, Rajapalayam – 626 117, Tamil Nadu.
- b. 898, 899, Subramaniapuram, Vanniampatti Road, Pillayarkulam Village, Srivilliputtur Taluk – 626 137, Tamil Nadu.
- c. Survey No. 52, 53, Thirumalagiri Village, Jaggaiahpet Mandal, Krishna Dist. – 521 178, Andhra Pradesh.

Weaving Division:

Sudarsanam Fabrics

2/318-2/321, Sankaran Kovil Road, Perumalpatti Village, Sankaran Kovil Taluk, Tirunelveli – 627 753, Tamil Nadu.

Cut & Sew Division:

Taram Textiles

53, Annamaraja Nagar, Sankarankoil Road, Rajapalayam – 626 117, Tamil Nadu.

Sudarsanam Textiles

4/187D, Kamachiyapuram, Nallamanayakkanpatti, Rajapalayam - 626139

Wind Farm Division:

Rajampatti, Dhanakkarkulam, Uthumalai, Kolumakondan, Aralvaimozhi in Tamil Nadu.



xiv. Name, designation & address of the Compliance Officer:

Muthukumar P,
Company Secretary & Compliance Officer,
The Ramaraju Surgical Cotton Mills Limited,
119, 120, P.A.C. Ramasamy Raja Salai,
Rajapalayam – 626 117, Tamil Nadu.
Phone: 04563-235904
E-Mail: rscm@ramcotex.com

Address of the Registrar and Transfer Agent

Cameo Corporate Services Limited,
“Subramanian Building”,
1, Club House Road,
Anna Salai, Chennai - 600 002.
Phone : [+91 44 40020741](tel:+914440020741)
Fax : [+91 44 2846 0129](tel:+914428460129)
Email : investor@cameoindia.com

Stock Exchange

Metropolitan Stock Exchange of India Limited,
Building A, Unit 205A, 2nd Floor,
Piramal Agastya Corporate Park,
L.B.S Road, Kurla West, Mumbai - 400 070.

xv) Credit Rating

CRISIL, the Company's credit rating agency have reaffirmed the credit rating against borrowing programs as follows:

Total Bank loan facilities rated	₹ 590.43 Crore
Long term ratings	CRISIL BBB/Negative (Reaffirmed)
Short term ratings	CRISIL A3+ (Reaffirmed)

10. Other Disclosures

- i. There were no materially significant related party transactions made by the Company that may have potential conflict with the interests of the Company at large.
- ii. There were no instances of non-compliance by the Company, and no penalties or strictures were imposed on the company by Stock Exchange or SEBI or any Statutory Authority, on any matter related to capital markets, during the last three years.
- iii. The Company has a Whistle Blower Policy, available at the Company's website and it was affirmed that no personnel has been denied access to the Audit Committee. The policy is available at the following web link:
<http://www.ramarajusurgical.com/reports/whistle-blower-policy.pdf>
- iv. The Company has complied with the Mandatory requirements of Corporate Governance stipulated under SEBI (LODR) Regulations, 2015. The status of adoption of the Non-Mandatory requirements are given below:
 - a. The Company's financial statements were unmodified audit opinion for the year 2025-26.
 - b. The Company has appointed separate persons to the post of Chairperson and Managing Director
- v. The Material Subsidiary Policy was disclosed in the Company's website and its web link is:
<http://www.ramarajusurgical.com/reports/Policy%20on%20Material%20Subsidiaries.pdf>
- vi. The Related Party Transaction Policy was disclosed in the Company's website and its web link is
<http://www.ramarajusurgical.com/reports/Related%20Party%20Transaction%20Policy.pdf>
- vii. The Company has not undertaken any transaction in commodity price risks and commodity hedging.
- viii. The Company has not raised any funds through Preferential Allotment or Qualified Institutional Placement.
- ix. Shri. M.R.L. Narasimha, Practicing Company Secretary, have certified that none of the Directors of the Company have been debarred or disqualified from being appointed or continuing of Directors of Companies by the Board / Ministry of Corporate Affairs or any such statutory authority.
- x. There has not been an occasion, where the Board had not accepted any recommendation of any Committee of the Board.



- xi. The total fees of all the services paid by the Company and its subsidiary on a consolidated basis to the Statutory Auditor are ₹ 8.22 lakhs.
- xii. Disclosure in relation to Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:
- Pursuant to Rule 8(5)(x) of Companies (Accounts) Rules, 2014, the Company has complied with the provisions relating to the constitution of Internal Complaints Committee under Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013
- a) Number of Complaints filed during the financial year – Nil
- b) Number of Complaints disposed of during the financial year - Nil
- c) Number of Complaints pending as on end of the financial year – Nil
- xiii. Neither the Company nor its Subsidiaries provided any Loan / Advances in the nature of loans to any Firms / Companies in which the directors are interested.

11. The Company has complied with the requirements of Corporate Governance Report of sub-paras (2) to (10) of Schedule V of SEBI (LODR) Regulations, 2015.
12. The extent to which the discretionary requirements specified in Part E of Schedule II have been adopted, is given against Clause 10(iv) above.
13. The Company has complied with the corporate governance requirements specified in regulation 17 to 27 of LODR.

As required under Regulation 46(2)(b) to (i) and (t) of SEBI (LODR) Regulations, 2015, the following information have been duly disseminated in the Company's website.

- Terms and conditions of appointment of Independent Directors
- Composition of various committees of Board of Directors
- Code of Conduct of Board of Directors and Senior Management Personnel
- Details of establishment of Vigil Mechanism / Whistle Blower Policy
- Criteria of making payments to Non-Executive Directors
- Policy on dealing with Related Party Transactions
- Policy for determining Material Subsidiaries
- Details of familiarization Programme imparted to Independent Directors
- Secretarial Compliance Report

ANNEXURE V TO DIRECTORS' REPORT

14. The Company has no material subsidiary as on 31st March, 2026.
15. The Minutes of the Meeting of the Board of Directors of the unlisted subsidiaries were being placed before the Board of Directors of the Company.
16. The Management of the unlisted subsidiary periodically bring to the notice of the Board, a statement on significant transactions and arrangements entered into by them.
17. Senior Management Personnel discloses to the Board of Directors all material, financial and commercial transactions where they have personal interest that may have a potential conflict with the Company's interest, if any.
18. The Company submitted the quarterly compliance report on Corporate Governance to the Stock Exchange, in the prescribed format within the timelines as specified by Securities and Exchange Board of India.
19. The various disclosures made in the Directors' Report, may be considered as disclosures made under this report.
20. The Company also have the following Committees of the Board of Directors:

i. Corporate Social Responsibility Committee:

The Composition of the Corporate Social Responsibility Committee and the details of the attendance of its members are as follows:

Sl. No.	Name of the Director	Meeting held on
1.	Shri P.R. Venketrama Raja, Chairman	No meeting was held, during the financial year 2025-26.
2.	Smt. Nalina Ramalakshmi, Member	
3.	Shri N.K. Shrikantan Raja, Member	
4.	Shri R. Ramanathan, Member	

ii. Rights Issue Committee:

The Composition of the Rights Issue Committee and the details of the attendance of its members are as follows:

Sl. No.	Name of the Director	Meeting held on
1.	Shri N.K. Shrikantan Raja, Chairman	No meeting was held, during the financial year 2025-26.
2.	Shri N.R.K. Ramkumar Raja, Member	
3.	Shri P.A.S. Alaghar Raja, Member	

iii. Independent Directors Meeting:

During the year, the Independent Directors of the Company met on 12th February, 2026 without the presence of Non-Independent Directors and Management Representatives, to review the performance of non-independent directors and the board of directors as a whole and Committees of the Board; to review the performance of the chairperson of the listed entity, taking into account the views of executive directors and non-executive directors; to review the performance evaluation and to assess the quality, quantity and timeliness of flow of information between the Management and the Board:

Sl.No.	Name of the Director	Meeting held on 12.02.2026
1.	Shri P.A. Ramasubramania Raja	Yes
2.	Shri P.A.S. Alaghar Raja	Yes
3.	Shri N. V. Vasudevan	Yes
4.	Dr. K. Tiruvengada Krishnan	Yes
5.	Shri R. Ramanathan	Yes

21. Disclosures with Respect to Demat Suspense Account or Unclaimed Suspense Account [Pursuant to Schedule V(F) of LODR]

There were no shares outstanding in the Demat Suspense Account or Unclaimed Suspense Account as at the end of the year.

22. Declaration signed by the Managing Director of the Company as per Schedule V (D) of SEBI (LODR) Regulations, 2015 on compliance with the Code of Conduct is Annexed.

23. Compliance Certificate as per Regulations 17(8) read with Part B of Schedule II of SEBI (LODR) Regulations, 2015 provided by Managing Director and Chief Financial Officer is Annexed.

24. Disclosure of certain types of agreements binding the Company.

The Company has not entered into any agreements specified under Regulation 30A read with Clause 5A of Para A of Part A of Schedule III of the listing regulations.

By Order of the Board,
For **The Ramaraju Surgical Cotton Mills Limited,**

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406

DECLARATION

As provided under Schedule V (D) of the SEBI (LODR) Regulations, 2015 the Members of the Board of Directors and Senior Management Personnel have affirmed compliance with the Company's Code of Conduct for the year ended 31st March, 2026.

By Order of the Board,
For The Ramaraju Surgical Cotton Mills Limited,

Rajapalayam
28th May, 2026

N.R.K. Ramkumar Raja
Managing Director
DIN: 01948373

To

The Board of Directors,
The Ramaraju Surgical Cotton Mills Limited,
Rajapalayam – 626 117.

Certificate Under Regulation 17(8) Of SEBI (LODR) Regulations, 2015

We, Shri. N.R.K. Ramkumar Raja, Managing Director and Shri. Narayan Vijay Gopal, Chief Financial Officer of The Ramaraju Surgical Cotton Mills Limited, Rajapalayam hereby confirm that;

- A. We have reviewed the financial statements and cash flow statement for the year 2025-26 and that to the best of our knowledge and belief:
1. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 2. these statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. There are, to the best of our knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or violative of the company's code of conduct.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting that we have and evaluated the effectiveness of internal control systems of the company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- D. We have indicated to the auditors and the Audit committee that –
1. there were no significant changes in internal control over financial reporting during the year;
 2. there were no significant changes in accounting policies during the year;
 3. there were no instances of significant fraud of which we have become aware.

Shri N. Vijay Gopal
Chief Financial Officer

Shri. N.R.K.Ramkumar Raja
Managing Director
DIN: 01948373

Rajapalayam
28th May, 2026

ANNEXURE – A
Pattern of Shareholding as on 31st March, 2026

Description	Total Shareholders	Total Shares	%
A. Promoters Holding			
1. Promoter and Promoter Group	10	31,80,263	54.69
Sub-total (A)	10	31,80,263	54.69
B. Non - Promoters Holding			
1. Banks, FI'S INS. Cos, Govt. Institutions	3	86,760	1.49
2. NRIs / OCBs & Non-Domestic Companies	14	29,372	0.51
3. Corporate Bodies	25	85,175	1.46
4. IEPF	1	72,172	1.24
5. Directors & Their relatives	11	94,507	1.63
6. Trusts	1	4,000	0.07
7. Residents	1,450	22,62,878	38.91
Sub-total (B)	1,505	26,34,864	45.31
Total (A) + (B)	*1,515	58,15,127	100.00

* After merging of first holder's PAN.

Distribution of Shareholding as on 31st March, 2026

No. of Shares Held	Total Shareholders	%	Total Shares	%
Upto - 500	1,011	64.60	1,56,352	2.69
501-1000	215	13.74	1,61,501	2.78
1001-2000	134	8.56	2,00,121	3.44
2001-3000	59	3.77	1,52,486	2.62
3001-4000	30	1.92	1,06,068	1.82
4001-5000	16	1.02	73,861	1.27
5001-10000	46	2.94	3,13,613	5.39
10001 & above	54	3.45	46,51,125	79.99
Total	1,565	100.00	58,15,127	100.00

Category of Shareholding as on 31st March, 2026

Category	Total Shareholders	%	Total Shares	%
Dematerialized Form:				
NSDL	756	48.31	46,25,212	79.54
CDSL	528	33.74	9,73,595	16.74
Physical Form	281	17.95	2,16,320	3.72
Total	1,565	100.00	58,15,127	100.00

ANNEXURE VI TO DIRECTORS' REPORT

Independent Auditors' Certificate on Compliance with the Corporate Governance requirements under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

To

The Members of

The Ramaraju Surgical Cotton Mills Limited
(CIN: L17111TN1939PLC002302),

1. This certificate is issued in accordance with our engagement letter dated 2nd May, 2026.
2. We, M/s. N.A. Jayaraman & Co., Statutory Auditors of **The Ramaraju Surgical Cotton Mills Limited** have examined the compliance of conditions of corporate governance by **The Ramaraju Surgical Cotton Mills Limited** ('the Company') for the year ended March 31, 2026 as stipulated in Regulations 17 - 27, clause (b) to (i) and (t) of Regulation 46 (2) and paragraphs C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations') pursuant to the Listing Agreement of the Company with the stock exchange.

Management's Responsibility for compliance with the conditions of Listing Regulations

3. The compliance with the terms and conditions contained in the corporate governance is the responsibility of the Management of the Company. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure compliance with the conditions of the Corporate Governance stipulated in the Listing Regulations.

Auditors' Responsibility

4. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
5. Pursuant to the requirements of the Listing Regulations, it is our responsibility to provide a reasonable assurance whether the Company has complied with the conditions of Corporate Governance as stipulated in Listing Regulations for the year ended March 31, 2026.
6. We conducted our examination in accordance with the "Guidance Note on Reports or Certificates for Special Purposes" and Guidance Note on Certification of Corporate Governance" both issued by the Institute of Chartered Accountants of India ("ICAI"). The Guidance Note requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.
7. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) I, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

Opinion

8. In our opinion, and to the best of our information and according to explanations given to us, we certify that the Company has generally complied with the conditions of Corporate Governance as stipulated in the above-mentioned Listing Regulations.
9. We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Restriction on Use

10. This certificate is addressed to and provided to the Members of the Company solely for the purpose to enable the Company to comply with requirement of aforesaid Regulations and should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this certificate is shown or into whose hands it may come without our prior consent in writing.

Rajapalayam
28th May, 2026

For **N.A. Jayaraman & Co.,**
Chartered Accountants,
Firm Registration No. 001310S

T.G. HARISHA ,
Partner
Membership No. 246983
UDIN: 26246983XNWIYY8946

ANNEXURE VII TO DIRECTORS' REPORT

Disclosures relating to remuneration under Section 197 (12) of the Companies Act, 2013 read with Rule 5(1), (2) and (3) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

- i. & ii. The ratio of the remuneration of each director to the median remuneration of the employees of the Company and the percentage increase in remuneration of each Director, Managing Director, Chief Financial Officer and Company Secretary in the Financial Year 2025-26.

Name of the Director / KMP and Designation	Remuneration of Director / KMP for the financial year 2025-26 (₹ in Lakhs)	% increase / (decrease) in remuneration in the financial year 2025-26	Ratio of remuneration of each Director / to median remuneration of employees
Shri P.R. Venketrama Raja Chairman	0.95	(26.92)	1
Smt. Nalina Ramalakshmi Managing Director	127.01	-	88
Shri N.R.K. Ramkumar Raja Managing Director	127.36	0.16	88
Shri N.K. Shrikantan Raja Non-Executive Director	2.20	7.32	2
Shri P.A.S. Alaghar Raja Independent Director	2.20	15.79	2
Shri. P. A. Ramasubramania Raja Independent Director	1.60	45.45	1
Shri. N. V. Vasudevan Independent Director	1.90	22.58	1
Shri. R. Ramanathan Independent Director	1.15	4.55	1
Dr. K. Tiruvengada Krishnan Independent Director	1.15	21.05	1
Shri. G. Thiruvasagar Nominee Director	1.00	150.00	1
Shri N. Vijay Gopal Chief Financial Officer	91.06	4.87	63
Shri. P. Muthukumar Company Secretary	18.36	11.21	13



- iii. The median remuneration of the employees during the financial year was ₹ 1.45 Lakhs, representing a 5.40% decrease compared to previous year.
- iv. There were 2,065 Permanent employees on the rolls of the Company, as on 31st March, 2026.
- v. Average percentage of increase in the salaries of the employees other than the managerial personnel in the financial year i.e. 2025-26 was 7.45% whereas the increase in the managerial remuneration for the same financial year was 1.76%.
- vi. It is hereby affirmed that the remuneration paid is as per the remuneration policy for Directors, Key Managerial Personnel and other employees.

By Order of the Board,
For The Ramaraju Surgical Cotton Mills Limited,

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406

Form No. AOC – 2

[Pursuant to Clause (h) of sub-section(3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014]

Particulars of material contracts/arrangements entered into by the company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including certain arms length transaction under third proviso thereto.

1. Details of contracts or arrangements or transactions not at Arm's length basis - NIL.

2. Details of contracts or arrangements or transactions at Arm's length basis:

Particulars	I	II	III	IV
Name (s) of the related party & nature of relationship	Rajapalayam Mills Limited Relationship: Rajapalayam Mills Limited (RML) is a member of Promoter group of The Ramaraju Surgical Cotton Mills Limited (RSCM). RSCM is a Member of Promoter group of RML. Nature of interest: RML holds 0.10% of equity shares in RSCM. RSCM holds 1.83% equity shares in RML.	Sri Vishnu Shankar Mill Limited Relationship: Sri Vishnu Shankar Mill Limited (SVSML) is a member of Promoter group of The Ramaraju Surgical Cotton Mills Limited (RSCM). RSCM is a Member of Promoter group of SVSML. Nature of interest: SVSML holds 0.06% of equity shares in RSCM. RSCM holds 0.75% equity shares in SVSML.	Sandhya Spinning Mill Limited Relationship: Shri. P.R. Venketrama Raja, Smt. P.V. Nirmala, Smt. R. Sudarsanam and Smt. Byrraju Srisandhya Raju, members of Promoter group of The Ramaraju Surgical Cotton Mills Limited (RSCM) are Directors of Sandhya Spinning Mill Limited (SSML). Nature of interest: Promoters of RSCM exercise significant influence in the Board of SSML.	Rajapalayam Textile Limited Relationship: Shri. P.R. Venketrama Raja, and Shri. P.A.S. Alaghar Raja, Directors of The Ramaraju Surgical Cotton Mills Limited (RSCM) are Directors of Rajapalayam Textile Limited (RTL). Nature of interest: Directors of RSCM exercise significant influence in the Board of RTL.
Nature of contracts/ arrangements/ transaction	Purchase of Cotton, Waste Cotton, Yarn, Textile products, Store materials, Job work services, Textile machineries & other products / availing of services; Sale of Cotton, Waste Cotton, Yarn, Textile products, Store materials, Job work services, Textile machineries & other products / rendering of services; and Any other transactions between the parties for transfer of resources, services and obligations in the ordinary course of business, on arm's length basis and in compliance with applicable laws, as approved by the Audit Committee.	Purchase of Cotton, Waste Cotton, Yarn, Textile products, Store materials, Job work services, Textile machineries & other products / availing of services; Sale of Cotton, Waste Cotton, Yarn, Textile products, Store materials, Job work services, Textile machineries & other products / rendering of services; and Any other transactions between the parties for transfer of resources, services and obligations in the ordinary course of business, on arm's length basis and in compliance with applicable laws, as approved by the Audit Committee.	Purchase of Cotton, Waste Cotton, Yarn, Textile products, Store materials, Job work services, Textile machineries & other products / availing of services; Sale of Cotton, Waste Cotton, Yarn, Textile products, Store materials, Job work services, Textile machineries & other products / rendering of services; and Any other transactions between the parties for transfer of resources, services and obligations in the ordinary course of business, on arm's length basis and in compliance with applicable laws, as approved by the Audit Committee.	Purchase of Cotton, Waste Cotton, Yarn, Textile products, Store materials, Job work services, Textile machineries & other products / availing of services; Sale of Cotton, Waste Cotton, Yarn, Textile products, Store materials, Job work services, Textile machineries & other products / rendering of services; and Any other transactions between the parties for transfer of resources, services and obligations in the ordinary course of business, on arm's length basis and in compliance with applicable laws, as approved by the Audit Committee.

Duration of the contracts	5 financial years from 2024-25 to 2028-29.	5 financial years from 2024-25 to 2028-29.	5 financial years from 2024-25 to 2028-29.	5 financial years from 2024-25 to 2028-29.
Salient terms of the contracts or arrangements or transaction including the value, if any	Price: would be the market price prevailing on the date of the transaction. Aggregate value up to Rs. 150 Crores for each financial year. (excluding duties and taxes).	Price: would be the market price prevailing on the date of the transaction. Aggregate value up to Rs. 150 Crores for each financial year. (excluding duties and taxes).	Price: would be the market price prevailing on the date of the transaction. Aggregate value up to Rs. 150 Crores for each financial year. (excluding duties and taxes).	Price: would be the market price prevailing on the date of the transaction. Aggregate value up to Rs. 50 Crores for each financial year. (excluding duties and taxes).
Date of approval by the Board	12-11-2024	12-11-2024	12-11-2024	12-11-2024
Amount paid as advances, if any	Nil	Nil	Nil	Nil

By Order of the Board,
For The Ramaraju Surgical Cotton Mills Limited,

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406

Separate Financial Statements

2025-26

INDEPENDENT AUDITOR'S REPORT

To the Members of M/s. The Ramaraju Surgical Cotton Mills Limited

Report on the Audit of the Separate Financial Statements**Opinion**

We have audited the Separate financial statements of The Ramaraju Surgical Cotton Mills Limited ("the Company"), which comprise the Separate balance sheet as at 31st March 2026, and the Separate Statement of Profit and Loss, the Separate Statement of changes in Equity and the Separate Statement of cash flows for the year ended on that date, and notes to the separate financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the Separate Financial Statements")

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid separate financial statements give the information required by the Companies Act 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and the loss and total comprehensive loss, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Separate Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the separate financial statements under the provisions of the Companies Act, 2013 and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the separate financial statements of the current period. These matters were addressed in the context of our audit of the separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

AUDITORS' REPORT TO THE SHAREHOLDERS

S. No.	Key Audit Matter	Auditor's Response
1	Recognition and measurement of deferred taxes The recognition and measurement of deferred tax items requires determination of differences between the recognition and the measurement of assets, liabilities, income and expenses in accordance with the Income Tax Act and other applicable tax laws including application of ICDS and financial reporting in accordance with Ind AS. Assessment of Deferred Tax Assets is done by the management at the close of each financial year taking into account forecasts of future taxable results. We have considered the assessment of deferred tax liabilities and assets as a key matter due to the importance of management's estimation and judgment and the materiality of amounts. (Refer to Note No. 5(C) (iii), (iv) , (v) , 5 (S), (IV) to the Separate Financial Statements)	Principal Audit Procedures The key matter was addressed by performing audit procedures which involved assessment of underlying process and evaluation of internal financial controls with respect to measurement of deferred tax and re-performance of calculations and assessment of the items leading to recognition of deferred tax in light of prevailing tax laws and applicable financial reporting standards. Furthermore we assessed the adequacy and appropriateness of the disclosures in the separate financial statements.
2	Evaluation of uncertain Tax Position/ Other contingent liabilities The Company has material uncertain tax position in respect of possible or actual taxation disputes, litigations and claims and other contingent liabilities. The provisions are estimated using a significant degree of management judgment in interpreting the various relevant rules, regulations and practices and in considering precedents in various legal forums. (Refer to Note No. 5(K) (iv), 5(S) (VII) to the Separate Financial Statements)	Principal Audit Procedures The Audit addressed this Key Audit Matter by assessing the adequacy of tax Provisions by reviewing the management's underlying assumptions in estimating the tax provisions and the possible outcome of the disputes. We reviewed the significant litigations and claims and discussed with the Company's legal counsel, external advisors about their views regarding the likely outcome and magnitude of and exposure to relevant litigation and claims. We also reviewed the relevant judgments and the opinions given by the company's advisers, which were relied on by the management for such claims. Furthermore we assessed the adequacy and appropriateness of the disclosures in the separate financial statements.



S. No.	Key Audit Matter	Auditor's Response
3	Existence and impairment of Trade Receivables Trade Receivables are significant to the Company's financial statements. The Collectability of trade receivables is a key element of the company's working capital management, which is managed on an ongoing basis by its management. Due to the nature of the Business and the requirements of customers, various contract terms are in place, there is a risk that the carrying values may not be reflective of their recoverable amounts as at the reporting date, which would require an impairment provision. Where there are indicators of impairment, the company undertakes assessment of the recoverability of the amounts. Given the magnitude and inherent uncertainty involved in the judgment, involved in estimating impairment assessment of trade receivables, we have identified this as a key audit matter. (Refer to Note No. 5 (P) (viii), 5(S) (IX) to the Separate Financial Statements)	Principal Audit Procedures: We performed audit procedures on the assessment of trade receivables, which included substantive testing of revenue transactions, obtaining trade receivable external confirmations and testing the subsequent payments received. Assessing the impact of impairment on trade receivables requires judgment and we evaluated management's assumptions in determining the provision for impairment of trade receivables, by analyzing the ageing of receivables, assessing significant overdue individual trade receivables and specific local risks, combined with the legal documentations, where applicable. We also reviewed the system of obtaining monthly confirmation from the customers, which are kept in electronic mode by the company. We tested the timing of revenue and trade receivables recognition based on the terms agreed with the customers. We also reviewed, on a sample basis, terms of the contract with the customers, invoices raised, etc., as a part of our audit procedures. Furthermore we assessed the adequacy and appropriateness of the disclosures in the separate financial statements.

AUDITORS' REPORT TO THE SHAREHOLDERS

S. No.	Key Audit Matter	Auditor's Response
4	Evaluation of Carrying value of Non-Current Investments. The Company has Non-Current Investments in unlisted subsidiaries, associates and other companies, amounting to Rs. 6,139.53 Lakhs as at 31st March 2026 which is 9.71% of the total value of assets of the company. The Company's investments in unlisted subsidiaries and associates are valued at Cost less any impairment. These investments are assessed for impairment when an indicator of impairment exists. The management assess annually the existence of impairment indicators of each unlisted investment and assessed that there is no impairment in the value of such investment as on Balance Sheet date. The processes and methodologies for valuation and identification of impairment in the value of investments of unlisted companies requires application of significant judgment by the Company. The judgment has to be made with respect to the timing, quantity and estimation of future discounted cash flows of the unlisted entities. It involves significant estimates and judgment by the management because of the inherent uncertainty involved in forecasting the investee's future performance and discounting future cash flows. We consider the valuation and assessment of impairment in value of such investments to be significant to the audit, because of the materiality of the value of investments in the separate financial statements of the Company and estimates and judgments involved in assessing the various unobservable valuation inputs like estimating the future cash flows. Accordingly, the valuation and assessment of impairment value in such investments of unlisted entities is determined to be key audit matter in our audit of the separate financial statements. (Refer to Note No. 5 (S) (VIII) to the Separate Financial Statements)	Principal Audit Procedures: We examined the policies and methodologies used by the management to estimate the carrying value of each Investment. We evaluated the assessment techniques for forecasting the future cash flows and revenue estimates used by the management to assess the future prospect of the investee companies. We examined the report of the valuation experts furnished to us by the management for the valuation of the business to assess the investment value in unlisted companies. We reviewed and compared the estimates made by the management with the externally available industry data.

S. No.	Key Audit Matter	Auditor's Response
5	Existence and impairment of Goodwill: As at 31st March 2026, the Company's goodwill balance was Rs. 1,882.38 Lakhs, which represents a significant portion of the total assets. Goodwill is tested annually for impairment, or more frequently if indicators of impairment are present as per Ind AS 36. The impairment assessment involves significant management judgment and estimation, particularly in forecasting future cash flows, determining the appropriate discount rates, and assessing the growth rates for the relevant cash-generating units (CGUs). Given the complexity and subjectivity involved in these estimates, we have identified the impairment of goodwill as a key audit matter.	Principal Audit Procedures: We understood, evaluated and validated management's key controls over the impairment assessment process of goodwill. We assessed the appropriateness of the methodology used by management to perform the impairment test. We performed sensitivity analyses to assess the impact of changes in key assumptions on the impairment assessment. We considered whether reasonably possible changes in these assumptions would result in an impairment. We assessed the adequacy of the disclosures related to the impairment of goodwill, including the sensitivity of the impairment assessment to changes in key assumptions.

Information Other than the Separate Financial Statements and Auditors' Report Thereon

The Company's Management and Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report, Board's Report including Annexure to Board's Report, Business Responsibility Report, Corporate Governance and Report on CSR activities, and Shareholders information but does not include the separate financial statements and our auditor's report thereon.

Our opinion on the separate financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the separate financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the separate financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Separate Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these separate financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Indian Accounting

AUDITORS' REPORT TO THE SHAREHOLDERS

Standards (Ind AS) prescribed under Section 133 of Companies Act 2013 read with relevant rules issued there under and accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the separate financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the separate financial statements, Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Separate Financial Statements

Our objectives are to obtain reasonable assurance about whether the separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these separate financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to separate financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the separate financial statements, including the disclosures, and whether the separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the separate financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the separate financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the separate financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the **Annexure A**, a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

As required by Section 143(3) of the Act, we report that:

- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

AUDITORS' REPORT TO THE SHAREHOLDERS

- (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- (c) The Separate Balance Sheet, the Separate Statement of Profit and Loss including Other Comprehensive Income, the Separate Statement of changes in equity and the Separate statement of Cash Flow dealt with by this Report are in agreement with the books of account.
- (d) In our opinion, the aforesaid separate financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- (e) On the basis of the written representations received from the directors as on 31st March, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
- (f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our Separate Report in “**Annexure B**”. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the company's internal financial control over financial reporting.
- (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended.

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.

- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the details of the pending litigations and its impact on the financial position in its separate financial statements have been disclosed in Note No. 44 of the Disclosures forming part of the Separate Financial Statements for the year ended 31st March 2026;
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There has been a delay in transferring the Unclaimed Dividend of ₹ 83,437 for the FY 2017-18 and its related shares, required to be transferred, to the Investor Education and Protection Fund by the Company during the year ended March 31, 2026.
 - iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly



- lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (b) The Management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Parties or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (c) Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) of Companies (Audit and Auditors) Rules, 2014, as provide under (a) and (b) above, contain any material mis-statement.
- v. There is no dividend declared or paid during the year by the Company and hence the requirement of compliance with Section 123 of the Act does not arise.
- vi. Based on our examination, which included test checks, the company has used accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of audit, we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **N.A. JAYARAMAN & CO.,**
Chartered Accountants
Firm Registration Number: 001310S

T.G. HARISHA
Partner
Membership Number: 246983
UDIN:

Rajapalayam
28th May 2026

“ANNEXURE A” TO THE INDEPENDENT AUDITOR’S REPORT

With reference to the Annexure A referred to in the Independent Auditor’s Report to the members of company on the Separate financial statements for the year ended 31st March 2026, we report the following:

- (i) (a) A. The company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.

B. The Company has maintained proper records showing full particulars of intangible assets.
- (b) As explained to us, all the Property, Plant and Equipment have been physically verified by the management in a phased periodical manner, which in our opinion is reasonable, having regard to the size of the Company and nature of its assets. According to the information and explanations given to us, no material discrepancies were noticed on such physical verification.
- (c) According to the information and explanation given to us and on the basis of the verification of the records of the company the title deeds of immovable properties of the Company are held in the name of the Company.

In respect of immovable properties taken on lease and disclosed as right of use assets in the Separate financial statements, the lease agreements are in the name of company.
- (d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not revalued its property, plant and equipment (including right of use assets) or intangible assets or both during the year.
- (e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no proceedings initiated or pending against the Company for holding any Benami property under the Prohibition of Benami Property Transactions Act 1988 and rules made there under.
- (ii) (a) The management has conducted the physical verification of inventory at reasonable intervals.
- (b) The discrepancies noticed on verification between the physical stocks and the books records were properly dealt with in the books of accounts and were not material.
- (c) The Company has been sanctioned working capital limits in excess of five crore rupees from bankers on the basis of security of current assets and the quarterly statements filed with such banks are in agreement with the books of account of company.

- (iii) (a) The company has made investments in/provided guarantee /granted loans/ advances in the nature of loans during the year details of which are given below:

₹ in Lakhs

Particulars	Investments	Guarantees	Loans
Aggregate amount granted during the year			
(i) Subsidiary & Associates	NIL	6,293.09	NIL
(ii) Other Companies	NIL	NIL	NIL
(iii) Others	NIL	NIL	NIL
Balance outstanding as at Balance Sheet date			
(i) Subsidiary & Associates	5,565.10	5,868.57	NIL
(ii) Other Companies	574.43	NIL	NIL
(iii) Others	NIL	NIL	3.52

- (b) According to the information and explanations given to us and based on the audit procedures conducted by us, in our opinion, the investments made, guarantees provided, security given and the terms and conditions of the grant of all loans and advances in nature of loans and guarantees provided, prima facie, not prejudicial to the interest of the company.
- (c) According to the information and explanations given to us and based on the audit procedures conducted by us, in our opinion, in respect of loans and advances in the nature of loans, where the schedule of repayment of principal and payment of interest has been stipulated, the repayments or receipts are regular.
- (d) According to the information and explanations given to us and based on the audit procedures conducted by us, the Company has not granted loans repayable on demand without specifying any terms or period of repayment.
- (iv) According to information and explanations give to us, the company has complied with the provisions of Section 185 and 186 of the Act in relation to loans, guarantees provided and investments made.
- (v) In our opinion and according to the information and explanations given to us, the company has not accepted any deposits or amounts which are deemed to be deposits during the year. Accordingly, reporting under this clause 3 (v) of the Order does not arise.
- (vi) The Central Government, under section 148 (1) of the Companies Act 2013 has specified maintenance of cost records and such accounts and records have been so made and maintained by the Company.
- (vii) According to the records of the Company and information and explanations given to us, the company is regular in depositing undisputed statutory dues including provident fund,

employees' state insurance, income-tax, duty of customs, duty of excise, goods and services tax, cess and any other statutory dues with the appropriate authorities. No undisputed amounts payable in respect of the above were in arrear as at 31st March 2026 for a period of more than six months from the date they become payable.

- (viii) According to the Information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of account, in the tax assessments under Income tax act 1961 as income during the year.
- (ix) (a) Based on our audit procedures and according to the information and explanations given to us by the management, we are of the opinion that the company has not defaulted in repayment of loans or borrowings or in the payment of interest thereon to any lender.
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company is not a declared wilful defaulter by any bank or financial institution or other lender.
- (c) In our opinion and according to the information and explanations given to us by the management, term loans were applied for the purpose for which the loans were obtained.
- (d) According to the information and explanations given to us, and on an overall examination of the balance sheet of the Company, we report that funds raised on short term basis have not been used for long term purposes.
- (e) According to the information and explanations given to us and on an overall examination of the separate financial statements of the Company, we report that the Company has not taken any funds from any entity or person on account of or to meet the obligations of its associate companies as defined in the Act.
- (f) According to the information and explanations given to us and the procedures performed by us, we report that the Company has raised loans during the year on the pledge of securities held in its associate companies as defined under the Act. The details of loans are disclosed in Note No. 24.
- (x) (a) According to the information and explanations given to us, and on the basis of our examination of the records of the Company, the Company has not raised moneys by way of initial public offer or further public offer during the year.
- (b) In our opinion and according to the information and explanations given to us, and on the basis of our examination of the records of the Company, the Company has not raised funds by way of preferential allotment or private placement of shares during the year.

- (xi) (a) Based on examination of the books and records of the Company and according to the information and explanations given to us, considering the principles of materiality outlined in the Standards on Auditing, we report that no fraud by the Company or on the Company has been noticed or reported during the course of the audit.
- (b) According to the information and explanations given to us, no report under sub-section (12) of Section 143 of the Act has been filed by the auditors in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- (c) No whistle blower complaints received by the Company during the year. Accordingly, clause 3 (xi) (c) of the Order is not applicable to the Company.
- (xii) According to the information and explanations given to us, the Company is not a Nidhi Company. Accordingly, clause 3 (xii) of the Order is not applicable to the Company.
- (xiii) In our opinion and according to the information and explanation given to us, all transactions with the related parties are in compliance with sections 177 and 188 of Companies Act, 2013 where applicable and the details have been disclosed in the Separate Financial Statements, as required by the applicable accounting standards.
- (xiv) (a) Based on information and explanations given to us and our audit procedures, in our opinion, the Company has an internal audit system commensurate with the size and nature of its business.
- (b) We have considered the internal audit reports of the Company till date for the period under audit.
- (xv) In our opinion and according to the information and explanations given to us, the Company has not entered into any non - cash transactions with directors or persons connected to its Directors. Accordingly, provisions of Section 192 of the Act are not applicable to the Company.
- (xvi) (a) In our opinion and according to the information and explanations given to us, the Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, the provision of clause 3 (xvi)(b) of the Order is not applicable to the Company
- (b) The Company has not conducted non-banking financial activities or housing finance activities during the year. Accordingly, the reporting under clause 3(xvi)(b) of the Order is not applicable to the Company.
- (c) The Company is not Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India.
- (d) According to the information and explanations provided to us during the course of our audit, the Group does not have any CICs.

AUDITORS' REPORT TO THE SHAREHOLDERS



- (xvii) The Company has incurred Cash Loss of Rs. 1,079.30 Lakhs (PY Cash profit of Rs. 2,540.39 Lakhs) in the current year.
- (xviii) There has been no resignation of the Statutory Auditors during the year.
- (xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the separate financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report, that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the date of the balance sheet, will get discharged by the Company as and when they fall due.
- (xx) In our opinion and according to the information and explanations given to us, there is no unspent amount under sub-section (5) of Section 135 of the Act pursuant to any project under CSR. According clauses 3 (xx) (a) and 3 (xx)(b) of the Order are not applicable.
- (xxi) The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of Separate Financial Statements. Accordingly, no comment in respect of the said clause has been included in this report.

Rajapalayam
28th May 2026

For **N.A. JAYARAMAN & CO.,**
Chartered Accountants
Firm Registration Number: 001310S

T.G. HARISHA
Partner
Membership Number: 246983
UDIN:

“ANNEXURE B” TO THE INDEPENDENT AUDITOR’S REPORT OF EVEN DATE ON THE SEPARATE FINANCIAL STATEMENTS PREPARED IN ACCORDANCE WITH THE INDIAN ACCOUNTING STANDARDS OF THE RAMARAJU SURGICAL COTTON MILLS LIMITED

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of **M/s. THE RAMARAJU SURGICAL COTTON MILLS LIMITED** (“the Company”) as of March 31, 2026 in conjunction with our audit of the separate financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility

Our responsibility is to express an opinion on the Company’s internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls system over financial reporting.

AUDITORS' REPORT TO THE SHAREHOLDERS

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, and to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31st, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **N.A. JAYARAMAN & CO.,**
Chartered Accountants
Firm Registration Number: 001310S

T.G. HARISHA
Partner
Membership Number: 246983
UDIN:

Rajapalayam
28th May 2026



BALANCE SHEET AS AT 31ST MARCH, 2026

(₹ in Lakhs)

	Note No	As at 31-03-2026	As at 31-03-2025
ASSETS			
(1) Non-Current Assets			
Property, Plant and Equipments	6	18,968.21	21,463.14
Capital Work-in-progress	7	57.71	50.77
Investment Property	8	4.88	5.06
Goodwill	9	1,882.38	1,882.38
Intangible Assets	10	27.23	37.91
Financial Assets			
Investment in Subsidiaries & Associates	11	5,565.10	4,668.65
Other Investments	12	574.43	580.07
Other Financial Assets	13	669.24	779.97
Deferred Tax Assets (Net)	27	2,966.58	2,290.05
Other Non-Current Assets	14	54.71	65.46
Sub Total (A)		30,770.47	31,823.46
(2) Current Assets			
Inventories	15	13,638.81	11,053.78
Financial Assets			
Trade Receivables	16	15,732.90	8,413.90
Cash and Cash Equivalents	17	29.46	40.87
Bank Balance other than Cash and Cash Equivalents	18	3.70	5.78
Other Financial Assets	19	1,105.10	532.93
Current Tax Assets (Net)	20	115.83	84.61
Other Current Assets	21	1,837.48	1,603.94
Sub Total (B)		32,463.28	21,735.81
TOTAL ASSETS (A+B)		63,233.75	53,559.27
EQUITY AND LIABILITIES			
(1) Equity			
Equity Share Capital	22	581.51	581.51
Other Equity	23	5,856.19	8,950.83
Total Equity (A)		6,437.70	9,532.34
(2) Liabilities			
(i) Non-Current Liabilities			
Financial Liabilities			
Borrowings	24	17,587.14	19,924.90
Lease Liabilities	25	1,642.95	1,788.35
Provisions	26	105.45	108.42
Other Non Current Liabilities	28	68.13	70.16
Sub Total (B)		19,403.67	21,891.83
(ii) Current Liabilities			
Financial Liabilities			
Borrowings	29	31,724.09	18,329.42
Lease Liabilities	30	145.40	129.82
Trade Payables			
(i) Total Outstanding dues of micro enterprises and small enterprises	31	351.67	193.78
(ii) Total Outstanding dues of creditors other than micro enterprises and small enterprises	31	2,297.88	1,540.44
Other Financial Liabilities	32	1,970.42	1,164.17
Other Current Liabilities	33	433.83	362.65
Provisions	34	469.09	414.82
Sub Total (C)		37,392.38	22,135.10
TOTAL EQUITY AND LIABILITIES (A+B+C)		63,233.75	53,559.27
Material Accounting Policies, Judgements and Estimates	1 - 5		
See accompanying notes to the financial statements.	6 - 56		

As per our report annexed

For N.A. Jayaraman & Co

Chartered Accountants

Firm Registration No. 001310S

T.G.Harisha

Partner

Membership No. 246983

Rajapalayam

28th May, 2026

On behalf of the Board of Directors

For The Ramaraju Surgical Cotton Mills Limited

Shri P.R.Venketrama Raja

Chairman

(DIN: 00331406)

N.Vijay Gopal

Chief Financial Officer

Shri N.R.K.Ramkumar Raja

Managing Director

(DIN: 01948373)

P.Muthukumar

Company Secretary,

Mem.No. FCS12904

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2026


**THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED**

			(₹ In Lakhs)
	Note No.	For the Year Ended 31-03-2026	For the Year Ended 31-03-2025
INCOME			
I Revenue from operations	35	45,274.93	39,489.51
II Other Income	36	647.89	596.60
III Total Income (I+II)		45,922.82	40,086.11
IV EXPENSES			
Cost of Materials Consumed	37	21,909.67	20,677.69
Purchases of Stock- in- Trade	38	8,380.48	4,752.46
Changes in Inventories of Finished Goods and Work-in-Progress	39	(1,130.42)	(259.38)
Employee Benefit Expenses	40	6,086.66	5,796.16
Finance Cost	41	4,226.97	3,755.75
Depreciation and Amortisation Expenses	42	2,814.62	2,983.46
Other Expenses	43	7,528.76	6,850.36
Total Expenses		49,816.74	44,556.50
V Profit / (Loss) Before Exceptional items and Tax (III-IV)		(3,893.92)	(4,470.39)
VI Exceptional Items (Refer to Note No. 55)			
Profit on sale of Investment		-	4,027.32
VII Profit / (Loss) before tax (V+VI)		(3,893.92)	(443.07)
Tax Expenses / (Savings)			
Excess income tax provision related to earlier years withdrawn		1.64	-
Deferred Tax		(676.53)	(1,596.68)
MAT Credit (taken) / withdrawn related to earlier year		-	545.61
VIII Total Tax Expenses / (Savings)	27	(674.89)	(1,051.07)
IX Profit / (Loss) for the Year (VII-VIII)		(3,219.03)	608.00
X Other Comprehensive Income / (Loss)			
Item that will not be reclassified subsequently to Profit and Loss:			
Remeasurement Profit / (Loss) on defined benefit obligation (net)		123.86	(13.80)
Less: Income tax Savings		31.17	(4.82)
Add: Deferred Tax (including MAT Credit)		(31.17)	4.82
		123.86	(13.80)
Fair value Gain / (Loss) on Equity Instruments through OCI (Net)		0.53	1.58
Other Comprehensive Income / (Loss) for the year, net of tax		124.39	(12.22)
XI Total Comprehensive Income / (Loss) for the year, net of tax (IX+X)		(3,094.64)	595.78
XII Earnings per Equity Share of ₹ 10/- each (Refer Note No. 47)		(55.36)	10.25
Material Accounting Policies, Judgements and Estimates	1 - 5		
See accompanying notes to the financial statements.	6 - 56		

As per our report annexed

On behalf of the Board of Directors

For N.A. Jayaraman & Co

Chartered Accountants

Firm Registration No. 001310S

T.G.Harisha

Partner

Membership No. 246983

Rajapalayam

28th May, 2026

For The Ramaraju Surgical Cotton Mills Limited

Shri P.R.Venketrama Raja

Chairman

(DIN: 00331406)

N.Vijay Gopal

Chief Financial Officer

Shri N.R.K.Ramkumar Raja

Managing Director

(DIN: 01948373)

P.Muthukumar

Company Secretary,

Mem.No. FCS12904

A. Equity Share Capital

(₹ in Lakhs)

For the year ended 31-03-2026	Amount
Equity Shares of ₹ 10 each issued, subscribed and fully paid up	
Balance as at 01-04-2025	581.51
Changes in Equity Share Capital during the year 2025-26	-
Balance as at 31-03-2026	581.51

For the year ended 31-03-2025	Amount
Equity Shares of ₹ 10 each issued, Subscribed and fully paid up	
Balance as at 01-04-2024	581.51
Changes in Equity Share Capital during the year 2024-25	-
Balance as at 31-03-2025	581.51

B. Other Equity (Refer Note No. 23)

For the year ended 31-03-2026

Particulars	Reserves and Surplus				Items of OCI		Total Other Equity
	Capital Reserve	Securities Premium	General Reserve	Retained Earnings	FVTOCI Equity Instruments	Re-measurements of Defined Benefit Obligations	
Other Equity as at 01-04-2025	17.63	4,217.37	9,844.92	(5,129.88)	0.79	-	8,950.83
Financial Year 2025-26							
Add/(Less): Profit / (Loss) for the year	-	-	-	(3,219.03)	-	-	(3,219.03)
Add/(Less): Other Comprehensive Income	-	-	-	-	0.53	123.86	124.39
Total Comprehensive Income	-	-	-	(3,219.03)	0.53	123.86	(3,094.64)
Add/(Less): Transfer from OCI	-	-	-	123.86	-	(123.86)	-
Add/(Less): Dividend distribution to Shareholders	-	-	-	-	-	-	-
Other Equity as at 31-03-2026	17.63	4,217.37	9,844.92	(8,225.05)	1.32	-	5,856.19

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2026



For the year ended 31-03-2025

(₹ in Lakhs)

Particulars	Reserves and Surplus				Items of OCI		Total Other Equity
	Capital Reserve	Securities Premium	General Reserve	Retained Earnings	FVTOCI Equity Instruments	Re-measurements of Defined Benefit Obligations	
Other Equity as at 01-04-2024	17.63	4,217.37	9,844.92	(5,724.08)	(0.79)	-	8,355.05
Financial Year 2024-25							
Add/(Less): Profit / (Loss) for the year	-	-	-	608.00	-	-	608.00
Add/(Less): Other Comprehensive Income	-	-	-	-	1.58	(13.80)	(12.22)
Total Comprehensive Income	-	-	-	608.00	1.58	(13.80)	595.78
Add/(Less): Transfer from OCI	-	-	-	(13.80)	-	13.80	-
Add/(Less): Dividend distribution to shareholders	-	-	-	-	-	-	-
Other Equity as at 31-03-2025	17.63	4,217.37	9,844.92	(5,129.88)	0.79	-	8,950.83

As per our report annexed

For N.A. Jayaraman & Co
Chartered Accountants
Firm Registration No. 001310S

T.G.Harisha
Partner
Membership No. 246983

Rajapalayam
28th May, 2026

On behalf of the Board of Directors

For The Ramaraju Surgical Cotton Mills Limited

Shri P.R.Venketrama Raja
Chairman
(DIN: 00331406)

N.Vijay Gopal
Chief Financial Officer

Shri N.R.K.Ramkumar Raja
Managing Director
(DIN: 01948373)

P.Muthukumar
Company Secretary,
Mem.No. FCS12904



STATEMENT OF CASHFLOWS FOR THE YEAR ENDED 31ST MARCH, 2026

		(₹ in Lakhs)
	31.03.2026	31.03.2025
A. Cash flows from Operating Activities		
Profit / (Loss) before tax and exceptional items	(3,893.92)	(4,470.39)
Adjustments to reconcile profit / (loss) before tax to net cash flows		
Depreciation & Amortisation	2,814.62	2,983.46
Finance Costs	4,226.97	3,755.75
Interest Received	(266.37)	(281.26)
Dividend Received	(59.13)	(84.86)
(Profit) / Loss on Sale of Assets	(39.55)	63.44
Government Grants	(1.45)	(1.45)
Operating Profit before Working capital Changes	2,781.17	1,964.69
Movements in Working Capital:		
Trade Receivables	(7,319.00)	(2,987.24)
Loans and Advances	(670.30)	110.99
Inventories	(2,585.03)	(311.36)
Trade Payables & Current liabilities	1,967.34	(22.67)
Cash generated from Operations	(5,825.82)	(1,245.59)
Income tax Paid (Net)	(31.22)	34.67
Net Cash Flows from / (used in) Operating Activities	A	(5,857.04)
B. Cash Flows from Investing Activities :		
Purchase of Property, Plant and equipments, Intangible Asset and Investment Property Net of Capital Subsidies (Including Capital work-in-progress and Capital advance and payable for capital goods)	(487.34)	(126.61)
Investment in Shares	(896.45)	-
Proceeds from Sales of Equity shares of Other investment	6.16	4,029.88
Proceeds from Sale of Property, Plant & Equipments	221.87	402.34
Interest Received	240.05	245.03
Dividend Received	59.13	84.86
Net Cash Flows from / (used in) Investing Activities	B	(856.58)

STATEMENT OF CASHFLOWS FOR THE YEAR ENDED 31ST MARCH, 2026


THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

(₹ in Lakhs)

31.03.2026 31.03.2025

C. Cash Flows from Financing Activities :
Long Term Borrowings

Proceeds from Long Term Borrowings	4,500.00	5,500.00
Repayment of Long Term Loan	(4,482.64)	(6,585.65)

Short Term Borrowings

Proceeds from / (Repayment) of Deposits	17,935.24	903.62
Availment / (Repayment) of Short Term Borrowings (Net)	(6,895.68)	(3,110.55)
Finance Cost	(4,226.97)	(3,744.67)
Payment of Principal portion of lease Liabilities	(129.82)	(115.91)

Net Cash Generated from Financing Activities	C	6,700.13	(7,153.16)
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Net Increase / (Decrease) in Cash and Cash Equivalent	D = (A+B+C)	(13.49)	(3,728.58)
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Opening balance of Cash and Cash Equivalents	E	46.65	3,775.23
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Closing balance of Cash and Cash Equivalents	D + E	33.16	46.65
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Notes:

- (i) The above Statement of Cash Flow has been prepared under 'Indirect Method' as set out in the Ind AS 7 on Statement of Cash Flow.
- (ii) Bank Borrowings including Cash Credits are considered as Financing Activities
- (iii) For the purpose of Statement of Cash Flow, Cash and Cash Equivalents comprise the following:

PARTICULARS	31.03.2026	31.03.2025
Cash and Cash Equivalents [Refer to Note No. 17]	29.46	40.87
Bank Balance other than Cash and Cash Equivalents [Refer to Note No. 18]	3.70	5.78
	33.16	46.65

STATEMENT OF CASHFLOWS FOR THE YEAR ENDED 31ST MARCH, 2026

(₹ in Lakhs)

(iv) Reconciliation of changes in liabilities arising from Financing Activities pertaining to Borrowings:

PARTICULARS	31-03-2026	31-03-2025
Standalone Cash flow from Financing Activities		
Balance at the beginning of the year		
Long Term Borrowings	19,924.90	21,010.55
Short Term Borrowings	18,329.42	20,536.35
Long Term Lease Liabilities	1,788.35	1,918.17
Short Term Lease Liabilities	129.82	115.91
Sub-total Balance at the beginning of the year	40,172.49	43,580.98
Cash flows during the year		
Proceeds from Long Term Borrowings	4,500.00	5,500.00
Repayment of Long Term Borrowings	(4,482.64)	(6,585.65)
Proceeds from / (Repayment) of Short Term Borrowings, net	11,039.56	(2,206.93)
Payment of principal portion of lease liabilities	(129.82)	(115.91)
Interest paid including interest on lease liabilities	(4,226.97)	(3,744.67)
Sub-total Cash flows during the year	6,700.13	(7,153.16)
Non-cash changes		
Interest accrued for the year	4,226.97	3,755.75
Sub-total Non-cash changes during the year	4,226.97	3,755.75
Balance at the end of the year		
Long Term Borrowings	17,587.14	19,924.90
Short Term Borrowings	31,724.09	18,329.42
Long Term Lease Liabilities	1,642.95	1,788.35
Short Term Lease Liabilities	145.40	129.82
Interest Accrued	-	11.08
Balance at the end of the year	51,099.58	40,183.57

See accompanying notes to the financial statements (Refer to Note No.6 to 56)

As per our report annexed

For N.A. Jayaraman & Co
Chartered Accountants
Firm Registration No. 001310S

T.G.Harisha
Partner
Membership No. 246983

Rajapalayam
28th May, 2026

On behalf of the Board of Directors
For The Ramaraju Surgical Cotton Mills Limited

Shri P.R.Venketrama Raja
Chairman
(DIN: 00331406)

N.Vijay Gopal
Chief Financial Officer

Shri N.R.K.Ramkumar Raja
Managing Director
(DIN: 01948373)

P.Muthukumar
Company Secretary,
Mem.No. FCS12904

1. Corporate Information

The Ramaraju Surgical Cotton Mills Limited ("the Company", "RSCM") is a Public Limited company domiciled and headquartered in India and incorporated under the provisions of the Companies Act 1913. The Registered office of the Company is located at "No.2,119/120,PAC Ramasamy Raja Salai, Rajapalayam - 626 117, Tamil Nadu". The Company's shares are listed in Metropolitan Stock Exchange of India Limited (MSEI).

The Company is engaged in manufacture of Cotton Yarn, Fabrics, Made-up and Surgical Products. The Company is engaged in generation of electricity from its windmills for the the its captive requirements.

2. Presentation & rounding norms

The financial statements of the Company for the year were approved and adopted by Board of Directors of the Company in their meeting dated 28-05-2026.

The financial statements are presented in Indian Rupees, which is the company's functional currency, rounded to the nearest crores with two decimals. The amount below the round off norm adopted by the company is denoted as Rs. 0.00 Lakhs. Previous year figures have been re-grouped / restated wherever it may be appropriate.

3. Statement of Compliance

The financial statements are prepared in accordance with Indian Accounting Standards (Ind AS) notified under section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules 2015, as amended from time to time, presentation requirements of Division II of Ind AS compliant Schedule III to the Companies Act, 2013 and guidelines issued by the Securities and Exchange Board of India, wherever applicable.

4. (a) Amendments to the existing accounting standards issued and effective from 1-4-2025 onwards

During the year, the Company has adopted the following amendments to Ind AS notified under the Companies (Indian Accounting Standards) Amendment Rules, 2025, which are effective for annual periods beginning on or after April 1, 2025:

i. Amendments to Ind AS 21 – The Effects of Changes in Foreign Exchange Rates

The amendment introduces guidance for assessing whether a currency is exchangeable into another currency and requires an entity to estimate the spot exchange rate when such exchangeability is lacking. It also prescribes enhanced disclosure requirements relating to the nature, financial impact and risks associated with non-exchangeable currencies. The Company has applied this amendment and, based on its assessment, it did not have any material impact on its financial statements.

ii. Amendments to Ind AS 1 – Presentation of Financial Statements

The Company has adopted the amendments to Ind AS 1 which clarify the principles for classification of liabilities as current or non-current, particularly in relation to the entity's right existing at the reporting date to defer settlement for at least twelve months after the reporting period and the definition of settlement. The adoption of these amendments did not have a material impact on the classification or measurement of liabilities in the financial statements.

iii. Amendments to Ind AS 7 and Ind AS 107 – Supplier Finance Arrangements

The Company has also adopted amendments to Ind AS 7 and Ind AS 107 which introduce additional disclosure requirements for supplier finance arrangements, including information about their impact on liabilities, cash flows and exposure to liquidity risk. The Company has been voluntarily providing such disclosures over the past two years and has aligned its existing disclosures with the revised requirements. Accordingly, the adoption of these amendments did not have a material impact on the financial statements, other than enhancement of disclosures.

(b) New standards or amendments to the existing accounting standards issued but not effective

i. Amendments to Ind AS 1 – Presentation of Financial Statements

Certain amendments to Ind AS 1 relating to classification of liabilities as current or non-current, including detailed guidance on the impact of covenant conditions and timing of assessment, have been notified and are effective for annual periods beginning on or after April 1, 2026. These amendments also introduce enhanced disclosure requirements to enable users of financial statements to understand the risk of liabilities becoming repayable within twelve months. Based on a preliminary assessment, the Company does not have instances of covenant breaches as at the reporting date and, accordingly, does not expect a material impact on the classification of liabilities, other than additional disclosures, where applicable.

Accordingly, the company has revised its accounting policy disclosures (Refer Note No.5) by specifically providing only material accounting policies ensuring no obscuring information. The above amendment has no financial effect on company.

5. Material Accounting Policies

A. Inventories

- (i) Raw-materials, Stores & Spares, Fuel, Packing materials etc., are valued at cost, determined on a weighted average basis, or net realisable value whichever is lower. However, these items are considered to be realisable at cost, if the finished products, in which they will be used, are expected to be sold at or above cost.

- (ii) Process stock is valued at weighted average cost including the cost of conversion with systematic allocation of production overheads based on normal capacity of Production facilities but excluding borrowing cost, or net realisable value whichever is lower.
- (iii) Finished goods are valued at weighted average cost or net realisable value whichever is lower.

B. Statement of Cash Flows

- (i) Cash flows from operating activities is presented using Indirect Method.
- (ii) Cash and cash equivalents for the purpose of Statement of Cash Flows comprise cash and cheques in hand, bank balances, demand deposits with banks where the original maturity is three months or less and other short-term highly liquid investments, which are subject to insignificant risk of changes in value.
- (iii) Bank borrowings including Bank overdrafts / Cash Credit, which are repayable on demand, form an Integral part of the Company's cash management.

C. Income Taxes

- (i) Current tax is the amount of tax payable on the taxable income for the year as determined in accordance with the tax rates (and tax laws) that have been enacted at the reporting date.
- (ii) Current tax assets and liabilities are offset, when the Company has legally enforceable right to set off the recognised amounts and intends to settle the asset and the liability on a net basis.
- (iii) Deferred tax is recognised using the balance sheet approach on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting at the reporting date.
- (iv) Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year where the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.
- (v) Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by same governing tax laws and the Company has legally enforceable right to set off current tax assets against current tax liabilities.
- (vi) Both current tax and deferred tax relating to items recognised outside the Profit or Loss is recognised in Other Comprehensive Income.



D. Property, plant and equipment's (PPE)

- (i) PPEs are stated at cost of acquisition or construction less accumulated depreciation and impairment losses if any, except freehold land, which is carried at cost. The cost include directly attributable cost of bringing the asset to its working condition for the intended use and borrowing cost if capitalisation criteria are met.
- (ii) Spares, which meet the definition of PPE, are capitalised from the date when it is available for use. The company identifies the significant parts of plant and equipment separately, which are required to be replaced at intervals. Such parts are depreciated separately based on their specific useful lives.
- (iii) The present value of the expected cost for the decommissioning of PPE after its use, if materially significant, is included in the cost of the respective asset when the recognition criteria are met.
- (iv) Capital Expenditure on tangible assets for research and development is classified as PPE and is depreciated based on the estimated useful life. Other expenditure incurred for research and development are expensed under the respective heads of accounts in the year in which it is incurred.
- (v) The Company follows the useful lives of the significant parts of certain class of PPE on best estimate basis upon technical advice, as detailed below, that are different from the useful lives indicated under Part C of Schedule II of the Companies Act, 2013:

Asset Type	Useful Life Ranging from
Building	3-60 Years
Textile Machines / Equipment	7-25 Years
Wind Mills	5-30 Years
HFO / DG Set	7-15 Years
Solar Panel	25 Years
Furniture and Fixtures	3-10 Years
Electrical Machineries	3-15 Years
Motor cars given to employees as per company's scheme	1-8 Years

- (vi) PPE acquired in full or part exchange for another asset are recorded at the fair market value or the net book value of the asset given up, adjusted for any balance transaction amount. Fair market value is determined either for the assets acquired or for asset given up, whichever is more clearly evident.
- (vii) Depreciation is the systematic allocation of the depreciable amount of an asset over its useful life on a straight-line method. The depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less 5% being its residual value, except for process control systems whose residual value is considered as Nil.

- (viii) Depreciation for PPE on additions is calculated on pro-rata basis from the date of such additions. For deletion/disposals, the depreciation is calculated on pro-rata basis up to the date on which such assets have been discarded / sold.
- (ix) The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each reporting date and adjusted prospectively, if appropriate.

E. Capital Work in progress / Capital Advances

- i) Capital work in progress includes cost of property, plant and equipment under Installation, under development including related expenses and attributable interest as at the reporting date.
- (ii) Advances given towards acquisition / construction of PPE outstanding at the reporting date are disclosed as 'Capital Advances' under 'Other Non-Current Assets'.

F. Leases

Company as a Lessee

- (i) The company recognises a right-of-use asset (RoU) and a lease liability at the lease commencement date for all leases whose non-cancellable leases is more than 12 months.
- (ii) The RoU is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term, as follows:

Asset Type	Useful Life
Land	99 Years
Building	12 Years

- (iii) The estimated useful lives of right-of-use assets are determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability
- (iv) The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the company's estimate of the amount expected to be payable under a residual value guarantee, or if company changes its assessment of whether it will exercise a purchase, extension or termination option.
- (v) When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in the Statement of Profit or Loss if the carrying amount of the right-of-use asset has been reduced to zero.



- (vi) The Company presents right-of-use assets that do not meet the definition of investment property in 'Property, Plant and Equipment' and Lease liabilities as a separate line item on face of the Balance sheet.
- (vii) The Company has opted not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

Lease Improvements

- (viii) Lease improvements on a right-of-use asset (RoU) made by the Company, which enhance the value, functionality, or extend the useful life of the leased asset, shall be recognized as assets and capitalized in the same category of RoU asset under 'Property, Plant and Equipment', if capitalization criteria are met.
- (ix) Lease improvements recognized as assets shall be initially measured at cost, which includes all directly attributable costs incurred to bring the improvements to their present condition and location.
- (x) The lease improvements on RoU assets are depreciated using the straight line method from the commencement date to the earlier of the end of the useful life of lease improvement or the end of the lease term.

Company as a Lessor

- (xi) Operating lease receipts are recognised in the Statement of Profit and Loss on straight-line basis over the lease terms except where the payments are structured to increase in line with the general inflation to compensate for the expected inflationary cost increases.

G. Revenue from Operations

(i) Sale of Products including Scrap Sales

Revenue from product sales including scrap sales is recognized at the point in time when the obligation of delivery of goods is fulfilled in accordance with the agreed delivery terms while control of such goods is transferred to customers. The transaction price is the amount of consideration to which the company expects to be entitled in exchange for transferring goods to the customer. The Company provides discounts to customers on the achievement of the performance criteria based on agreed terms and conditions. The financial component with regards to sale of product are excluded from revenue from operations and recognized as interest receipts over the credit period as per Ind AS 115. The Company does not have any non-cash consideration.

(ii) Power Generated from Windmills

Power generated from windmills that are covered under wheeling & banking arrangement with TANGEDCO are consumed at mills. The monetary values of such power generated that are captively consumed are not recognized as revenue but have been set off against the cost of Power & Fuel.

The Value of unadjusted units available if any, at the end of financial year and sold to the Electricity Board at an agreed rate / tariff rate are recognized and shown as income from Wind Mills.

(iii) Other Income

- (i) Interest income is recognised using the Effective Interest Rate (EIR) method. EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period where appropriate, the gross carrying amount of the financial asset or to the amortised cost of a financial liability.
- (ii) Dividend income is recognised when the Company's right to receive dividend is established.
- (iii) Rental income from operating lease on investment properties is recognised on a straight-line basis over the term of the relevant lease.

H. Employee Benefits**Short term employee benefits**

- (i) Short-term employee benefits viz., Salaries and Wages are recognized as an expense at the undiscounted amount in the Statement of Profit and Loss for the year in which the related service is rendered.

Post-employment benefits**Defined Contribution Plan**

- (ii) The Company contributes monthly to Employees' Provident Fund & Employees' Pension Fund administered by the Employees' Provident Fund Organisation, Government of India, at 12% of employee's basic salary.
- (iii) The Company contributes to Superannuation Fund at a sum equivalent to 15% of the officer's eligible basic salary as the case may be, based on the option exercised by such officers.
- (iv) Contributions to Provident Fund, Superannuation Fund, and National Pension System (NPS) are recognized as an expense in the Statement of Profit and Loss for the year in which the employees have rendered services. There are no further obligations except for the above said contributions.



Defined Benefit Plan

- (v) The Company contributes to Defined Benefit Plan viz., an approved Gratuity Fund, for its employees including employees in subsidiary company. It is in the form of lump sum payments to vested employees on resignation, retirement, death while in employment or on termination of employment, for an amount equivalent to 15 days' basic salary for each completed year of service. Vesting occurs upon completion of five years of continuous service. Based on the valuation by an independent external actuary, the Company makes annual contributions to "The Ramaraju Surgical Cotton Mills Limited Employees Gratuity Fund" administered by the trustees and managed by LIC of India, as at the reporting date using Projected Unit Credit method.
- (vi) Remeasurement of net defined benefit asset / liability comprising of actuarial gains or losses arising from experience adjustments and changes in actuarial assumptions are charged / credited to other comprehensive income in the period in which they arise and immediately transferred to retained earnings. Other costs are accounted in the Statement of Profit and Loss.

Other long term employee benefits

- (vii) The Company provides for expenses towards compensated absences provided to its employees. The expense is recognized at the present value of the amount payable determined based on an independent external actuarial valuation as at the Balance Sheet date, using Projected Unit Credit method. The Company presents the entire compensated absences as 'Short-term provisions' since employee has an unconditional right to avail the leave at any time during the year.
- (viii) Voluntary Retirement Scheme (VRS) benefits are recognised as an expenses when the Company is obligated to pay them. This occurs when an employee accepts the offer of voluntary redundancy and the Company can no longer withdraw the offer. The VRS benefits are estimated based on the expected number of employees accepting the offer. Payments due more than 12 months after the reporting period are discounted to their present value.

I. Government Grants

- (i) Government grants are recognised at fair value where there is a reasonable assurance that the grant will be received and all the attached conditions are complied with.
- (ii) In case of revenue related grant, the income is recognised on a systematic basis over the period for which it is intended to compensate an expense and is disclosed under "Other operating revenue" or netted off against corresponding expenses wherever appropriate. Receivables of such grants are shown under "Other Financial Assets".

- (iii) Government Grants related to assets have been deducted in arriving all the carrying amount of the respective assets.
- (iv) Government grants for creation of infrastructure in the backward areas under State Industrial Promotion Scheme, it is recognized as deferred income and credited to the statement of profit and loss on a systematic basis over the useful life of the asset.
- (v) Export benefits are accounted for in the year of exports based on eligibility and when there is no uncertainty in receiving the same. Receivables of such benefits are shown under “Other Financial Assets”.

J. Impairment of Non- Financial Assets

- (i) The carrying amount of assets i.e. property, plant and equipment including right-of use asset, investment properties, cash generating units and intangible assets other than inventories & deferred tax assets, are reviewed for impairment at each reporting date, if there is any indication of impairment based on internal and external factors.
- (ii) Non-financial assets are treated as impaired when the carrying amount of such asset exceeds its recoverable value. After recognition of impairment loss, the depreciation for the said assets is provided for remaining useful life based on the revised carrying amount, less its residual value if any, on straight-line basis.

K. Provisions, Contingent Liabilities and Contingent Assets

- (i) Provisions involving substantial degree of estimation in measurement are recognised when there is a present obligation as a result of past events and it is probable that there will be an outflow of resources embodying economic benefits in respect of which a reliable estimate can be made.
- (ii) Provisions are discounted if the effect of the time value of money is material, using pre-tax rates that reflects the risks specific to the liability. When discounting is used, an increase in the provisions due to the passage of time is recognised as finance cost. These provisions are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.
- (iii) Insurance claims are accounted on the basis of claims admitted or expected to be admitted and to the extent that the amount recoverable can be measured reliably and it is reasonable to expect ultimate collection. Any subsequent change in the recoverability is provided for. Contingent Assets are not recognised.
- (iv) Contingent liability is a possible obligation that may arise from past events and its existence will be confirmed only by occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the same are not recognised but disclosed in the financial statements.



L. Intangible Asset

- (i) The costs of computer software acquired and its subsequent improvements are capitalised. Internally generated software is not capitalized and the expenditure is recognized in the Statement of Profit and Loss in the year in which the expenditure is incurred.
- ii) The useful lives of intangible assets are assessed as either finite or indefinite. Intangible Assets with finite lives are carried at cost less accumulated amortisation and impairment losses if any and are amortised over their estimated useful life based on straight-line method. The Company do not have any intangible assets with indefinite lives. The estimated useful lives of intangible assets with finite lives are assessed by the internal technical team as detailed below that are different from the useful life prescribed under Part C of Schedule of the Company Act, 2013:

Nature of Intangible Assets	Useful Life Ranging from
Intangible Assets	6 – 10 Years

- (iii) The intangible assets that are under development phase are carried at cost including related expenses and attributable interest, and are recognised as Intangible assets under development.
- (iv) The residual values, useful lives and methods of amortisation of intangible asset are reviewed at each reporting date and adjusted prospectively, if appropriate.

M. Investment Properties

- (i) An investment in land or buildings both furnished and unfurnished, which are held for earning rentals or capital appreciation or both rather than for use in the production or supply of goods or services or for administrative purposes or sale in the ordinary course of business, are classified as investment properties.
- (ii) Investment properties are stated at cost, net of accumulated depreciation and impairment loss, if any except freehold land, which is carried at cost.
- (iii) The company identifies the significant parts of investment properties separately, which are required to be replaced at intervals. Such parts are depreciated separately based on their specific useful lives determined on best estimate basis upon technical advice.
- (iv) Depreciation on investment properties are calculated on straight-line method based on useful life of the significant parts as detailed below, that are different from the useful lives as indicated under Part C of Schedule II of the Companies Act, 2013:

Asset Type	Useful Life
Building Under Investment Properties	60 Years

- (v) The residual values, useful lives and methods of depreciation of investment properties are reviewed periodically included at each reporting date.

N. Operating Segment

- (i) Operating segments are identified on the basis of nature and usage of products and reported in a manner consistent with the internal reporting provided to chief operating decision maker.
- (ii) The company's business operation comprises of three operating segments viz., Surgical, Textile and Windmills

O. Financial Instruments

- (i) The Company initially determines the classification of financial assets and liabilities. After initial recognition, no re-classification is made for financial assets, which are categorised as equity instruments at FVTOCI, and financial assets / liabilities that are specifically designated as FVTPL. However, other financial assets are re-classifiable when there is a change in the business model of the Company.

Fair Value Hedge

- (ii) Changes in the fair value of forwards contracts that are designated and qualify as fair value hedges are recognized in the income statement, together with the changes in the fair value of the hedged item that are attributable to the hedged risk. If the hedge no longer meets the criteria for hedge accounting, changes in the fair value of the hedged item attributable to the hedged risk are no longer recognized in the income statement.

When a hedged item in a fair value hedge is a firm commitment (or a component thereof) to acquire an asset or assume a liability, the initial carrying amount of the asset or the liability that results from the entity meeting the firm commitment is adjusted to include the cumulative change in the fair value of the hedged item that was recognised in the balance sheet, with a corresponding gain or loss recognized in Profit or Loss.

P. Financial Assets

- (i) Financial assets comprise of investments in equity and mutual funds, loans, trade receivables, cash and cash equivalents and other financial assets.



Initial recognition and measurement

- (ii) All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss (FVTPL), transaction costs that are attributable to the acquisition of the financial asset. However, Trade receivables that do not contain a significant financing component are measured at transaction price.
- (iii) Where the fair value of a financial asset at initial recognition is different from its transaction price, the difference between the fair value and the transaction price is recognised as a gain or loss in the Statement of Profit and Loss at initial recognition if the fair value is determined through a quoted market price in an active market for an identical asset (i.e. level 1 input) or through a valuation technique that uses data from observable markets (i.e. level 2 input).
- (iv) In case the fair value is not determined using a level 1 or level 2 input as mentioned above, the difference between the fair value and transaction price is deferred appropriately and recognised as a gain or loss in the Statement of Profit and Loss only to the extent that such gain or loss arises due to a change in factor that market participants take into account when pricing the financial asset

Subsequent recognition

- (v) For subsequent measurement, the Company classifies a financial asset in accordance with the below criteria:
 - (a) The Company's business model for managing the financial asset and,
 - (b) The contractual cash flow characteristics of the financial asset.

Based on the above criteria, the Company classifies its financial assets into the following categories:

Classification	Name of Financial Asset
Amortised cost	Trade receivables, Loans to subsidiaries, associates, employees and related parties, deposits, IPA receivable, interest receivable, unbilled revenue and other advances recoverable in cash.
FVTOCI	Equity investments in companies (including compound financial instrument, which qualify as equity under Ind AS 32) other than Subsidiary & Associate as an irrevocable option exercised at the time of initial recognition.
FVTPL	Forward exchange contracts.

- (vi) Financial assets are measured at FVTPL except for those financial assets whose contractual terms give rise to cash flows on specified dates that represents solely payments of principal and interest thereon, are measured as detailed below depending on the business model:

Classification	Business Model
Amortised cost	The objective of the Company is to hold and collect the contractual cash flows till maturity. In other words, the Company do not intend to sell the instrument before its contractual maturity to realise its fair value changes.
FVTOCI	The objective of the Company is to collect its contractual cash flows and selling financial assets.

- (vii) The Company has accounted for its investments in subsidiaries and associates at cost.
- (viii) For impairment purposes, significant financial assets are tested on individual basis at each reporting date. Other financial assets are assessed collectively in groups that share similar credit risk characteristics. Accordingly, the impairment testing is done on the following basis

Name of Financial Asset	Impairment testing methodology
Trade receivables	The Company uses simplified approach wherein Expected Credit Loss model (ECL) is applied. The ECL over lifetime of the assets are estimated by using a provision matrix which is based on historical loss rates reflecting current conditions and forecasts of future economic conditions which are grouped on the basis of similar credit characteristics such as nature of industry, customer segment, past due status and other factors that are relevant to estimate the expected cash loss from these assets.
Other Financial assets	When the credit risk has not increased significantly, 12 month ECL is used to provide for impairment loss. When there is significant change in credit risk since initial recognition, the impairment is measured based on probability of default over the lifetime. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12 month ECL.

Q. Financial Liabilities

- (i) Financial liabilities comprise of Borrowings, Trade payables, Lease Liabilities and other financial liabilities.

Initial recognition and measurement

- (ii) All financial liabilities are recognised initially at fair value minus, in the case of financial liabilities not recorded at fair value through profit or loss (FVTPL), transaction costs that are attributable to the acquisition of the financial liability.



- (iii) Where the fair value of a financial liability at initial recognition is different from its transaction price, the difference between the fair value and the transaction price is recognised as a gain or loss in the Statement of Profit and Loss at initial recognition if the fair value is determined through a quoted market price in an active market for an identical asset (i.e. level 1 input) or through a valuation technique that uses data from observable markets (i.e. level 2 input).
- (iv) In case the fair value is not determined using a level 1 or level 2 input as mentioned above, the difference between the fair value and transaction price is deferred appropriately and recognised as a gain or loss in the Statement of Profit and Loss only to the extent that such gain or loss arises due to a change in factor that market participants take into account when pricing the financial liability.

Subsequent recognition

- (v) All financial liabilities of the Company are subsequently measured at amortised cost using the effective interest method except for certain items like foreign exchange forward contracts that do not qualify for hedge accounting are measured at fair through profit or loss (FVTPL).
- (vi) Transaction cost of financial guarantee contracts that are directly attributable to the issuance of the guarantee are recognised initially as a liability at fair value. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 and the amount recognised less cumulative amortization.

R. Fair Value measurement

- (i) The fair value of an asset or a liability is measured using the assumptions that the market participants would use when pricing the asset or liability, assuming that the market participants act in the economic best interest.
- (ii) All assets and liabilities for which fair value is measured and disclosed in the financial statements are categorised within fair value hierarchy based on the lowest level input that is significant to the fair value measurement as a whole. The fair value hierarchy is described as below:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities

Level 2: Valuation techniques for which the lowest level inputs that are significant to the fair value measurement is directly or indirectly observable.

Level 3: Valuation techniques for which the lowest level inputs that are significant to the fair value measurement is unobservable.

- (iii) For assets and liabilities that are recognised in the Balance sheet on a recurring basis, the company determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation at the end of each reporting period (i.e.) based on the lowest level input that is significant to the fair value measurement as a whole.
- (iv) For the purpose of fair value disclosures, the company has determined the classes of assets and liabilities based on the nature, characteristics and risks of the assets or liabilities and the level of the fair value hierarchy as explained above

S. Significant Estimates and Judgements

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the accompanying disclosures, and the disclosure of contingent liabilities. Actual results could vary from these estimates. The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision effects only that period or in the period of the revision or future periods, if the revision affects both current and future years.

Accordingly, the management has applied the following estimates / assumptions / judgements in preparation and presentation of financial statements:

(I) Revenue Recognition

Significant management judgement is exercised in determining the transaction price and discounts to customer, which is based on market factors namely demand and supply. The Company offers credit period to customers for which there is no financing component.

(II) Property, Plant and Equipment, Intangible Assets and Investment Properties

The residual values and estimated useful life of PPEs, Intangible Assets and Investment Properties are assessed by the technical team at each reporting date by taking into account the nature of asset, the estimated usage of the asset, the operating condition of the asset, past history of replacement and maintenance support. Upon review, the management accepts the assigned useful life and residual value for computation of depreciation/amortisation. Also, management judgement is exercised for classifying the asset as investment properties or vice versa.

(III) Current Taxes

Calculations of income taxes for the current period are done based on applicable tax laws under new tax regime and management's judgement by evaluating positions taken in tax returns and interpretations of relevant provisions of law and applicable judicial precedents.



The Company has not opted for new tax regime in view of the benefits available under existing tax regime.

(IV) Deferred Tax Asset

Significant management judgement is exercised by reviewing the deferred tax assets at each reporting date to determine the amount of deferred tax assets that can be retained / recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

(V) Provisions

The timing of recognition requires application of judgement to existing facts and circumstances that may be subject to change. The litigations and claims to which the company is exposed are assessed by the management and in certain cases with the support of external experts. The amounts are determined by discounting the expected future cash flows at a pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the liability.

(VI) Segment Reporting

Management judgement is exercised to aggregate two or more business segments as single operating segment, based on economic characteristics, products, production process and types of customer, which are similar in nature.

(VII) Contingent Liabilities

Management judgement is exercised for estimating the possible outflow of resources, if any, in respect of contingencies / claims / litigations against the Company as it is not possible to predict the outcome of pending matters with accuracy.

(VIII) Classification of Investment

Management judgement is exercised in determining the following criteria while making classification of investments:

- the intention of the Company to sell the investment immediately;
- the sale is highly probable;
- it is unlikely that significant change to the sale plan will be made and;
- that plan will not be withdrawn.

Based on this judgement, the investments are classified as "Investment held for sale", if all the above criteria are met and continue to classify the investment as "Non-current investment", if the above criteria are not met.

(IX) Impairment of Trade receivables

The impairment for trade receivables are done based on assumptions about risk of default and expected loss rates. The assumptions, selection of inputs for calculation of impairment are based on management judgement considering the past history, market conditions and forward looking estimates at the end of each reporting date.

(X) Impairment of Non-financial assets (PPE/Intangible Assets/Investment Properties)

The impairment of non-financial assets is determined based on estimation of recoverable amount of such assets. The assumptions used in computing the recoverable amount are based on management judgement considering the timing of future cash flows, discount rates and the risks specific to the asset.

(XI) Impairment of Investments in Subsidiaries / Associates

Significant management judgement is exercised in determining whether the investment in subsidiaries / associates are impaired or not is on the basis of its nature of long term strategic investments and business projections.

(XII) Defined Benefit Plans and Other long term benefits

The cost of the defined benefit plan and other long-term benefits, and the present value of such obligation are determined by the independent actuarial valuer. An actuarial valuation involves making various assumptions that may differ from actual developments in future. Management believes that the assumptions used by the actuary in determination of the discount rate, future salary increases, mortality rates and attrition rates are reasonable. Due to the complexities involved in the valuation and its long-term nature, this obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

(XIII) Determination of lease term of contracts as non-cancellable term

Significant management judgement is exercised in determining the lease term as non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised, by considering all relevant factors that create an economic incentive for it to exercise either the renewal or termination.



(XIV) Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities could not be measured based on quoted prices in active markets, management uses valuation techniques including the Discounted Cash Flow (DCF) model, to determine its fair value. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is exercised in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility.

(XV) Interests in other entities

Significant management judgement is exercised in determining the interests in other entities. The management believes that wherever there is a significant influence over certain companies belonging to its group, such companies are treated as Associate companies even though it holds less than 20% of the voting rights.



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

NOTES TO SEPARATE FINANCIAL STATEMENTS

Note No. 6

Property, Plant & Equipment

(₹ in Lakhs)

Particulars	Year	Gross Block			Depreciation			Net Block	
		As at beginning of the Year	Additions	Deduction / Adjustments	As at the end of the Year	As at beginning of the Year	For the year (Refer to Note No. 42)	As at the end of the Year	As at beginning of the Year
Land - Free hold	2025-26	1,044.78	-	-	1,044.78	-	-	1,044.78	1,044.78
	2024-25	1,044.78	-	-	1,044.78	-	-	1,044.78	1,044.78
Land - Right of Use Assets	2025-26	60.95	-	-	60.95	0.83	0.62	59.50	60.12
	2024-25	433.88	-	372.93	60.95	11.52	3.46	60.12	422.36
Buildings	2025-26	6,905.00	34.29	-	6,939.29	2,611.81	235.16	4,092.32	4,293.19
	2024-25	6,882.06	22.94	-	6,905.00	2,377.72	234.09	4,293.19	4,504.34
Buildings- Right of Use Assets	2025-26	2,570.34	7.72	-	2,578.06	616.93	217.44	1,743.69	1,953.41
	2024-25	2,564.61	5.73	-	2,570.34	400.43	216.50	1,953.41	2,164.18
Plant and Machinery	2025-26	37,327.86	651.00	2,029.92	35,948.94	24,755.71	2,036.78	10,693.42	12,572.15
	2024-25	38,068.78	556.90	1,297.82	37,327.86	23,298.28	2,193.29	12,572.15	14,770.50
Electrical Machinery	2025-26	3,628.81	98.12	413.12	3,313.81	2,554.82	186.92	957.45	1,074.00
	2024-25	3,541.70	90.13	3.02	3,628.81	2,368.24	188.76	1,074.00	1,173.46
Furniture & Office Equipments	2025-26	810.60	34.61	11.01	834.20	513.90	93.72	236.61	296.70
	2024-25	763.93	49.10	2.43	810.60	415.51	100.70	296.70	348.42
Vehicles	2025-26	390.85	6.78	5.88	391.75	222.06	33.12	140.44	168.79
	2024-25	391.89	17.14	18.18	390.85	197.44	35.67	168.79	194.45
Total	2025-26	52,739.19	832.52	2,459.93	51,111.78	31,276.06	2,803.76	18,968.21	21,463.14
	2024-25	53,691.63	741.94	1,694.38	52,739.19	29,069.14	2,972.47	21,463.14	24,622.49

Other Disclosures:

- (a) The company has received a sum of ₹ 341.37 Lakhs/- (PY: ₹ 463.05 Lakhs/-) as capital subsidy. The subsidy has been directly credited against the carrying value of the respective plant and machinery.
- (b) All the title deeds of immovable properties are held in the name of the Company.
- (c) All the Fixed Assets has been pledged as security for borrowings.
- (d) The Company has not revalued its Property, Plant and Equipment since the Company has adopted cost model as its accounting policy to an entire class of Property, Plant and Equipment in accordance with Ind AS 16.

NOTES TO SEPARATE FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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Note No. 7

Capital Work in Progress

As at the beginning of the year	50.77	230.19
Add / (Less) : Additions during the year	839.46	562.52
Add / (Less) : Capitalized during the year	(832.52)	(741.94)
As at the end of the year	57.71	50.77

Additional Disclosures:

i) CWIP Ageing Schedule

Particulars	Amount in CWIP for a period of				
	<1 year	1-2 years	2-3 years	>3 years	Total
As at 31-03-2026	57.71	-	-	-	57.71
As at 31-03-2025	50.77	-	-	-	50.77

Note No. 8

Investment Property

Particulars	As at 31-03-2026		As at 31-03-2025	
Building				
As at the Beginning of the Year	8.72		8.72	
Addition / Sale	-		-	
As at the end of the Year		8.72		8.72
Accumulated depreciation as at the beginning of the year	3.66		3.48	
Depreciation for the year	0.18		0.18	
Less : Accumulated depreciation as at the end of the year		3.84		3.66
Net Block		4.88		5.06
Total Investment Property		4.88		5.06

Fair Value of Investment Property

124.26

118.32

Additional Disclosures:

- The company owns a flat in Krishna Towers, Adyar, Chennai. The property is used by the company and not let-out. Apart from payment of property taxes, water tax and depreciation, the company has not incurred any additional expenditure towards maintenance of the flat.
- The Company measured its Investment Properties at Cost in accordance with Ind AS 40.
- The fair valuation of these investment property are determined by an internal technical team, who are specialists in valuing these types of investment properties by using the technic of quoted prices for similar assets in active markets or recent price of similar properties in less active markets and adjusted to reflect those differences. Since the valuation is done by internal technical team as at 31-03-2026 the fair value of investment property as disclosed above is not based on valuation by a register valuer as defined under rule 2 of Companies (Registered Valuers and Valuation) Rules, 2017.
- The Company has no restrictions on the disposal of its investment properties and no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance and enhancements.

NOTES TO SEPARATE FINANCIAL STATEMENTS



(₹ in Lakhs)

Particulars	31-03-2026	31-03-2025
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Note No. 9

Goodwill

Goodwill recognised pursuant to the scheme of amalgamation of Sri Harini Textiles Limited

1,882.38 1,882.38

Total

1,882.38 1,882.38

Note No. 10

Intangible Assets

Particulars	Year	Gross Block				Depreciation				Net Block	
		As at beginning of the Year	Additions	Deduction / Adjustments	As at the end of the Year	As at beginning of the Year	For the year (Refer to Note No. 42)	Deduction / Adjustments	As at the end of the Year	As at the end of the Year	As at beginning of the Year
Intangible Assets	2025-26	91.03	-	-	91.03	53.12	10.68	-	63.80	27.23	37.91
	2024-25	91.03	-	-	91.03	42.31	10.81	-	53.12	37.91	48.72

Other Disclosures:

- Deductions / Adjustments represent intangible assets de-recognized from the financial statements since no future economic benefit is expected.
- The Company has not revalued its intangible Asset since the Company has adopted cost model as its accounting policy to an entire class of intangible Asset in accordance with Ind As 38.

Note No. 11

Investment in Associates

(₹ in Lakhs)

Name of the Company	Face Value ₹ per share	As at 31-03-2026 No. of Shares	As at 31-03-2025 No. of Shares	Amount	Amount
Quoted Investment - Fully paid up Equity Shares					
Associates					
The Ramco Cements Limited	1	28,46,075	28,46,075	15.60	15.60
Ramco Industries Limited	1	1,35,880	1,35,880	0.53	0.53
Rajapalayam Mills Limited	10	1,68,999	1,68,999	205.29	205.29
Ramco Systems Limited	10	12,739	12,739	12.15	12.15
Total Quoted Investments (A)				233.57	233.57
Aggregate value of Total Investment					
Market Value				27,986.88	27,271.09
Unquoted Investment - Fully paid up Equity Shares					
Subsidiaries					
Madras Chipboard Limited	100	18,143	18,143	1,752.43	1,752.43
Taram Textiles LLC	USD 1000	1,596	1,407	2,676.41	1,780.96
Pharmacot Corp Privated Limited	10	9,998	-	1.00	-
Associates					
Sri Vishnu Shankar Mill Limited	10	11,200	11,200	1.68	1.68
Shri Harini Media Limited	1	60,00,500	60,00,500	60.01	60.01
Total Unquoted Investments (B)				4,491.53	3,595.08
Investment in Preference Shares, Non Trade - Unquoted					
Shri Harini Media Limited- 9% Redeemable Preference shares	1	8,40,00,000	8,40,00,000	840.00	840.00
Total Investment in Preference Shares, Non Trade- Unquoted (C)				840.00	840.00
Total Quoted & Unquoted Investments (A+B+C)				5,565.10	4,668.65

Additional Disclosures:

- 1) The Company has accounted for Investment in Subsidiary and Associates at cost. Refer to Note No.48 (ii) for information on the Company's percentage of shareholding in the above associates.
- 2) The carrying amount of Investment in Subsidiary and Associates is tested for impairment in accordance with Ind AS 36. These investments are strategic and long term in nature. Hence considering the long term prospects, no impairment is considered necessary as at the reporting date.

NOTES TO SEPARATE FINANCIAL STATEMENTS



- 3) During the year, the Company has made addition to its strategic investments ₹ 895.45 Lakhs (PY ₹ Nil) (CY : 189 Units with face value of USD 1,000 Per Unit) in its wholly owned foreign subsidiary M/s. Taram Textiles, LLC.
- 4) During the year, the Company has made strategic investments in equity shares of Pharmacot Corp Private Limited for ₹ 1.00 Lakhs.
- 5) On 1st February 2021, Shri Harini Media Limited on behalf of its Board have requested for term extension for another 10 Years of 8,40,00,000 9% Cumulative redeemable preference shares of ₹ 1/- each which was due for redemption on 29th of March 2024. The Board of Directors of The Ramaraju Surgical Cotton Mills Ltd have approved for amending the redemption period term of the preference shares by another 10 Years i.e. redeemable on or before 29th March 2034.
- 6) Previous year the Company sold 4,67,100 no. of shares of its investment in associate M/s. The Ramco Cements Limited. (Refer Note No. 55).
- 7) Refer to Note No. 49 for information about fair value hierarchy under disclosure of Fair value Measurement.

Note No. 12

Financial Assets

Other Investment (Designated At FVTOCI)

(₹ in Lakhs)

Name of the Company	Face Value ₹ per share	As at 31-03-2026 No. of Shares	As at 31-03-2025 No. of Shares	Amount	Amount
Other Non-Current Investments, Non-Trade - Unquoted					
Ramco Industrial and Technology Services Limited	10	26,350	26,350	3.95	3.43
Ramco Windfarms Limited	1	-	6,16,000	-	6.16
Clean Max OPUS Private Limited	10	6,039	6,039	274.38	274.38
Green Infra Clean Wind generation Limited	10	29,61,000	29,61,000	296.10	296.10
Total Investments				574.43	580.07
Total Cost				574.43	580.07

Note No. 13

Other Financial Assets (Non Current)

Particulars	As at 31-03-2026	As at 31-03-2025
Unsecured and Considered Good		
Security Deposits with Electricity Board / Others	669.24	779.97
Total	669.24	779.97

NOTES TO SEPARATE FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 14		
Other Non Current - Assets		
Unsecured and Considered Good		
Capital Advance	54.71	65.46
Total	54.71	65.46

Note No. 15

Inventories (Valued at lower of cost or net realisable value)

Raw Materials	7,859.25	6,568.86
Work-in-Progress	2,015.67	1,166.26
Finished goods	3,251.72	2,970.71
Stores and Spares	512.17	347.95
Total	13,638.81	11,053.78

Additional Disclosures:

- The total carrying amount of inventories as at reporting date has been pledged as security for Borrowings.
- The mode of valuation of inventories has been stated in the Note No. 5A.

Note No. 16

Trade Receivables

Secured and Considered Good	1,224.44	-
Unsecured and Considered Good	14,508.46	8,413.90
Total	15,732.90	8,413.90

Additional Disclosures:

- Trade receivables are non-interest bearing.
- Trade receivables are neither due from directors or other officers of the Company either severally or jointly with any other person, nor any trade or other receivables are due from firms or private companies respectively in which any director is a partner, a director or a member.
- The total carrying amount of trade receivables has been pledged as security for borrowings.
- Refer Note No.51 for information about risk profile of Trade Receivables.
- Additional regulatory information as required under Companies Act, 2013 / Indian Accounting Standards.

NOTES TO SEPARATE FINANCIAL STATEMENTS



Trade Receivables Ageing Schedule as at 31.03.2026

(₹ in Lakhs)

Particulars	Outstanding for the following periods from the due date of payment as at 31-03-2026						Total
	Not Due	Less than 6 months	6 months to 1 year	1 - 2 years	2 - 3 years	> 3 years	
(i) Undisputed Trade receivables – considered good	12,557.12	1,450.32	848.29	871.66	5.51	-	15,732.90
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables – considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total	12,557.12	1,450.32	848.29	871.66	5.51	-	15,732.90

Trade Receivables Ageing Schedule as at 31.03.2025

Particulars	Outstanding for the following periods from the due date of payment as at 31-03-2025						Total
	Not Due	Less than 6 months	6 months to 1 year	1 - 2 years	2 - 3 years	> 3 years	
(i) Undisputed Trade receivables – considered good	7,200.31	1,146.30	8.27	59.02	-	-	8,413.90
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables – considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total	7,200.31	1,146.30	8.27	59.02	-	-	8,413.90

Particulars	As at 31-03-2026	As at 31-03-2025
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Note No. 17

Cash and Cash Equivalents

Cash on hand	2.75	3.19
Balance with bank- In Current Account	2.74	15.04
In Deposit Account for Margin Money	23.97	22.64
Total	29.46	40.87

NOTES TO SEPARATE FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 18		
Bank Balance other than Cash and Cash Equivalents		
Earmarked balances with Banks for Unclaimed Dividend	3.70	5.78
Total	3.70	5.78
Note No. 19		
Other Financial Assets (Current)		
Government Grants Receivable	39.28	39.28
Export Incentives Receivable	1,065.48	493.31
Security Deposit	0.34	0.34
Total	1,105.10	532.93
Note No. 20		
Current Tax Assets (Net)		
Advance Income Tax, Self Assessment Tax and Tax deducted at source	115.83	84.61
Note No. 21		
Other Current Assets		
Unsecured, Considered Good		
Advance to Suppliers / Others	423.84	534.35
Tax Credit and Refund due	806.78	232.97
Accrued Income	249.98	424.32
Prepaid Expenses	293.80	369.03
Other Current Assets	63.08	43.27
Total	1,837.48	1,603.94

NOTES TO SEPARATE FINANCIAL STATEMENTS



(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 22		
Equity Share Capital		
Authorised		
1,00,00,000 Equity Shares of ₹ 10/- each (PY: 1,00,00,000 Equity Shares of ₹ 10/- each)	<u>1,000.00</u>	<u>1,000.00</u>
Issued, Subscribed and fully paid-up		
58,15,127 Equity Shares of ₹ 10/- each (PY: 58,15,127 Equity Shares of ₹ 10/- each)	<u>581.51</u>	<u>581.51</u>

a. Reconciliation of the number of shares outstanding

Particulars	As at 31-03-2026		As at 31-03-2025	
	No. of Shares	Amount	No. of Shares	Amount
Number of shares at the beginning	58,15,127	581.51	58,15,127	581.51
Add: Less : Issued / Bought Back During the year	-	-	-	-
Number of Shares at the end	58,15,127	581.51	58,15,127	581.51

b. Term / Rights / Restrictions attached to Equity Shares

The company has one class of equity shares having a face value of ₹ 10/- each. Each Shareholder is eligible for one vote per share held. The company declares and pays dividend in Indian Rupees. In the event of liquidation of the company, the equity shareholders will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

c. List of Shareholders holding more than 5 percent in the Company

Particulars	As at 31-03-2026		As at 31-03-2025	
	No. of Shares	% of holding	No. of Shares	% of holding
Smt. Nalina Ramalakshmi	27,48,961	47.27%	27,48,961	47.27%
Shri. N.R.K. Ramkumar Raja & Shri. N.R.K. Ramkumar Raja HUF	3,79,344	6.52%	3,76,944	6.48%

d. Shareholders holding of Promoters as at 31-03-2026

S. No.	Name of the Promoters	No. of Shares	% of total shares	% Change during the year
1.	Smt. Nalina Ramalakshmi	27,48,961	47.27%	-
2.	Shri. N.R.K. Ramkumar Raja & Shri. N.R.K. Ramkumar Raja HUF	3,79,344	6.52%	0.04%
3.	Smt Saradha Deepa	13,869	0.24%	-
4.	Smt. R. Sudarsanam	14,702	0.25%	-
5.	Shri. P.R.Venketrama Raja	8,843	0.15%	-
6.	M/s Rajapalayam Mills Limited	5,818	0.10%	-
7.	Smt. B.Srisandhya Raju	4,945	0.09%	-
8.	M/s Sri Vishnu Shankar Mill Limited	3,200	0.06%	-
9.	Smt. P.V. Nirmala	581	0.01%	-
	Total	31,80,263	54.69%	0.04%

Shareholders holding of Promoters as at 31-03-2025

S. No.	Name of the Promoters	No. of Shares	% of total shares	% Change during the year
1.	Smt. Nalina Ramalakshmi	27,48,961	47.27%	-
2.	Shri. N.R.K. Ramkumar Raja & Shri. N.R.K. Ramkumar Raja HUF	3,76,944	6.48%	-
3.	Smt Saradha Deepa	13,869	0.24%	-
4.	Smt. R. Sudarsanam	14,702	0.25%	-
5.	Shri. P.R.Venketrama Raja	8,843	0.15%	-
6.	M/s Rajapalayam Mills Limited	5,818	0.10%	-
7.	Smt. B. Srisandhya Raju	4,945	0.09%	-
8.	M/s Sri Vishnu Shankar Mill Limited	3,200	0.06%	-
9.	Smt. P.V. Nirmala	581	0.01%	-
	Total	31,77,863	54.65%	-

NOTES TO SEPARATE FINANCIAL STATEMENTS



(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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Note No. 23

Other Equity

Capital Reserve

Balance as per last financial statement	17.63	17.63
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Securities Premium

Balance as per last financial statement	4,217.37	4,217.37
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Total	4,217.37	4,217.37
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Additional Disclosures:

Securities Premium was credited when shares are issued at a Premium. The Company can use this reserve to issue bonus shares, to provide for preliminary expenses, the commission paid or discount allowed and expenses related to any issue of shares of the Company.

General Reserve

Balance as per last financial statement	9,844.92	9,844.92
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Total	9,844.92	9,844.92
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Additional Disclosures:

The general reserve is used from time to time to transfer profits from retained profits. There is no policy of regular transfer.

FVTOCI Reserve

Balance as per last financial statement	0.79	(0.79)
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Add/(Less): Profit / (Loss) for the year	-	-
--	---	---

Add: Other Comprehensive Income for the year	0.53	1.58
--	------	------

Less: Transfer to Retained Earnings	-	-
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Total	1.32	0.79
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Additional Disclosures:

Fair Value through Other Comprehensive Income Reserve represents the balance in equity for items to be accounted in Other Comprehensive Income (OCI). The Company has opted to recognise the changes in the fair value of certain investments in equity instruments and remeasurement of defined benefit obligations in OCI. The Company transfers amounts from this reserve to Retained Earnings in case of actuarial loss / gain and in case of fair value recognition of equity instrument, the same will be transferred when the respective equity instruments are derecognised.

NOTES TO SEPARATE FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Retained Earnings		
Balance as per Last Financial Statement	(5,129.88)	(5,724.08)
Add/(Less): Profit /(Loss) for the year	(3,219.03)	608.00
Add/(Less): Transfer from OCI	123.86	(13.80)
Sub-Total	(8,225.05)	(5,129.88)
Balances Available for Appropriations		
Add/(Less): Appropriations	-	-
Add/(Less): Dividend distribution to Shareholders	-	-
Total	(8,225.05)	(5,129.88)

Additional Disclosures:

Represents that portion of the net income of the Company that has been retained by the Company.

Note: The Board of Directors have not recommended any Dividend for the financial year 2025-26 (PY: Nil/- per share).

Total Other Equity	5,856.19	8,950.83
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Note No. 24

Borrowings (Non Current)

Secured

Term Loan from Banks	650.40	2,012.22
Working Capital Term Loan from Banks	15,986.74	16,962.68

Unsecured

Loans and Advances from Related Parties [Refer Note No. 48(b)(i)]	950.00	950.00
Total	17,587.14	19,924.90

Additional Disclosures:

a) Term Loans from Banks - Secured

Existing Term Loan from Indian Bank is secured by pari-passu 1st charge on moveable fixed assets and pari-passu second charge on current assets of the Company carry interest rate linked to MCLR which stood at 10.10% p.a as at the reporting date.

b) Working Capital Term Loans from Banks - Secured

Existing Working Capital Term Loans from

i) ECLGS from RBL Bank is secured by pari-passu second charge on moveable fixed assets and current assets of the Company Crore carry interest rate linked to MCLR which stood at 8.40%p.a as at the reporting date.

ii) Loans from IDBI Bank, Karur Vysya Bank-I, Indian Bank and IDFC first bank limited are secured by pari-passu 1st charge on moveable fixed assets and pari-passu second charge on current assets of the Company carry interest rate linked to MCLR which stood at 8.10%p.a, 8.00%p.a, 9.85%p.a and 8.50%p.a. Loan from Karur Vysya Bank-II is secured by pledge of Equity Shares of Ms.Ramco Cements

NOTES TO SEPARATE FINANCIAL STATEMENTS



(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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Limited owned by RSCML to the extent coverage of 1.0X i.e ₹ 35 Crore carry interest rate linked to MCLR which stood at 8.00% p.a respectively as at the reporting date.

Additional Working Capital Term Loan in FY 2025-26 from Bhandan Bank Limited is secured by pari-passu 1st charge on moveable fixed assets and pari-passu second charge on current assets of the Company carry interest rate linked to EBLR which stood at 8.50% p.a as at the reporting date.

- c) Unsecured Working Capital Term Loan of ₹ 950.00 Lakhs from related parties i.e Rajapalayam Mills Ltd carry interest at 9.25% p.a as at the reporting date.

The Company has used the borrowings from banks and financial institutions for the specific purpose for which it was taken as at the reporting date.

Registration, Modification and Satisfaction of charges relating to the year under review had been filed with ROC within the time prescribed time or within the extended time requiring the payment of additional fees.

- d) Refer Note No.51 for information about risk profile of borrowings under Financial Risk Management.

- e) The interest rates are reset on overnight / monthly / yearly basis. The term loans are repayable in equal monthly / quarterly / half yearly instalments at various dates and the year wise repayment is as follows:

Repayment Due

2026-27	-	6,260.84
2027-28	6,115.25	5,633.85
2028-29	4,327.25	4,377.95
2029-30	4,640.72	3,245.64
2030-31	1,579.88	406.62
2031-32	924.04	
Total	17,587.14	19,924.90

Note No. 25

Lease Liabilities (Non-Current)

Lease Liability (Refer Note No.52)	1,642.95	1,788.35
Total	1,642.95	1,788.35

NOTES TO SEPARATE FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 26		
Provisions (Non Current)		
Provision for Employee benefits	105.45	108.42
Total	105.45	108.42

Note No. 27

Deferred Tax Assets (Net)

Particulars	As on 01-04-2025	Credit Utilized/ Reversed	Recognition in P&L Account	As on 31-03-2026
Tax Impact on difference in Written down value of Property , Plant & Equipment as per book and as per Income Tax Act, 1961	2,732.63	-	(999.50)	1,733.13
Tax Impact on lease accounting as per Ind AS 116	(105.81)	-	(7.80)	(113.61)
Tax Impact on unabsorbed depreciation / unadjusted business losses under income tax Act, 1961	(3,418.53)	-	349.09	(3,069.44)
Tax Effect on Provision for Bonus and Leave encashment	(114.21)	-	23.64	(90.57)
Unused tax credits (i.e.) MAT Credit Entitlement	(1,339.85)	-	-	(1,339.85)
Others	(44.28)	-	(41.96)	(86.24)
Total	(2,290.05)	-	(676.53)	(2,966.58)

Particulars	As on 01-04-2024	Credit Utilized/ Reversed	Recognition in P&L Account	As on 31-03-2025
Tax Impact on difference in Written down value of Property , Plant & Equipment as per book and as per Income Tax Act, 1961	3,130.98	-	(398.35)	2,732.63
Tax Impact on lease accounting as per Ind As 116	(116.19)	-	10.38	(105.81)
Tax Impact on unabsorbed depreciation / unadjusted business losses under income tax Act, 1961	(2,438.66)	-	(979.87)	(3,418.53)
Tax Effect on Provision for Bonus and Leave encashment	(107.99)	-	(6.22)	(114.21)
Unused tax credits (i.e.) MAT Credit Entitlement	(1,740.84)	545.61	(144.62)	(1,339.85)
Others	33.72	-	(78.00)	(44.28)
Total	(1,238.98)	545.61	(1,596.68)	(2,290.05)

NOTES TO SEPARATE FINANCIAL STATEMENTS



Particulars	(₹ in Lakhs)	
	As at 31-03-2026	As at 31-03-2025
Reconciliation of Deferred tax Assets (Net)		
Balance at the beginning of the year	(2,290.05)	(1,238.98)
Deferred Tax Expenses during the year recognised in the statement of profit and loss	(676.53)	(1,596.68)
MAT Credit withdrawn / (recognised) in Profit and Loss	-	545.61
Balance at the end of the year	(2,966.58)	(2,290.05)
Components of Tax Expenses		
(i) Profit and Loss Section		
Current Tax		
Current Tax adjustments of earlier years	1.64	-
Deferred Tax		
Relating to the temporary differences	(676.53)	(1,596.68)
MAT Credit recognition	-	545.61
Deferred Tax adjustments of earlier years	-	-
(ii) Other Comprehensive Income Section		
Charges in Other Comprehensive Income	-	-
(iii) Total Tax Expenses recognised in Statement of Profit and Loss (i) + (ii)	(674.89)	(1,051.07)
Reconciliation of the Income tax provision to the amount computed by applying the statutory Income tax rate to the Income before taxes is summarised below:		
Accounting Profit before tax (including OCI)	(3,769.53)	(455.29)
Corporate Tax Rate%	25.17%	34.94%
Computed Tax Expense	Nil	Nil
Increase/(Reduction) in taxes on account of :	1.64	-
Tax adjustments of earlier years	-	-
Non-deductible expenses	-	-
Change in Tax rate		
Income exempt / eligible for deduction under chapter VI-A	-	-
MAT Credit Recognition / Utilization	-	-
Additional allowances / deductions for tax purposes	-	-
Tax Expenses related to Capital Gains	-	-
(A)	-	-

NOTES TO SEPARATE FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Income Tax under MAT		
Accounting Profit before tax (including OCI)	(3,769.53)	(455.29)
Corporate Tax Rate %	16.31%	17.47%
Computed Tax Expense	Nil	Nil
Increase/(Reduction) in taxes on account of :		
Tax adjustments of earlier years	-	-
Non-deductible expenses	-	-
Income exempt / eligible for deduction under chapter VI-A	-	-
Additional allowances / deductions for tax purposes	-	-
	(B)	-
Tax Expenses recognised in the Statement of Profit and Loss Higher of A & B Above	-	-

Additional Disclosures:

- i) A new Section 115BAA in the Income Tax Act, 1961, vide the Taxation Laws (Amendment) Ordinance 2019, is introduced providing domestic companies a non-reversible option to pay corporate tax at reduced rates effective 01-04-2019 subject to certain conditions. Since new tax regime are not beneficial in view of various deductions, exemptions and MAT Credit Entitlement available under existing tax regime, the Company has not adopted new tax rates for the year and continue to adopt tax rates under existing tax regime. Accordingly, the Company has recognised deferred tax at the existing rates.

Note No. 28

Other Non Current Liabilities

Deferred Government Grants	11.61	13.06
Deferred Lease Income	56.52	57.10
Total	68.13	70.16

Additional Disclosures:

- (i) Industrial Promotion Assistance (IPA) provided by department of industries , Government of Andhra Pradesh towards creation of infrastructure facilities is recognised as “Grant Income” over the useful life of the underlying PPE.

NOTES TO SEPARATE FINANCIAL STATEMENTS



(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 29		
Current Borrowings		
Secured		
Loan from Banks	19,763.61	12,760.06
Current Maturities of Long Term Borrowings	6,313.92	3,293.80
	<u>26,077.53</u>	<u>16,053.86</u>
Unsecured		
Loan / Repayable on Demand from Banks	119.40	1.05
Current Maturities of Long Term Borrowings	-	665.02
Loans and Advances from Related Parties [Refer to Note No. 48(b)(i)]	5,527.16	1,609.49
	<u>5,646.56</u>	<u>2,275.56</u>
Total	<u>31,724.09</u>	<u>18,329.42</u>

Additional Disclosures:

- Short term Borrowings from banks (other than Current maturities of Long term Borrowings & Unsecured Loan from Banks) are secured by way of pari passu first charge trade receivable and inventories of the Company present and futures.
- Short term borrowings carry interest 6.00% to 9.50% p.a.
- The quarterly returns or statements filed by the Company with the banks or financial institutions are in agreement with the books of accounts.
- The Company has used the borrowings from banks and financial institutions for the specific purpose for which it was taken as at the reporting date.
- Refer Note No.51 for information about risk profile of borrowings under Financial Risk Management.

Note No. 30

Lease Liabilities (Current)

Lease Liability (Refer Note No.52)	145.40	129.82
Total	<u>145.40</u>	<u>129.82</u>

NOTES TO SEPARATE FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 31		
Trade Payables		
(i) Total outstanding dues of micro enterprises and small enterprises	351.67	193.78
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises	2,297.88	1,540.44
Total	2,649.55	1,734.22

Additional Disclosures:

a) Disclosures as required under Micro, Small and Medium Enterprises Development Act, 2006

The categorization of supplier as MSME registered under The Micro, Small and Medium Enterprises Development Act, 2006, has been determined based on the information available with the company as at the reporting date. The disclosures as per the requirement of the Act are furnished as below:

a. (i) The principal amount remaining unpaid to any supplier at the end of the financial year included in Trade payables	351.67	193.78
(ii) The interest due on the above	-	-
b. The amount of interest paid by the buyer in terms of section 16 of the Act	-	-
c. The amount of the payment made to the supplier beyond the appointed day during the financial year	-	-
d. The amount of interest accrued and remaining unpaid at the end of financial year	-	-
e. The amount of interest due and payable for the period of delay in making payment but without adding the interest specified under this Act	-	-

b) Trade Payables Ageing Schedule as at 31-03-2026

Particulars		Outstanding for the following periods from the due date of payment as at 31-03-2026					Total
		Not Due	< 1 Year	1 - 2 years	2 - 3 years	> 3 years	
(i)	MSME	351.67	-	-	-	-	351.67
(ii)	Others	1,850.15	426.98	5.71	4.93	10.11	2,297.88
(iii)	Disputed dues - MSME	-	-	-	-	-	-
(iv)	Disputed dues - Others	-	-	-	-	-	-
(v)	Unbilled dues	-	-	-	-	-	-
Total		2,201.82	426.98	5.71	4.93	10.11	2,649.55

NOTES TO SEPARATE FINANCIAL STATEMENTS



b) Trade Payables Ageing Schedule as at 31-03-2025

(₹ in Lakhs)

Particulars		Outstanding for the following periods from the due date of payment as at 31-03-2025					Total
		Not Due	< 1 Year	1 - 2 years	2 - 3 years	> 3 years	
(i)	MSME	193.78	-	-	-	-	193.78
(ii)	Others	1,168.71	348.09	5.97	12.10	5.57	1,540.44
(iii)	Disputed dues - MSME	-	-	-	-	-	-
(iv)	Disputed dues - Others	-	-	-	-	-	-
(v)	Unbilled dues	-	-	-	-	-	-
Total		1,362.49	348.09	5.97	12.10	5.57	1,734.22

c) Refer to Note No 51 information about risk profile of Trade payables under Financial Risk Management and Ageing schedule.

Particulars	As at 31-03-2026	As at 31-03-2025
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Note No. 32

Other Financial Liabilities

Unclaimed Dividends	3.70	5.80
Ramaraju Memorial Fund	462.64	462.63
Liabilities for Other Finance	934.25	95.46
Statutory Liabilities Payable	426.84	424.80
Advance / Trade deposit received from Customer	142.99	164.40
Accrued interest	-	11.08
Total	1,970.42	1,164.17

Additional Disclosures:

a) Unclaimed Dividends represent the amount not due for transfer to IEPF.

Note No. 33

Other Current Liabilities

Other Current Payables	433.83	362.65
Total	433.83	362.65

Note No. 34

Provisions (Current)

Provision for Employee Benefits	407.39	353.12
Provision for Electricity Charges	61.70	61.70
Total	469.09	414.82

Additional Disclosures:

a) The Company provides for expenses towards compensated absences provided to its employees. The expense is recognized at the present value of the amount payable determined based on an independent external actuarial valuation as at the Balance Sheet date, using Projected Unit Credit method.

NOTES TO SEPARATE FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Note No. 35		
Revenue From Operations		
Sale of Products		
Textiles	37,957.83	32,618.23
Surgical Dressings	5,477.81	5,586.63
Waste Sales	313.82	584.30
	43,749.46	38,789.16
Other operating Revenues		
Export Incentive	1,423.87	582.09
Job Work Charges Received	101.60	118.26
	1,525.47	700.35
Total	45,274.93	39,489.51

Additional Disclosures:

- a) The Company's revenue from sale of products is recognized upon transfer of control of such products to the customer at a point in time.
- b) Disaggregation of revenue as required under Ind AS 115 is given below:

Gross Revenue from operations	47,937.47	42,409.17
Add/ (Less) : Rebates & Discounts	(288.18)	(318.12)
Add/ (Less) : GST	(2,374.36)	(2,601.54)
Revenue from operations (net of GST)	45,274.93	39,489.51

Note No. 36

Other Income

Interest Receipt	266.37	281.26
Rent Receipts	4.03	1.72
Dividend Income	59.13	84.86
Government Grants	1.45	1.45
Profit on Sale of Property, Plant and Equipment	39.55	-
Exchange Gain on Foreign Currency Transactions (Net)	167.34	172.47
Miscellaneous Income	110.02	54.84
Total	647.89	596.60

NOTES TO SEPARATE FINANCIAL STATEMENTS



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

(₹ in Lakhs)

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Note No. 37		
Cost of Materials Consumed		
Cost of Materials Consumed	21,909.67	20,677.69
Total	21,909.67	20,677.69
Note No. 38		
Purchase of Stock-in-Trade		
Purchase of Stock-in-Trade	8,380.48	4,752.46
Total	8,380.48	4,752.46
Note No. 39		
Changes in Inventories of Finished Goods and Work-In-Progress		
Opening stock		
Finished Goods	2,970.71	2,584.76
Process Stock	1,166.26	1,292.83
	4,136.97	3,877.59
Closing Stock		
Finished Goods	3,251.72	2,970.71
Process Stock	2,015.67	1,166.26
	5,267.39	4,136.97
Net (Increase) / Decrease in Stock	(1,130.42)	(259.38)

NOTES TO SEPARATE FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Note No. 40		
Employee Benefit Expenses		
For Employees other than Directors		
Salaries, Wages and Bonus	4,883.61	4,708.67
Contribution to Provident and Other Funds	575.24	466.06
Staff and Labour Welfare & Training Expenses	373.44	364.39
Voluntary Retirement Compensation	-	2.87
	5,832.29	5,541.99
For Managing Directors		
Managing Directors Remuneration	240.00	240.00
Contribution to Provident and Other Funds (MD)	12.42	12.42
Sitting Fees (MD)	1.95	1.75
	254.37	254.17
Total	6,086.66	5,796.16

Additional Disclosures:

- (a) Amount recognised in Other Comprehensive Income represent remeasurement losses on defined benefit obligations i.e. Gratuity fund, recognised in OCI.
- (b) Refer Note No. 46 for disclosures pertaining to defined contribution plan and defined benefit obligations under Ind AS 19.

Note No. 41

Finance Cost

Interest on Debts and Borrowings	3,255.12	3,361.96
Exchange differences on Foreign Currency Borrowings regarded as an adjustment to Borrowing cost	741.67	149.70
Interest Expenses on Lease Liabilities (Refer Note No.52)	230.18	244.09
Total	4,226.97	3,755.75

Additional Disclosures:

- (a) Interest on Debt & Borrowings represent interest calculated using the effective interest rate method.
- (b) Refer Note No.51 for information about Interest rate risk exposure under Financial Risk Management.

NOTES TO SEPARATE FINANCIAL STATEMENTS



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

(₹ in Lakhs)

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Note No. 42		
Depreciation and Amortization Expenses		
Depreciation of Plant, Property and Equipment (Refer Note No.6)	2,803.76	2,972.47
Depreciation on investment Properties (Refer Note No.8)	0.18	0.18
Amortisation of Intangible Assets (Refer Note No.10)	10.68	10.81
Total	2,814.62	2,983.46

Additional Disclosures:

a) The estimation of useful life of Property, Plant and Equipment has been provided under Note No. 5D.

Note No. 43

Other Expenses

Manufacturing Expenses

Power and Fuel	2,342.21	2,617.63
Production Consumables	315.08	331.61
Packing Materials Consumption	441.38	564.62
Job work Charges Paid	992.97	335.78
Repairs to Buildings	72.27	65.47
Repairs to Plant and Machinery	690.59	634.65
Repairs - General	763.67	697.82
	5,618.17	5,247.58

Establishment Expenses

Rates and Taxes	198.49	107.28
Postage and Telephone	23.61	32.16
Printing and Stationery	23.30	20.05
Travelling Expenses	187.37	126.59
Vehicle Maintenance	97.66	124.98
Insurance	181.95	137.28
Directors Sitting Fees	12.15	11.10
Rent	95.90	51.70

NOTES TO SEPARATE FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Audit Fees and Legal Expenses	52.21	52.68
Corporate Social Responsibility Expenses	4.07	5.88
Advertisement	2.12	2.12
Bank Charges	28.71	39.18
Loss on Sale of Property, Plant and Equipment	-	63.44
Miscellaneous Expenses	229.69	156.08
	1,137.23	930.52
Selling Expenses		
Sales Commission	314.14	221.74
Export Expenses	193.39	179.75
Other Selling Expenses	265.83	270.77
	773.36	672.26
Total	7,528.76	6,850.36

Additional Disclosures:

(a) The details of CSR Expenditure are furnished in Note 53(h).

(b) Audit Fees & Expenses

Statutory Auditors

Statutory Audit Fee	3.00	3.00
Other Certification Fee	3.55	4.44
Reimbursement of Expenses	0.17	0.21

Tax Auditors

Tax Audit Fees	1.50	1.50
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Cost Auditors

Cost Audit Fees	1.90	1.90
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Secretarial Auditors

Secretarial Audit Fee	0.50	0.50
Other Certification Fee	0.51	0.95
Reimbursement of Expenses	0.07	0.12

Total	11.20	12.62
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DISCLOSURES FORMING PART OF SEPARATE FINANCIAL STATEMENTS

(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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Note No. 44**Contingent Liabilities**

Guarantees given by the bankers on behalf of company	85.80	182.60
Demands / Claims not acknowledged as Debts in respect of matters in appeals relating to – TNVAT	NIL	NIL
i. In respect of Electricity matters, Appeals / Writ petition are pending with TNERC / APTEL / High Court for various matters for which no provision has been made in the books of accounts to the extent of ₹ 159.49 Lakhs (PY: ₹ 159.49 Lakhs). In view of the various case laws decided in favour of the Company and in the opinion of the management, there may not be any tax liability on this matter.		

Note No.45**Financial Guarantee****Particulars****Financial Guarantee given to Bank to avail loan facilities by Related****Parties (Refer Note No. 48)**

M/s. Taram Textiles, LLC	6,293.09	4,400.00
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Actual amount of loan outstanding against above Financial Guarantee

M/s. Taram Textiles, LLC	5,868.57	2,760.84
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Note No. 46

As per Ind AS 19, the disclosures pertaining to “ Employee Benefits “ are given below:

Defined Contribution Plan:

Employer's Contribution to Provident Fund	286.45	287.91
Employer's Contribution to Superannuation Trust Fund	17.74	16.35

Defined Benefit Plan – Gratuity

The Gratuity payable to employees is based on the employee's service and last drawn salary at the time of leaving the services of the Company and is in accordance with the rules of the Company read with Payment of Gratuity Act 1972. This is a defined benefit plan in nature. The Company makes annual contributions to “The Ramaraju Surgical Cotton Mills Limited Employees Gratuity Fund” administered by the Trustees and managed by LIC of India, based on the Actuarial Valuation by an Independent external actuary as at the Balance Sheet date using Projected Unit Credit method. The Company has the exposure of actuarial risk such as adverse salary growth, change in demography experience, inadequate return on underlying plan assets. This may result in an increase in cost of providing these benefits to employees in future. Since the benefits are lump sum in nature, the plan is not subject to any longevity risks.

(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Details of the post retirement gratuity plan (Funded) are as follows:		
Movements in the present value of define benefit obligation:		
Opening defined Benefit Obligation	800.90	767.05
Current Service Cost	87.35	67.26
Past Service Cost	91.80	NIL
Interest Cost	51.54	50.18
Actuarial (Gain) / Loss	(111.13)	10.62
Benefits paid	(127.20)	(94.21)
Closing Defined Benefit obligation	<u>793.26</u>	<u>800.90</u>
Movement in the present value of plan assets:		
Opening Fair Value of Plan Assets	949.17	855.85
Expected Return on Plan Assets	61.90	60.89
Actuarial Gain / (Loss)	12.73	(3.18)
Employer Contribution	-	129.82
Benefits Paid	(127.20)	(94.21)
Closing Fair Value of Plan Assets	<u>896.60</u>	<u>949.17</u>
The amount included in the Statement of Financial position arising from the entity's obligation in respect of its defined benefit plans:		
Present value of obligation	793.26	800.90
Fair value of plan assets	896.61	949.17
Present value of Funded defined obligation	<u>(103.35)</u>	<u>(148.27)</u>
Cost of defined benefit plan:		
Current Service Cost	87.35	67.26
Interest Cost	(10.36)	(10.71)
Past Service Cost	91.80	NIL
Net Cost Recognized statement in the Income Statement	168.79	56.55
Expected return on plan assets (To the extent it does not represent an adjustment to Interest Cost)	(12.73)	3.18
Actuarial (Gain) / Loss	(111.13)	10.62
Net Cost recognized in the Other Comprehensive Income	<u>(123.86)</u>	<u>13.79</u>

DISCLOSURES FORMING PART OF SEPARATE FINANCIAL STATEMENTS



(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Major Categories of Plan Assets:		
GOI Securities	NIL	NIL
Funds with LIC	889.70	941.87
Others	6.90	7.31
Total	896.61	949.18
Actuarial Assumptions:		
Discount rate P.A.	7.65%	6.99%
Rate of escalation in salary P.A.	5.00%	5.00%
Attrition rate	0.50%	0.50%
Estimate of Expected Benefit payments:		
Year 1	50.06	51.91
Year 2	119.46	98.54
Year 3	80.32	70.87
Year 4	39.35	79.62
Year 5	96.43	48.24
Next 5 Years	318.24	329.06
Quantitative Sensitivity Analysis for Significant Assumptions:		
0.50% Increase in Discount Rate	76.94	81.47
0.50% Decrease in Discount Rate	87.72	93.88
0.50% Increase in Salary Growth Rate	87.87	94.01
0.50% Decrease in Salary Growth Rate	76.77	81.31
The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. When calculating the sensitivity of the defined benefit obligation as significant actuarial assumptions source material (Projected unit credit method) has been applied as when calculating the defined benefit obligation recognised with in the Balance Sheet.		
Details of Leave encashment plan (Unfunded) are as follows:		
Movement in the present value of defined benefit Obligation:		
Opening defined Benefit Obligation	108.42	97.94
Current Service Cost	27.67	26.84
Interest Cost	6.22	5.31
Past Service Cost	8.21	NIL
Actuarial (Gain) / Loss	(38.94)	21.79
Benefits paid	(6.13)	(43.46)
Closing defined Benefit obligation	105.45	108.42

(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Movement in the present value of plan assets:		
Opening fair value of plan assets	NIL	NIL
Expected return on plan assets	NIL	NIL
Actuarial Gain / (Loss)	NIL	NIL
Employer Contribution	38.94	43.46
Benefits paid	(38.94)	(43.46)
Closing fair value of plan assets	NIL	NIL
Actual Return of plan assets:		
Expected return of plan assets	NIL	NIL
Actuarial Gain / (Loss) on plan assets	NIL	NIL
Actual return on plan assets	NIL	NIL
The amount included in the Statement of Financial position arising from the entity's obligation in respect of its define benefit plans:		
Fair value of plan assets	NIL	NIL
Present value of obligation	105.45	108.42
Present value of Funded define obligation	105.45	108.42
Cost of defined benefit Plan:		
Current Service Cost	27.67	26.84
Interest Cost	6.22	5.31
Actuarial (Gain) / Loss	(6.13)	21.79
Past Service Cost	8.21	NIL
Net Cost recognized in the Income Statement	35.97	53.94
Major Categories of Plan Assets:		
GOI Securities	NIL	NIL
Funds with LIC	NIL	NIL
Bank balance	NIL	NIL
Total	NIL	NIL
Actuarial Assumptions:		
Discount rate p.a	7.65%	6.99%
Rate of escalation in salary p.a	5.00%	5.00%
Attrition rate	0.50%	0.50%



(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Estimate of Expected Benefit payments		
Year 1	5.41	3.96
Year 2	14.03	10.04
Year 3	8.77	8.21
Year 4	3.66	8.84
Year 5	11.45	3.71
Next 5 Years	27.96	35.43

Quantitative Sensitivity Analysis for Significant Assumptions

0.50% Increase in Discount Rate	21.50	26.23
0.50% Decrease in Discount Rate	23.79	29.24
0.50% Increase in Salary Growth Rate	23.82	29.27
0.50% Decrease in Salary Growth Rate	21.46	26.19

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. When calculating the sensitivity of the defined benefit obligation as significant actuarial assumptions the same method (Projected unit credit method) has been applied as when calculating the defined benefit obligation recognised with in the Balance Sheet.

Note No. 47**Earnings per Share**

Net Profit after tax (₹ in Lakhs) (A)	(3,219.03)	595.78
Weighted average number of Equity shares [In Lakhs] (B)	58.15	58.15
Nominal value per equity share (in ₹)	10.00	10.00
Basic & Diluted Earnings per share (A)/(B) (in ₹)	(55.36)	10.25

(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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Note No. 48

Related Party Transactions

Information on names of Related parties and nature of Relationship as required by Ind AS 24 on Related party disclosures for the year ended 31st March 2026

i. Subsidiary Company

Name of the Company	Country of Incorporation	% of Shareholding as at	
		31-03-2026	31-03-2025
M/s. Madras Chipboard Limited	India	75.01	75.01
M/s. Pharmacot Corp Private Limited	India	100.00	-
M/s. Taram Textiles LLC	USA	100.00	100.00
Name of the Step Down Subsidiary			
M/s. Taram Textiles Online, INC.,	USA	70.02	70.02

ii. Associate Companies

Name of the Company	Country of Incorporation	% of Shareholding as at	
		31-03-2026	31-03-2025
M/s. The Ramco Cements Limited	India	1.20	1.20
M/s. Ramco Industries Limited	India	0.16	0.16
M/s. Ramco Systems Limited	India	0.03	0.04
M/s. Rajapalayam Mills Limited	India	1.83	1.83
M/s. Sri Vishnu Shankar Mill Limited	India	0.75	0.75
M/s. Shri Harini Media Limited	India	2.65	2.65

iii. Key Managerial Personnel (including Directors under the Companies Act, 2013)

Name of the Key Managerial Personnel	Designation
Shri P.R. Venketrama Raja	Chairman
Smt Nalina Ramalakshmi	Managing Director
Shri N.R.K. Ramkumar Raja	Managing Director
Shri N.K. Shrikantan Raja	Non-Executive Director
Shri P.A.S. Alaghar Raja	Independent Director
Shri P.A. Ramasubramania Raja	Independent Director
Shri N.V.Vasudevan	Independent Director
Shri K. Tiruvengada Krishnan	Independent Director
Shri R.Ramanathan	Independent Director
Shri G.Thiruvasagar	Nominee Director
Shri N. Vijay Gopal	Chief Financial Officer
Shri P. Muthukumar	Company Secretary



(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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iv. Relatives of Key Managerial Personnel

Name of the Relative of Key Managerial Personnel	Relationship
Smt. R. Sudarsanam	Mother of Shri. P.R.Venketrama Raja
Smt. Saradha Deepa	Sister of Shri. P.R. Venketrama Raja
Smt. P.V. Nirmala	Spouse of Shri P.R. Venketrama Raja
Shri. Abhinav Ramasubramaniam Raja	Son of Shri P.R. Venketrama Raja
Smt. B. Sri Sandhya Raju	Daughter of Shri P.R. Venketrama Raja
Shri N.K. Ramasuwami Raja	Brother of Shri N.R.K. Ramkumar Raja
Shri N.R.K. Venkatesh Raja	Brother of Shri N.R.K. Ramkumar Raja
Smt. P.S. Ramani Devi	Sister of Shri N.R.K. Ramkumar Raja
Smt. N.S. Gitalakshmi	Spouse of Shri N.K. Shrikantan Raja
N.R.K Ramkumar Raja (HUF)	Shri N.R.K Ramkumar Raja, Karta for HUF
N.K. Srikantan Raja (HUF)	Shri N.K Srikantan Raja, Karta for HUF

v. Companies over which KMP/Relatives of KMP exercise significant influence

M/s. Sandhya Spinning Mill Limited
 M/s. Rajapalayam Textile Limited
 M/s. Ramco Windfarms Limited
 M/s. N.R.K. Infra System Private Limited
 M/s. Tirupathi YarnTex Spinners Pvt Ltd
 M/s. Vinvent Chemilab Private Limited
 M/s. Digvijai Polytex Private Limited
 M/s. Sri Yannarkay Servicers Limited
 M/s. Nalina Agricultural Farms Private Limited

vi. Employee Benefit Funds where control exists

The Ramaraju Surgical Cotton Mills Limited Officers' Superannuation Trust Fund
 The Ramaraju Surgical Cotton Mills Limited Employees' Gratuity Fund

vii. Other entities over which there is a significant influence

M/s. P.A.C.R. Sethurammam Charity Trust
 M/s. P.A.C. Ramasamy Raja Centenary Trust
 M/s. N.R.K. Distribution Services
 M/s. Gowrihouse Metal Works LLP
 Smt. Lingammal Ramaraju Shastra Prathishta Trust
 P.A.C. Ramasamy Raja Education Charity Trust



(₹ in Lakhs)

Name of the Related Party	2025-26	2024-25
Disclosure in respect of Related Party Transactions (excluding Reimbursements) during the year and outstanding balances including commitments as at the reporting date:		
a. Transactions during the year at Arm's length basis or its equivalent		
i. Goods Supplied / Services rendered Associates		
M/s. Rajapalayam Mills Limited	2,880.81	1,025.07
M/s. Ramco Industries Limited	1,545.08	908.11
M/s. Sri Vishnu Shankar Mill Limited	64.06	2,411.02
M/s. The Ramco Cements Limited	0.63	NIL
Goods Supplied / Services rendered Subsidiaries		
M/s. Taram Textiles, LLC	11,450.22	5,555.51
M/s. Taram Textiles Online, INC	2.30	NIL
M/s. Pharmacot Corp Private Limited	1.30	NIL
Reimbursement of Expenses		
M/s. Taram Textiles, LLC	110.62	141.99
M/s. Taram Textiles Online, INC	1.89	NIL
Guarantee Commission		
M/s. Taram Textiles, LLC	33.28	38.31
Companies over which KMP / Relative of KMP exercise significant Influence		
M/s. Sandhya Spinning Mill Limited	157.10	202.20
M/s. Rajapalayam Textile Limited	83.37	362.94
M/s. Digvijai Polytex Private Limited	0.23	0.49
Key Management Personnel		
Shri N.R.K. Ramkumar Raja	0.64	NIL
Reimbursement of Expenses		
Shri N.R.K. Ramkumar Raja	1.02	NIL
Other Entities over which there is a significant influence		
M/s. Gowrihouse Metal Works LLP	6.60	5.34
ii. Cost of Goods & Services purchased / availed Subsidiaries		
M/s. Madras Chipboard Limited	122.70	112.59
M/s. Pharmacot Corp Private Limited	1.06	NIL

DISCLOSURES FORMING PART OF SEPARATE FINANCIAL STATEMENTS



	(₹ in Lakhs)	
Name of the Related Party	2025-26	2024-25
Associates		
M/s. The Ramco Cements Limited	2.70	3.58
M/s. Ramco Industries Limited	425.42	493.85
M/s. Ramco Systems Limited	22.50	21.00
M/s. Rajapalayam Mills Limited	2,569.50	2,340.16
M/s. Sri Vishnu Shankar Mill Limited	851.02	752.78
M/s. Shri Harini Media Limited	95.11	71.58
Companies over which KMP / Relative of KMP exercise significant Influence		
M/s. Sandhya Spinning Mill Limited	795.99	1,809.76
M/s. Rajapalayam Textile Limited	47.75	469.39
M/s. N.R.K. Infra Systems Private Limited	7.63	8.56
M/s. Vinvent Chemilab Private Limited	2.49	3.75
M/s. Tirupathi YarnTex Spinners Pvt Ltd	1,449.64	855.87
Other entities over which there is a significant influence		
M/s. P.A.C.R. Sethurammammal Charity Trust	76.80	57.91
M/s. P.A.C. Ramasamy Raja Centenary Trust	3.50	7.20
M/s. N.R.K. Distribution Services	135.06	112.94
M/s. Gowrihouse Metal Works LLP	0.03	0.01
Relative of KMP exercise significant Influence		
Smt. N.S. Gitalakshmi	0.06	0.09
iii. Leasing Arrangements – Rent Paid		
Subsidiaries		
M/s. Madras Chipboard Limited	513.30	460.20
M/s. The Ramco Cements Limited	0.01	NIL
Associates		
M/s. Rajapalayam Mills Limited	1.97	0.17
Key Managerial Personnel		
Smt. Nalina Ramalakshmi	0.79	0.79
iv. Share of Enterprise Agreement License Systems for Microsoft Products - Paid		
Associates		
M/s. The Ramco Cements Limited	36.77	19.06



(₹ in Lakhs)

Name of the Related Party	2025-26	2024-25
v. Leasing Arrangements - Rent Received		
Associates		
M/s. Rajapalayam Mills Limited	0.40	0.27
M/s. Sri Vishnu Shankar Mills Limited	0.32	NIL
M/s. Rajapalayam Textile Limited	0.01	NIL
M/s. Pharmacot Crop Private Limited	1.06	NIL
vi. Dividend Received Associates		
M/s. The Ramco Cements Limited	56.92	82.83
M/s. Ramco Industries Limited	1.36	1.02
M/s. Rajapalayam Mills Limited	0.84	1.01
vii. Interest Paid / (Received)		
Key Managerial Personnel		
Smt. Nalina Ramalakshmi	100.77	130.79
Shri. N.R.K. Ramkumar Raja	19.56	8.70
Companies over which KMP / Relative of KMP exercise significant Influence		
M/s. Nalina Agricultural Farms Private Limited	85.99	NIL
Associates		
M/s. Rajapalayam Mills Limited	87.88	87.88
viii. Director's Sitting Fees		
Shri. P.R. Venketrama Raja	0.95	1.30
Smt. Nalina Ramalakshmi	0.80	0.80
Shri. N.R.K. Ramkumar Raja	1.15	0.95
Shri. N.K. Shrikantan Raja	2.20	2.05
Shri P.A. Ramasubramania Raja	1.60	1.10
Shri. V. Santhanaraman	NIL	0.20
Shri. P.J. Ramkumar Rajha	NIL	0.35
Shri S. Sarathy Subburaj	NIL	0.20
Shri P.A.S Alaghar Raja	2.20	1.90
Justice Shri. P.P.S. Janarthana Raja	NIL	NIL
Shri. N.V. Vasudevan	1.90	1.55
Dr. K. Thiruvengada Krishnan	1.15	0.95
Shri. R. Ramanathan	1.15	1.10
Shri. G. Thiruvassagar	1.00	0.40

DISCLOSURES FORMING PART OF SEPARATE FINANCIAL STATEMENTS



		(₹ in Lakhs)	
Name of the Related Party		2025-26	2024-25
ix. Remuneration to Key Managerial Personnel (Other than Sitting Fees)			
Smt. Nalina Ramalakshmi, Managing Director		126.21	126.21
Shri. N.R.K. Ramkumar Raja, Managing Director		126.21	126.21
Shri. N. Vijay Gopal, Chief Financial Officer		91.06	86.84
Shri. P.Muthukumar, Company Secretary		18.36	16.51
x. Contribution to Superannuation Trust Fund / Gratuity Fund			
Other entities over which there is a significant influence			
The Ramaraju Surgical Cotton Mills Limited Officers' Superannuation Trust Fund		17.74	16.35
The Ramaraju Surgical Cotton Mills Limited Employees Gratuity Fund		NIL	129.82
xi. Maximum amount of loans and advance/ (borrowings) outstanding during the year			
Key Managerial Personnel			
Smt. Nalina Ramalakshmi		(4,749.23)	(3,449.28)
Shri. N.R.K. Ramkumar Raja		(288.07)	(150.21)
Associates			
M/s Rajapalayam Mills Limited		(950.00)	(950.00)
a. CSR Donation Given:			
Other Entities over which there is a significant influence			
Smt. Lingammal Ramaraju Sastra Prathista Trust		1.00	1.00
b. Outstanding balance including commitments			
i. Borrowings:			
Key Managerial Personnel			
Smt. Nalina Ramalakshmi		(1,529.23)	(1,459.28)
Shri. N.R.K. Ramkumar Raja		(247.93)	(150.21)
Associates			
M/s Rajapalayam Mills Limited		(950.00)	(950.00)
Companies over which KMP / Relative of KMP exercise significant Influence			
M/s. Nalina Agricultural Farms Private Limited		(3,750.00)	NIL
ii. Outstanding balance on supply of goods / services Subsidiaries			
M/s. Taram Textiles, LLC		12,411.00	5,334.26
M/s. Taram Textiles Online, INC		4.19	NIL



(₹ in Lakhs)

Name of the Related Party	2025-26	2024-25
iii. Companies over which KMP / Relative of KMP exercise significant influence		
M/s. Vincent Chemilab Private Limited	NIL	0.03
iv. Outstanding Balance on Guarantee Commission		
M/s. Taram Textiles, LLC	33.28	38.31
v. Financial Guarantee given to Bank to avail loan facility by related parties		
M/s. Taram Textiles, LLC	6,293.09	4,400.00
Actual amount of loan outstanding against above Financial Guarantee		
M/s. Taram Textiles, LLC	5,868.57	2,760.84

c. Disclosure of Key Managerial Personnel compensation in total and for each of the following categories:

Particulars	31-03-2026	31-03-2025
Short-Term Benefits (1)	350.82	344.75
Defined Contribution Plan (2)	11.02	11.02
Defined Benefit Plan / Other Long-Term Benefits (3)	NIL	NIL
Total	361.84	355.77

1. It includes bonus, sitting fees, and value of perquisites.
2. It includes contribution to Provident fund and Superannuation fund.
3. As the liability for gratuity and compensated absences are provided on actuarial basis for the Company as a whole, amounts accrued pertaining to key managerial personnel are not included above.

Note No. 49**Disclosure of Fair value measurements**

The fair values of financial assets and liabilities are determined at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. Fair value of cash and short-term deposits, trade and other short term receivables, trade payables, other current liabilities, short term loans from banks and other financial instruments approximate their carrying amounts largely due to their short term maturities of these instruments.

Financial Instruments by category

(₹ in Lakhs)

Particulars	Amortised Cost	FVTPL	FVTOCI	Carrying Amount	Fair Value
As at 31-03-2026					
Financial Assets					
Investment in Preference Shares	840.00	-	-	840.00	840.00
Other Investments	-	-	574.43	574.43	574.43
Trade Receivables	15,732.90	-	-	15,732.90	15,732.90
Cash and Cash Equivalents	29.46	-	-	29.46	29.46
Bank Balances other than Cash and Cash Equivalents	3.70	-	-	3.70	3.70
Other Financial Assets	1,105.10	-	-	1,105.10	1,105.10
Financial Liabilities					
Borrowings	49,311.23	-	-	49,311.23	49,311.23
Trade Payables	2,649.55	-	-	2,649.55	2,649.55
Other Financial Liabilities	1,970.42	-	-	1,970.42	1,970.42

Particulars	Amortised Cost	FVTPL	FVTOCI	Carrying Amount	Fair Value
As at 31-03-2025					
Financial Assets					
Investments In Preference Shares	840.00	-	-	840.00	840.00
Other Investments	-	-	580.07	580.07	580.07
Trade Receivables	8,413.90	-	-	8,413.90	8,413.90
Cash and Cash Equivalents	40.87	-	-	40.87	40.87
Bank Balance other than Cash and Cash Equivalents	5.78	-	-	5.78	5.78
Other Financial Assets	532.93	-	-	532.93	532.93
Financial Liabilities					
Borrowings	38,254.32	-	-	38,254.32	38,254.32
Trade Payables	1,734.22	-	-	1,734.22	1,734.22
Other Financial Liabilities	1,164.17	-	-	1,164.17	1,164.17

Fair value hierarchy

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1 : Quoted (Unadjusted) prices in active markets for identical assets or liabilities.

Level 2 : Other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3 : Techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

The details of financial instruments that are measured at fair value on recurring basis are given below:

(₹ in Lakhs)

Particulars	Level 1	Level 2	Level 3	Total
Financial Instruments at FVTOCI				
Investment in unlisted securities				
As at 31-03-2026	-	-	574.43	574.43
As at 31-03-2025	-	-	580.07	580.07
Financial Instruments at FVTPL				
As at 31-03-2026	-	-	-	-
As at 31-03-2025	-	-	-	-

Valuation techniques used to determine the fair value

The significant inputs used in the fair value measurement categorized within the fair value hierarchy are given below:

Nature of Financial Instrument	Valuation Technique	Remarks
Investment in Listed securities / Mutual Funds	Market Value	Closing Price as at reporting date in Stock Exchange
Investment in Unlisted securities	Adjusted Net Assets	Net Assets value as per Balance Sheet of respective Companies as at reporting date.
Foreign exchange forward contracts	Mark to Market	Based on MTM valuation provided by the Banker

DISCLOSURES FORMING PART OF SEPARATE FINANCIAL STATEMENTS



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

Note No. 50

Segment Information for the year ended 31st March, 2026

(₹ in Lakhs)

Particulars	Textiles		Surgical		Windmill Power		Total	
	31-Mar-2026	31-Mar-2025	31-Mar-2026	31-Mar-2025	31-Mar-2026	31-Mar-2025	31-Mar-2026	31-Mar-2025
REVENUE								
External Sales / Other Operating Income	39,789.37	33,889.78	5,485.56	5,599.73			45,274.93	39,489.51
Inter Segment Sale	9,688.18	525.31			1,044.90	912.12	10,733.08	1,437.43
Total	49,477.55	34,415.09	5,485.56	5,599.73	1,044.90	912.12	56,008.01	40,926.94
Other Income	115.50	58.01	-	-	-	-	115.50	58.01
Total Revenue	49,593.05	34,473.10	5,485.56	5,599.73	1,044.90	912.12	56,123.51	40,984.95
RESULT								
Segment Result	(1,915.11)	(3,195.36)	1,563.12	1,882.18	625.91	513.68	273.92	(799.50)
Unallocated Income							266.02	257.33
Unallocated Expenses							473.26	453.73
Operating Profit							66.68	(995.90)
Interest Expenses							4,226.97	3,755.75
Interest Income							266.37	281.26
Provision for Taxation								
Current Tax							1.64	-
Deferred Tax							(676.53)	(1,596.68)
MAT Credit Entitlement							-	545.61
Profit from ordinary activities							(3,219.03)	(3,419.32)
Other Comprehensive Income after Tax							124.39	(12.22)
Exceptional Items							-	4,027.32
Total Comprehensive Income	-	-	-	-	-	-	(3,094.64)	595.78
OTHER INFORMATION								
Segment Assets	53,736.02	44,984.18	2,670.62	2,601.94	687.58	724.43	57,094.22	48,310.55
Unallocated Assets							6,139.53	5,248.72
Total Assets	53,736.02	44,984.18	2,670.62	2,601.94	687.58	724.43	63,233.75	53,559.27
Segment Liabilities	5,592.65	3,805.68	75.64	75.50	-	-	5,668.29	3,805.68
Unallocated Liabilities	50,637.69	39,614.79	490.07	530.96	-	-	51,127.76	40,221.25
Total Liabilities	56,230.34	43,420.47	565.71	606.46	-	-	56,796.05	44,026.93
Capital Expenditure	210.50	29.85	276.84	96.76	-	-	487.34	126.61
Unallocated Capital Expenditure								
Depreciation	2,556.77	2,718.02	133.55	123.55	124.30	141.89	2,814.62	2,983.46
Unallocated Depreciation Expenditure								
Non-Cash expenses other than Depreciation								

Note No. 51

Financial Risk Management

The Board of Directors (BOD) has overall responsibility for the establishment and oversight of the Company's risk management framework and thus established a risk management policy to identify and analyse the risk faced by the Company. Risk Management systems are reviewed by the BOD periodically to reflect changes in market conditions and the Company's activities. The Company through its training and management standards and procedures develop a disciplined and constructive control environment in which all employees understand their roles and obligations. The Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the risk management framework. The Audit committee is assisted in the oversight role by Internal Audit. Internal Audit undertakes reviews of the risk management controls and procedures, the results of which are reported to the Audit Committee.

The Company has the following financial risks:

Categories of Risk	Nature of Risk
Credit Risk	Receivables
	Financial Instruments and Cash deposits
Liquidity Risk	Fund Management
Market Risk	Foreign Currency Risk
	Cash flow and fair value interest rate risk

The Board of Directors regularly reviews these risks and approves the risk management policies, which covers the management of these risks:

Credit Risk

Credit Risk is the risk of financial loss to the Company if the customer or counterparty to the financial instruments fails to meet its contractual obligations and arises principally from the Company's receivables, treasury operations and other operations that are in the nature of lease.

Receivables

The Company's exposure to credit risk is influenced mainly by the individual characteristic of each customer. The Company extends credit to its customers in the normal course of business by considering the factors such as financial reliability of customers. The Company evaluates the concentration of the risk with respect to trade receivables as low, as its customers are located in several jurisdictions and operate in largely independent markets. In case of Corporate / Export Customer, credit risks are mitigated by way of enforceable securities. However, unsecured credits are extended based on creditworthiness of the customers on case to case basis.

Trade receivables are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or failing to engage in a repayment plan with the company and where there is a probability of default, the company creates a provision based on Expected Credit Loss for trade receivables under simplified approach as below:

DISCLOSURES FORMING PART OF SEPARATE FINANCIAL STATEMENTS



(₹ in Lakhs)

As at 31-03-2026	Due less than 45 days	46 to 90 days	More than 90 days	Total
Gross carrying amount	13,580.16	398.83	1,753.91	15,732.90
Expected Loss Rate	0%	0%	0%	0%
Expected Credit Losses	-	-	-	-
Carrying amount of trade receivables net of impairment	13,580.16	398.83	1,753.91	15,732.90

As at 31-03-2025	Due less than 45 days	46 to 90 days	More than 90 days	Total
Gross carrying amount	7,200.31	1,146.30	67.29	8,413.90
Expected Loss Rate	0%	0%	0%	0%
Expected Credit Losses	-	-	-	-
Carrying amount of trade receivables net of impairment	7,200.31	1,146.30	67.29	8,413.90

Financial Instruments and Cash deposits

Investments of surplus funds are made only with the approved counterparties. The Company is presently exposed to counter party risk relating to short term and medium term deposits placed with Banks. The Company places its cash equivalents based on the creditworthiness of the financial institutions.

Liquidity Risk

Liquidity Risks are those risk that the Company will not be able to settle or meet its obligations on time or at reasonable price. In the management of liquidity risk, the Company monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the company's operations and to mitigate the effects of fluctuations in cash flows.

Fund Management

Due to the dynamic nature of the underlying business, the Company aims at maintaining flexibility in funding by keeping both committed and uncommitted credit lines available. The Company has laid well defined policies and procedures facilitated by robust information system for timely and qualitative decision making by the management including its day to day operations.

Financial arrangements

The Company has access to the following undrawn borrowing facilities:

(₹ in Lakhs)

Particulars	31-03-2026	31-03-2025
Expiring within one year		
Bank Overdraft and other facilities	14,148.52	9,437.54
Term Loans	500.00	-

Maturities of Financial Liabilities

(₹ in Lakhs)

Nature of Financial Liability	< 1 Year	1 – 5 Years	>5 years	Total
As at 31-03-2026				
Borrowings	16,637.14	32,674.09	-	49,311.23
Trade payables	2,649.55	-	-	2,649.55
Other Financial Liabilities (Incl. Interest)	1,970.42	-	-	1,970.42
As at 31-03-2025				
Borrowings	18,974.90	19,279.42	-	38,254.32
Trade payables	1,734.22	-	-	1,734.22
Other Financial Liabilities (Incl. Interest)	1,164.17	-	-	1,164.17

Foreign Currency Risk

The Company's exposure in USD and other foreign currency denominated transactions in connection with import of cotton, capital goods & spares, besides exports of finished goods and borrowings in foreign currency, gives rise to exchange rate fluctuation risk. The Company has following policies to mitigate this risk:

Decisions regarding borrowing in Foreign Currency and hedging thereof, (both interest and exchange rate risk) and the quantum of coverage is driven by the necessity to keep the cost comparable. Foreign Currency loans, imports and exports transactions are hedged by way of forward contract after taking into consideration the anticipated Foreign exchange inflows/outflows, timing of cash flows, tenure of the forward contract and prevailing Foreign exchange market conditions.

The Company uses derivative financial instruments viz. Foreign Exchange Forward Contracts exclusively for hedging currency risks that arise from imports / exports transactions. The Company measures the risk by forecasting foreign currency cash flows and manages its currency risks by appropriately hedging the transactions. When a forward contract is entered into for the purpose of being a hedge, the Company finalizes the terms of those forward contracts to match the terms of the hedged exposure i.e. receivables / payables / Firm Commitments. All identified exposures are managed as per the policy duly approved by the Board of Directors.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities / Firm Commitments as at the end of reporting periods are given below :

As at 31-03-2026

(in Lakhs)

Type	Particulars	USD	EURO
Hedged Items	Financial Assets / Firm Commitments related to Financial Assets		
	a) Trade Receivables	144.86	
	b) Export sale Contracts	81.20	1.66
	Financial Liabilities / Firm Commitments related to Financial Liabilities		
	a) Buyers Credit Loan		
	b) Foreign Currency Loan	39.72	
Hedging Instruments (Forward Contracts)	Instruments for hedging the currency risk on Financial Assets		
	a) PCFC Loan	48.00	
	b) Bill Discount - Export	1.24	
	Instruments for hedging the currency risk on Financial Liabilities		
	a) Forward Contract for Buyers Credit Loan		
	b) Forward Contract for Export Sales Contracts	81.20	1.66
	c) Forward Contract for Trade Receivables	95.62	
	d) Forward Contract for Foreign Currency Loan	39.72	

DISCLOSURES FORMING PART OF SEPARATE FINANCIAL STATEMENTS


As at 31-03-2025

(in Lakhs)

Type	Particulars	USD	EURO
Hedged Items	Financial Assets / Firm Commitments related to Financial Assets		
	a) Trade Receivables	64.73	1.58
	b) Export sale Contracts	23.66	12.36
	Financial Liabilities / Firm Commitments related to Financial Liabilities		
	a) Buyers Credit Loan	13.63	
	b) Foreign Currency Loan	102.13	
Hedging Instruments (Forward Contracts)	Instruments for hedging the currency risk on Financial Assets		
	a) PCFC Loan		
	b) Bill Discount - Export	8.51	
	Instruments for hedging the currency risk on Financial Liabilities		
	a) Forward Contract for Buyers Credit Loan	13.63	
	b) Forward Contract for Export Sales Contracts		12.36
	c) Forward Contract for Trade Receivables	54.84	1.58
	c) Forward Contract for Foreign Currency Loan	99.02	

Cash flow and fair value interest rate risk

Interest rate risk arises from long term borrowings with variable rates which exposed the company to cash flow interest rate risk. The Company's fixed rate borrowing are carried at amortized cost and therefore are not subject to interest rate risk as defined in Ind AS 107 since neither the carrying amount nor the future cash flows will fluctuate because of the change in market interest rates. The Company is exposed to the evolution of interest rates and credit markets for its future refinancing, which may result in a lower or higher cost of financing, which is mainly addressed through the management of the fixed/floating ratio of financial liabilities. The Company constantly monitors credit markets to strategize a well-balanced maturity profile in order to reduce both the risk of refinancing and large fluctuations of its financing cost. The Company believes that it can source funds for both short term and long term at a competitive rate considering its strong fundamentals on its financial position.

Interest rate risk exposure

(₹ in Lakhs)

Particulars	31-03-2026	31-03-2025
Variable Rate Borrowings	49,311.23	37,118.66

The Company does not have any interest rate swap contracts.

Sensitivity on Interest rate fluctuation

Incremental Interest Cost works out to	31-03-2026	31-03-2025
1% Increase in Interest Rate	493.11	371.19

Note No. 52

Disclosures Pertaining To Ind AS 116 - Leases

Company as a Lessee

Nature of leasing activities

The Company has entered into operating lease on certain assets i.e land and building. Lease rentals are determined based on agreed terms. There is no escalation clause in lease agreements and no restriction imposed by the lease arrangements.

Maturity analysis of Lease Liabilities:

(₹ in Lakhs)

Particulars	31-03-2026	31-03-2025
Not later than one year	204.27	228.79
One to five years	736.36	824.72
More than five years	195.89	311.80
Total Lease Liabilities as at 31 st March	<u>1,788.35</u>	<u>1,918.17</u>

Other disclosures as required by Ind AS 116:

Depreciation charge for Right-of-use asset	185.83	185.83
Interest on lease liabilities	230.18	244.09
Expenses relating to short-term leases	-	-
Total cash outflow for leases including principal and interest	360.00	360.00
Additions to Right-of-use assets	-	-
Carrying amount of Right-of-use assets at 31 st March	<u>1,486.65</u>	<u>1,672.48</u>

Note No.53**Additional Regulatory Information as required under Companies Act, 2013 / IND AS**

a) Details of loans granted to Promoters, Directors, KMP and related parties:

Type of Borrower	Amount of Loan outstanding as on 31-03-2026	% to the Total Loans and advances in the nature of Loans
Nil		

b) Undisclosed Income:

The Company do not have any transaction which are not recorded in the books of accounts that has been surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 during any of the years.

c) Benami property:

The Company did not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.

d) Relationship with Struck off Companies:

The Company did not have any transactions with Companies struck off under Section 248 of Companies Act, 2013 or Section 560 of Companies Act, 1956 considering the information available with the Company.

e) Details of Crypto Currency or Virtual Currency:

The Company did not trade or invest in Crypto Currency or virtual currency during the financial year. Hence disclosure relating to it are not applicable.

f) The Company has neither advanced or loaned or invested, nor received any fund, to or from, any other persons or entities (intermediaries) with the understanding that the intermediary shall:

- i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company or
- ii) provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.



g) Key Financial Ratio:

Sl. No.	Particulars	UOM	31-03-2026	31-03-2025	Variation in %
1	Current Ratio	in multiple	1.04	1.20	0.87
2	Debt - Equity Ratio	in multiple	7.66	4.01	1.91
3	Debt Service Coverage Ratio	in multiple	0.44	0.32	1.37
4	Return on Equity Ratio	in %	(38.76)	6.45	(6.01)
5	Inventory Turnover Ratio	in Days	100	101	0.99
6	Trade Receivable Turnover Ratio	in Days	97	64	1.52
7	Trade Payable Turnover Ratio	in Days	18	15	1.17
8	Net Capital Turnover Ratio	in Days	179	150	1.20
9	Net Profit Ratio	in %	(7.11)	1.54	(4.62)
10	Return on Capital Employed	in %	2.19	8.86	0.25
11	Return on Investments (Assets)	in %	(5.30)	1.08	(4.89)

Formula adopted for above Ratios:

- Current Ratio = Current Assets / (Total Current Liabilities - Security Deposits payable on Demand - Current maturities of Long Term Debt) - Current Payable Capital Goods
- Debt-Equity Ratio = Total Debt / Total Equity
- Debt Service Coverage Ratio = (EBITDA - Current Tax) / (Principal Repayment + Gross Interest)
- Return on Equity Ratio = Total Comprehensive Income / Average Total Equity
- Inventory Turnover Ratio (Average Inventory days) = 365 / (Net Revenue / Average Inventories)
- Trade receivables Turnover Ratio (Average Receivables days) = 365 / (Net Revenue / Average Trade receivables)
- Trade Payables Turnover Ratio (Average Payable days) = 365 / (Net Revenue / Average Trade payables)
- Net Capital Turnover Ratio = (Inventory Turnover Ratio + Trade receivables turnover ratio - Trade payables turnover ratio)
- Net Profit Ratio = Net Profit / Net Revenue
- Return on Capital employed = (Total Comprehensive Income + Interest) / (Average of (Equity + Total Debt))
- Return on Investment (Assets) = Total Comprehensive Income / Average Total Assets

Reason for Variation for more than 25%

Serial No. 3,4,8,9 and 10.

This is mainly due to decline in sales and profitability in textile segment.

Serial No. 6 had a significant change in the ratio compared to the previous year mainly due to increase in sales for higher credit period customer in the textile segment in the financial year 2025-26.

h) Disclosures related to CSR activities

(₹ in Lakhs)

Particulars	Amount
Amount required to be spent by the company during the year	Nil
Amount of expenditure incurred	Nil
Shortfall at the end of the year	Nil
Total of previous years shortfall	Nil
Reason for shortfall	Not Applicable
Nature of CSR activities	Not Applicable
Details of related party transactions	Not Applicable

Note : The Company has not made any provision related to CSR activities for the FY 2024-25 and FY 2025-26.

Note No. 54**Capital Management**

For the purpose of the Company's capital management, capital includes issued equity share capital and all other equity reserves attributable to the equity holders of the Company. The primary objective of the Company's capital management is to maximize the Shareholders' wealth.

The Company manages its capital structure and makes adjustments in the light of changes in economic conditions and the requirements of the financial covenants. The Company monitors capital using a gearing ratio, which is net debt divided by total capital plus Debt.

(₹ in Lakhs)

Particulars	31-03-2026	31-03-2025
Long Term Borrowings	17,587.14	19,924.90
Current maturities of Long Term borrowings	6,313.92	3,958.82
Short Term Borrowings	25,410.17	14,370.60
Less: Cash and Cash Equivalents	33.16	46.65
Net Debt (A)	49,278.07	38,207.67
Equity Share Capital	581.51	581.51
Other Equity	5,856.19	8,950.83
Total Equity (B)	6,437.70	9,532.34
Total Capital Employed (C) = (A) + (B)	55,715.77	47,740.01
Capital Gearing Ratio (A) / (C)	88%	80%

In order to achieve the overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. There have been no breaches in the financial covenants of any interest-bearing loans/borrowing. The Company has been consistently focusing on reduction in long term borrowings. There are no significant changes in the objectives, policies or processes for managing capital during the year ended 31-03-2026 and 31-03-2025.

Note No. 55

Exceptional Items

Profit on Sales of Investment

The Company has sold 4,67,100 Shares of The Ramco Cements Limited during the FY 2024-25 for a sale consideration of ₹ 4,040.07 Lakhs. After adjusting cost of sale Rs. 10.19 Lakhs and carrying cost of investment ₹ 2.56 Lakhs, the net profit on sale of investment of ₹ 4,027.32 Lakhs has been presented in the previous year Statement of Profit and Loss as "Profit on Sale of Investment" Under Exceptional Item.

Note No. 56

THE CODE ON SOCIAL SECURITY, 2020, THE INDUSTRIAL RELATIONS CODE, 2020, THE CODE ON WAGES, 2019 AND THE OCCUPATIONAL SAFETY, HEALTH AND WORKING CONDITIONS CODE, 2020

On 21-11-2025, the Central Government notified the Code on Social Security, 2020, the Industrial Relations Code, 2020, the Code on Wages 2019 and the Occupational Safety, Health and Working Conditions Code, 2020 (collectively referred to as the "Labour Codes"), subsuming various existing labour and industrial laws governing employee benefits during employment and post employment period. The Ministry of Labour & Employment has notified the Central Rules and FAQs to facilitate assessment of the financial impact arising from these regulatory changes. Accordingly, the Company has assessed the financial implications based on an actuarial valuation in accordance with Ind AS 19 Employee Benefits read with FAQ issued by Institute of Chartered Accountants of India (ICAI). Based on such assessment, the Company is of the view that the financial impact of these changes is not material and, therefore, has not been presented as an exceptional item, though the impact has been recognised under Employee Benefits Expenses in the Statement of Profit and Loss for the year ended March 31, 2026. The Company continue to monitor the finalisation of State Rules and any further clarifications issued by the Government in relation to the Labour Codes and will appropriately give effect to such changes in the books, as and when required.

As per our report annexed

For N.A. Jayaraman & Co

Chartered Accountants

Firm Registration No. 001310S

T.G.Harisha

Partner

Membership No. 246983

Rajapalayam

28th May, 2026

On behalf of the Board of Directors

For The Ramaraju Surgical Cotton Mills Limited

Shri P.R.Venketrama Raja

Chairman

(DIN: 00331406)

N.Vijay Gopal

Chief Financial Officer

Shri N.R.K.Ramkumar Raja

Managing Director

(DIN: 01948373)

P.Muthukumar

Company Secretary,

Mem.No. FCS12904



Consolidated Financial Statements

2025-26

INDEPENDENT AUDITOR'S REPORT

To the Members of **The Ramaraju Surgical Cotton Mills Limited**

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the Consolidated financial statements of **THE RAMARAJU SURGICAL COTTON MILLS LIMITED** ("the Holding Company"), its subsidiaries (collectively referred to as "the Company" or "the Group") and its associates, comprising of the consolidated balance sheet as at 31st March 2026, the consolidated statement of profit and loss, the consolidated cash flow statement for the year then ended, and a summary of the material accounting policies and other explanatory information ("the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of their consolidated state of affairs of the Company as at 31st March 2026, and the consolidated profit/loss, and its consolidated cash flows for the year ended and consolidated changes in the equity on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by Institute of Chartered Accountants of India, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

AUDITORS' REPORT TO THE SHAREHOLDERS



S. No.	Key Audit Matter	Auditor's Response
1	Recognition and measurement of deferred taxes The recognition and measurement of deferred tax items requires determination of differences between the recognition and the measurement of assets, liabilities, income and expenses in accordance with the Income Tax Act and other applicable tax laws including application of ICDS and financial reporting in accordance with Ind AS. Assessment of Deferred Tax Assets is done by the management at the close of each financial year taking into account forecasts of future taxable results. We have considered the assessment of deferred tax liabilities and assets as a key matter due to the importance of management's estimation and judgment and the materiality of amounts. (Refer to Note No. 5A (C) (iii), (iv), (v) ,(vi), 5A(S) (IV) to the Consolidated Financial Statements)	Principal Audit Procedures The key matter was addressed by performing audit procedures which involved assessment of underlying process and evaluation of internal financial controls with respect to measurement of deferred tax and assessment of the items leading to recognition of deferred tax in light of prevailing tax laws and applicable financial reporting standards. Furthermore we assessed the adequacy and appropriateness of the disclosures in the consolidated financial statements.
2	Evaluation of uncertain Tax Position / Other contingent liabilities The Company has material uncertain tax position in respect of possible or actual taxation disputes, litigations and claims. The provisions are estimated using a significant degree of management judgment in interpreting the various relevant rules, regulations and practices and in considering precedents in various legal forums. (Refer to Note No. 5A (K) (iv) and 5A (S) (VII) to the Consolidated Financial Statements)	Principal Audit Procedures The Audit addressed this Key Audit Matter by assessing the adequacy of tax Provisions by reviewing the management's underlying assumptions in estimating the tax provisions and the possible outcome of the disputes. We reviewed the significant litigations and claims and discussed with the Company's legal counsel, external advisors about their views regarding the likely outcome and magnitude of and exposure to relevant litigation and claims. Furthermore we assessed the adequacy and appropriateness of the disclosures in the Consolidated financial statements.



S. No.	Key Audit Matter	Auditor's Response
3	Existence and impairment of Trade Receivables Trade Receivables are significant to the Company's financial statements. The Collectability of trade receivables is a key element of the company's working capital management, which is managed on an ongoing basis by its management. Due to the nature of the Business, the requirements of customers and various contract terms are in place, there is a risk that the carrying values may not reflect of their recoverable amounts as at the reporting date, which would require an impairment provision. Where there are indicators of impairment, the company undertakes assessment of the recoverability of the amounts. Given the magnitude and inherent uncertainty involved in the judgement, in estimating impairment assessment of trade receivables, we have identified this as a key audit matter. (Refer to Note No. 5A(P) (viii), 5A(S) (IX) to the Consolidated Financial Statements)	Principal Audit Procedures: We performed audit procedures on the assessment of trade receivables, which included substantive testing of revenue transactions, obtaining trade receivable external confirmations and testing the subsequent payments received. Assessing the impact of impairment on trade receivables requires judgement and we evaluated management's assumptions in determining the provision for impairment of trade receivables, by analyzing the ageing of receivables, assessing significant overdue individual trade receivables and specific local risks, combined with the legal documentations, where applicable. We tested the timing of revenue and trade receivables recognition based on the terms agreed with the customers. We also reviewed, on a sample basis, terms of the contract with the customers, invoices raised, etc., as a part of our audit procedures. Furthermore we assessed the adequacy and appropriateness of the disclosures in the consolidated financial statements.
4	Evaluation of Carrying value of Non-Current Investments The Company has Non-Current Investments in unlisted associates and other companies, amounting to Rs. 18,661.40 Lakhs as at 31st March 2026 which is 21.74% of the total value of assets of the company. The Company's investments in associates are accounted using equity method less any impairment. These investments are assessed for impairment when an indicator of impairment exists. The management assess annually the existence of impairment indicators of each unlisted investment and assessed that there is no impairment in the value of such investment as on balance sheet date, except for reduction in the investments by virtue of share of loss in associates. The processes and methodologies	Principal Audit Procedures: We examined the policies and methodologies used by the management to estimate the carrying value of each investment. We evaluated the assessment techniques for forecasting the future cash flows and revenue estimates used by the management to assess the future prospect of the investee companies. We examined the report of the valuation experts furnished to us by the management for the valuation of the business to assess the investment value in unlisted companies. We reviewed and compared the estimates made by the management with the externally available industry data.

AUDITORS' REPORT TO THE SHAREHOLDERS



S. No.	Key Audit Matter	Auditor's Response
	for valuation and identification of impairment in the value of investments of unlisted companies requires application of significant judgment by the Company. The judgment has to be made with respect to the timing, quantity and estimation of future discounted cash flows of the unlisted entities. It involves significant estimates and judgment by the management because of the inherent uncertainty involved in forecasting the investee's future performance and discounting future cash flows. We consider the valuation and assessment of impairment in value of such investments to be significant to the audit, because of the materiality of the value of investments in the Consolidated financial statements of the Company and estimates and judgments involved in assessing the various unobservable valuation inputs like estimating the future cash flows. Accordingly, the valuation and assessment of impairment value in such investments of unlisted entities is determined to be key audit matter in our audit of the Consolidated Financial Statements. (Refer to Note No. 5A (S) (VIII) to the Consolidated Financial Statements)	

S. No.	Key Audit Matter	Auditor's Response
5	Existence and impairment of Goodwill: As at 31st March 2026, the Company's Goodwill pursuant to Business Combination was Rs. 1,882.38 Lakhs, which represents a significant portion of the total assets. Goodwill is tested annually for impairment, or more frequently if indicators of impairment are present as per Ind AS 36. The impairment assessment involves significant management judgment and estimation, particularly in forecasting future cash flows, determining the appropriate discount rates, and assessing the growth rates for the relevant cash-generating units (CGUs). Given the complexity and subjectivity involved in these estimates, we have identified the impairment of goodwill as a key audit matter.	Principal Audit Procedures: We understood, evaluated and validated management's key controls over the impairment assessment process of goodwill. We assessed the appropriateness of the methodology used by management to perform the impairment test. We performed sensitivity analyses to assess the impact of changes in key assumptions on the impairment assessment. We considered whether reasonably possible changes in these assumptions would result in an impairment. We assessed the adequacy of the disclosures related to the impairment of goodwill, including the sensitivity of the impairment assessment to changes in key assumptions.

Information Other than the Consolidated Financial Statements and Auditors' Report Thereon

The Holding Company's management and board of directors are responsible for the other information. The other information comprises the information included in the Holding Company's annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and those charged with Governance for the Consolidated Financial Statements

The Holding Company's Management and Board of Directors are responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Companies Act, 2013 that give a true and fair view of the consolidated state of affairs, consolidated profit/loss including other comprehensive income, consolidated statement of changes in equity and consolidated cash flows of the Group including its Associates in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. The

respective Board of Directors of the Group including its Associates are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the each entity and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the entities included in the Group and of its associates are responsible for assessing the ability of each entity and its associates to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the entities included in the Group and its Associates are responsible for overseeing the financial reporting process of each entity.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013 we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to consolidated financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparation of consolidated financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the appropriateness this assumptions. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group (Holding Company and Subsidiaries) and its associates to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Consolidated financial statements, including the disclosures, and whether the Consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance of company and such other entities included in the consolidated financial statements of which we are independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

- a. The Consolidated financial statements include financial statements of Two Foreign subsidiaries (including one step-down subsidiary) which reflect the total assets of ₹ 22,039.65 Lakhs as at 31st March, 2026, the total revenue of ₹ 16,213.92 Lakhs and net cash outflow of ₹ 444.92 Lakhs for the year ended 31st March, 2026 which was audited by us.
- b. The Consolidated financial statements include financial statements of One Indian subsidiary which reflect the total assets of ₹ NIL Lakhs as at 31st March, 2026, the total revenue of ₹ 1.17 Lakhs and net cash outflow of ₹ 2.96 Lakhs for the year ended 31st March, 2026 which was audited by us.
- c. The Consolidated financial statements include financial statements of One Indian subsidiary which reflect the total assets of ₹ 2,839.64 Lakhs as at 31st March, 2026, the total revenue of ₹ 440.71 Lakhs and net cash outflow of ₹ 38.37 Lakhs for the year ended 31st March, 2026 which was audited by another independent auditor whose report has been furnished to us.
- d. The consolidated financial statements also include the Group's share of profit after tax of ₹ 839.29 Lakhs and total comprehensive income of ₹ 839.83 Lakhs for the year ended 31st March 2026 as considered in the consolidated audited financial statements in respect of all the six associates. The financial results / financial information of one associate has been audited by us along with another joint auditor and of three associates have been audited by an Independent Auditor and of two associates have been unaudited, whose reports have been furnished to us by the management and our report on the consolidated financial statements in so far as it relates to the amounts that have been derived from such audited financial statements is solely based on the reports of the other auditors.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is based on the financial statements/financial information certified by the Management.

Report on Other Legal and Regulatory Requirements

As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the "**Annexure A**", a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

As required by Section 143(3) of the Act, based on our audit, we report, to the extent applicable, that:

- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
- (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
- (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including other comprehensive income), and the Consolidated Statement of Cash Flow dealt with by this

Report are in agreement with the books of account maintained for the purpose of preparation of the consolidated financial statements.

- (d) In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- (e) On the basis of the written representations received from the directors of the Holding Company as on 31st March 2026 taken on record by the Board of Directors of the Holding Company and the report of the statutory auditors of its associates incorporated in India, none of the Directors of the Group companies incorporated in India is disqualified as on 31st March 2026 from being appointed as a Director of that company in terms of sub-section 2 of Section 164 of the Act.
- (f) With respect to the adequacy of the internal financial controls over financial reporting and the operating effectiveness of such controls, refer to our separate Report in "Annexure B", which is based on the auditor's reports of the company and its subsidiaries and its associate companies incorporated in India. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the internal financial control over financial reporting of those companies, for reason stated therein.
- (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197 (16) of the Act, as amended:

In our opinion and best of our information and according to the explanations given to us, the remuneration paid to the directors during the current year by the Holding Company and its subsidiaries and associates which are incorporated in India is in accordance with the provision of section 197 (16) of the Act. The remuneration paid to any director by the Holding Company and its subsidiaries and associates which are incorporated in India, is not in excess of limit laid down under section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under section 197(16) which are required to be commented upon by us.

- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended;

In our opinion and to the best of our information and according to the explanations given to us:

- i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group and its associates.
- ii. Provision has been made in the consolidated financial statements, as required under the applicable law or Ind AS, for material foreseeable losses, if any, on long-term contracts including derivative contracts.
- iii. There has been a delay in transferring the Unclaimed Dividend of ₹ 83,437 for the FY 2017-18 and its related shares, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiary company incorporated in India during the year ended 31st March 2026.
- iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate

Beneficiaries”) by or on behalf of the Company or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- (b) The Management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities (“Funding Parties”), with the understanding, whether recorded in writing or otherwise, that the Company shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever (“Ultimate Beneficiaries”) by or on behalf of the Funding Parties or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (c) Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) of Companies (Audit and Auditors) Rules, 2014, as provide under (a) and (b) above, contain any material mis-statement.
- v. There is no dividend declared or paid during the year by the Holding Company and hence the requirement of compliance with Section 123 of the Act does not arise.
- vi. Based on our examination which included test checks and that performed by the respective auditors of the subsidiaries and associates which are companies incorporated in India and outside India, the company, subsidiaries and its associates have used accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of audit, we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Holding Company as per the statutory requirements for record retention.

For **N.A. JAYARAMAN & CO.,**
Chartered Accountants
Firm Registration Number: 001310S

T.G. HARISHA
Partner
Membership Number: 246983
UDIN:

Rajapalayam
28th May 2026

“Annexure A” to the Independent Auditor’s Report

(Referred to in paragraph 1 under ‘Report on Other Legal and Regulatory Requirements’ section of our report of even date)

With reference to the Annexure A referred to in the Independent Auditors’ Report to the members of the Company on the consolidated financial statements for the year ended 31 March 2026, we report the following:

Clause (xxi) of The Companies (Auditor’s Report) Order (CARO) report of the Company did not include any unfavourable answers or qualifications or adverse remarks. According to the information and explanations given to us, in respect of the following subsidiaries and associate companies incorporated in India and included in the consolidated financial statements, we give below details:

S No.	Particulars	CIN	Relationship	Qualifications or Adverse Remarks by the Auditors	Clause Number of the CARO report which is qualified or adverse
1	Madras Chipboard Limited	U17100TN1961PLC004457	Subsidiary – Indian	There are no qualifications/adverse remarks by the Auditors	
2	Pharmacot Corp Private Limited	U21006TN2025PTC181404	Subsidiary – Indian	There are no qualifications/adverse remarks by the Auditors	
3	Taram Textiles LLC	Not Applicable	Subsidiary – Foreign	There are no qualifications/adverse remarks by the Auditors	
4	Taram Textiles Online INC	Not Applicable	Step-down Foreign Subsidiary	There are no qualifications/adverse remarks by the Auditors	
5	The Ramco Cements Limited	L26941TN1957PLC003566	Associate	There are no qualifications/adverse remarks by the Auditors	
6	Ramco Industries Limited	L26943TN1965PLC005297	Associate	There are no qualifications/adverse remarks by the Auditors	
7	Ramco Systems Limited	L72300TN1997PLC037550	Associate	There are no qualifications/adverse remarks by the Auditors	
8	Rajapalayam Mills Limited	L17111TN1936PLC002298	Associate	There are no qualifications/adverse remarks by the Auditors	
9	Sri Vishnu Shankar Mill Limited	U17301TN1981PLC008677	Associate	CARO report has not been issued by the Auditors for the year ended 31 st March 2026	
10	Shri Harini Media Limited	U22210TN2010PLC077293	Associate	CARO report has not been issued by the Auditors for the year ended 31 st March 2026	

For N.A. JAYARAMAN & CO.,
Chartered Accountants
Firm Registration Number: 001310S

T.G. HARISHA
Partner
Membership Number: 246983
UDIN:

Rajapalayam
28th May 2026

“ANNEXURE B” TO THE INDEPENDENT AUDITOR’S REPORT

Referred to in Paragraph (f) of Report on Other Legal and Regulatory Requirements of our Report of even date

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

In conjunction with our audit of the consolidated financial statements of The Ramaraju Surgical Cotton Mills Limited (The Holding Company) as of and for the year ended 31st March 2026, we have audited the internal financial controls over financial reporting of the Holding Company and its subsidiaries and associate companies which are companies incorporated in India, as of that date.

Management’s Responsibility for Internal Financial Controls

The Respective Board of Directors of the Holding Company and its subsidiaries and associate companies which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (“Guidance Note”) issued by the Institute of Chartered Accountants of India (“ICAI”). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors’ Responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting with reference to financial statements of the Holding Company and its subsidiaries and associates which are incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note, issued by ICAI and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Controls and, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports and the information and explanation provided by the management is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, based on the test checks conducted by us, the Holding Company and its subsidiaries and associate companies which are companies incorporated in India, have, in all material respects, reasonably adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were prima facie operating effectively as at 31st March 2026, based on the internal control over financial reporting criteria established by the respective Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Rajapalayam
28th May 2026

For **N.A. JAYARAMAN & CO.,**
Chartered Accountants
Firm Registration Number: 001310S

T.G. HARISHA
Partner
Membership Number: 246983
UDIN:



CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH, 2026

(₹ in Lakhs)

	Note No	As at 31-03-2026	As at 31-03-2025
ASSETS			
(1) Non-Current Assets			
Property, Plant & Equipments	6	22,390.53	24,803.55
Capital Work-in-progress	7	57.71	50.77
Investment Property	8	4.88	5.06
Goodwill	9	1,951.50	1,951.50
Intangible Assets	10	348.17	413.51
Financial Assets			
Investments in Associates	11	18,086.97	17,306.26
Other Investments	12	574.43	580.07
Other Financial Assets	13	339.59	458.71
Deferred Tax Assets	27	2,852.98	2,147.11
Other Non-Current Assets	14	54.71	65.46
Sub Total (A)		46,661.47	47,782.00
(2) Current Assets			
Inventories	15	15,727.25	13,172.64
Financial Assets			
Trade Receivables	16	18,413.58	8,603.93
Cash and Cash Equivalents	17	508.51	110.57
Bank Balance other than Cash and Cash Equivalents	18	3.95	6.43
Other Financial Assets	19	1,144.18	569.84
Current Tax Assets	20	159.68	123.94
Other Current Assets	21	3,217.28	2,106.19
Sub Total (B)		39,174.43	24,693.54
TOTAL ASSETS (A+B)		85,835.90	72,475.54
EQUITY AND LIABILITIES			
(1) Equity			
Equity Share Capital	22	581.50	581.50
Other Equity	23	19,333.00	22,733.25
Non-Controlling Interest	24	123.78	258.34
Total Equity (A)		20,038.28	23,573.09
(2) Liabilities			
(i) Non-Current Liabilities			
Financial Liabilities			
Borrowings	25	19,520.60	22,185.43
Provisions	26	105.64	108.42
Deferred Tax Liabilities	27	49.36	18.15
Other Non Current Liabilities	28	68.13	70.16
Sub Total (B)		19,743.73	22,382.16
(ii) Current Liabilities			
Financial Liabilities			
Borrowings	29	37,860.45	21,256.66
Trade Payables			
(i) Total Outstanding dues of micro enterprises and small enterprises	30	351.67	193.78
(ii) Total Outstanding dues of creditors other than micro enterprises and small enterprises	30	4,859.20	3,048.94
Other Financial Liabilities	31	2,041.30	1,213.86
Other Current Liabilities	32	459.46	380.41
Provisions	33	481.81	426.64
Sub Total (C)		46,053.89	26,520.29
TOTAL EQUITY AND LIABILITIES (A+B+C)		85,835.90	72,475.54
Material Accounting Policies, Judgements and Estimates	1 - 5A		
See accompanying notes to the financial statements.	6 - 54		

As per our report annexed

For N.A. Jayaraman & Co

Chartered Accountants

Firm Registration No. 001310S

T.G.Harisha

Partner

Membership No. 246983

Rajapalayam

28th May, 2026

On behalf of the Board of Directors

For The Ramaraju Surgical Cotton Mills Limited

Shri P.R.Venketrama Raja

Chairman

(DIN: 00331406)

N.Vijay Gopal

Chief Financial Officer

Shri N.R.K.Ramkumar Raja

Managing Director

(DIN: 01948373)

P.Muthukumar

Company Secretary,

Mem.No. FCS12904

CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2026



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

			(₹ In Lakhs)
	Note No.	For the Year Ended 31-03-2026	For the Year Ended 31-03-2025
INCOME			
I Revenue from operations	34	49,879.66	40,108.70
II Other Income	35	546.62	503.38
III Total Income (I+II)		50,426.28	40,612.08
IV EXPENSES			
Cost of Materials Consumed	36	24,289.76	22,053.88
Purchases of Stock- in-Trade	37	8,380.48	4,752.46
Changes in Inventories of Finished Goods and Work-in-Progress Stock	38	(1,100.00)	(1,560.48)
Employee Benefit Expenses	39	6,793.64	6,292.99
Finance Cost	40	4,531.12	3,858.48
Depreciation and Amortisation Expenses	41	2,787.37	2,948.34
Other Expenses	42	9,752.68	8,308.57
Total Expenses		55,435.05	46,654.24
V Profit / (Loss) Before Exceptional items and Tax (III-IV)		(5,008.77)	(6,042.16)
VI Exceptional Items (Refer to Note No.53)			
Profit on Sale of Investment in Associates		-	1,689.70
VII Profit / (Loss) Before tax (V+VI)		(5,008.77)	(4,352.46)
Tax Expenses / (Savings)			
Excess Income Tax provision related to earlier years withdrawn		1.64	-
Deferred Tax		(674.65)	(1,568.40)
MAT Credit (taken) / withdrawn related to earlier year		-	545.61
VIII Total Tax Expenses / (Savings)	27	(673.01)	(1,022.79)
IX Profit / (Loss) for the Year before share of Profit / (Loss) of Associates (VII-VIII)		(4,335.76)	(3,329.67)
X Share of Net Profit After Tax (PAT) of Associates accounted for using the equity method		839.29	408.28
XI Profit / (Loss) for the Year (IX + X)		(3,496.47)	(2,921.39)
XII Other Comprehensive Income / (Loss)			
Item that will not be reclassified subsequently to Profit and Loss:			
Remeasurement Profit / (Loss) on defined benefit obligation (net)		123.86	(13.80)
Less: Income tax Savings		31.17	(4.82)
Add: Deferred Tax (including MAT Credit)		(31.17)	4.82
		123.86	(13.80)
Fair value Gain on Equity Instruments through OCI (Net)		0.53	1.58
Share of OCI of Associates accounted for using the equity method		0.54	(15.08)
OCI - Foreign Currency Translation		(28.71)	82.68
Other Comprehensive Income / (Loss) for the year, net of tax		96.22	55.38
XIII Total Comprehensive Income / (Loss) for the year, net of tax (XI+XII)		(3,400.25)	(2,866.01)
Profit / (Loss) for the attributable to :			
Shareholders of the company		(3,523.32)	(2,929.58)
Non controlling Interest		26.85	8.19
Total Comprehensive Income for the year attributable to :			
Shareholders of the company		(3,427.10)	(2,874.20)
Non controlling Interest		26.85	8.19
XIV Earnings per Equity Share of ₹ 10/- each (Basic & Diluted) (in Rupees)		(60.13)	(50.24)
(Refer Note No.47)			
Material Accounting Policies, Judgements and Estimates	1 - 5A		
See accompanying notes to the financial statements.	6 - 54		

As per our report annexed

On behalf of the Board of Directors

For N.A. Jayaraman & Co

For The Ramaraju Surgical Cotton Mills Limited

Chartered Accountants

Firm Registration No. 001310S

Shri P.R.Venketrama Raja

Chairman
(DIN: 00331406)

Shri N.R.K.Ramkumar Raja

Managing Director
(DIN: 01948373)

T.G.Harisha

Partner

Membership No. 246983

N.Vijay Gopal

Chief Financial Officer

P.Muthukumar

Company Secretary,
Mem.No. FCS12904

Rajapalayam

28th May, 2026



A. Equity Share Capital

(₹ in Lakhs)

For the year ended 31-03-2026	Amount
Equity Shares of ₹ 10 each issued, subscribed and fully paid up	
Balance as at 01-04-2025	581.50
Changes in Equity Share Capital during the year 2025-26	-
Balance as at 31-03-2026	581.50

For the year ended 31-03-2025	Amount
Equity Shares of ₹ 10 each issued, Subscribed and fully paid up	
Balance as at 01-04-2024	581.50
Changes in Equity Share Capital during the year 2024-25	-
Balance as at 31-03-2025	581.50

B. Other Equity

For the year ended 31-03-2026

(₹ in Lakhs)

Particulars	Reserves and Surplus					Items of OCI				Total	Non Controlling Interest	Total Other Equity
	Capital Reserve	Capital Reserve on Consolidation	Securities Premium	General Reserve	Retained Earnings	FVTOCI Equity Instruments	Re-measurements of Defined Benefit Obligations	Share of OCI of Associates	Foreign Currency Translation Reserve			
Other Equity as at 01-04-2025	17.63	9,073.92	4,217.37	15,175.71	(5,916.25)	1.58	-	85.76	77.53	22,733.25	258.34	22,991.59
Financial Year 2025-26												
Add/(Less): Profit / (loss) for the year	-	-	-	-	(3,496.47)	-	-	-	-	(3,496.47)	-	(3,496.47)
Add/(Less): Other Comprehensive Income	-	-	-	-	-	0.53	123.86	0.54	(28.71)	96.22	-	96.22
Total Comprehensive Income	-	-	-	-	(3,496.47)	0.53	123.86	0.54	(28.71)	(3,400.25)	-	(3,400.25)
Add/(Less): Transfer from OCI	-	-	-	-	123.86	-	-	-	-	123.86	-	123.86
Add/(Less): Transfer Retained Earnings	-	-	-	-	-	-	(123.86)	-	-	(123.86)	-	(123.86)
Add/(Less): Subsidiary Non Controlling Interest	-	-	-	-	-	-	-	-	-	-	(134.56)	(134.56)
Add/(Less): Dividend distribution to Shareholders	-	-	-	-	-	-	-	-	-	-	-	-
Balance as at 31-03-2026	17.63	9,073.92	4,217.37	15,175.71	(9,288.86)	2.11	-	86.30	48.82	19,333.00	123.78	19,456.78

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2026



For the year ended 31-03-2025

(₹ in Lakhs)

Particulars	Reserves and Surplus					Items of OCI				Total	Non Controlling Interest	Total Other Equity
	Capital Reserve	Capital Reserve on Consolidation	Securities Premium	General Reserve	Retained Earnings	FVTOCI Equity Instruments	Re-measurements of Defined Benefit Obligations	Share of OCI of Associates	Foreign Currency Translation Reserve			
Other Equity as at 01-04-2024	17.63	10,486.79	4,217.37	15,175.71	(4,393.93)	-	-	100.84	(5.15)	25,599.26	398.53	25,997.79
Financial Year 2024-25												
Add/(Less): Profit / (loss) for the year	-	-	-	-	(2,921.39)	-	-	-	-	(2,921.39)	-	(2,921.39)
Add/(Less): Other Comprehensive Income	-	-	-	-	-	1.58	(13.80)	(15.08)	82.68	55.38	-	55.38
Total Comprehensive Income	-	-	-	-	(2,921.39)	1.58	(13.80)	(15.08)	82.68	(2,866.01)	-	(2,866.01)
Add/(Less): Transfer from OCI	-	-	-	-	(13.80)	-	-	-	-	(13.80)	-	(13.80)
Add/(Less): Transfer to Retained Earnings - Sale of Investment in Associates	-	(1,412.87)	-	-	1,412.87	-	-	-	-	-	-	-
Add/(Less): Transfer Retained Earnings	-	-	-	-	-	-	13.80	-	-	13.80	-	13.80
Add/(Less): Purchase of NCI Shares in Subsidiary	-	-	-	-	-	-	-	-	-	-	(140.19)	(140.19)
Add/(Less): Dividend distribution to shareholders	-	-	-	-	-	-	-	-	-	-	-	-
Other Equity as at 31-03-2025	17.63	9,073.92	4,217.37	15,175.71	(5,916.25)	1.58	-	85.76	77.53	22,733.25	258.34	22,991.59

As per our report annexed

For N.A. Jayaraman & Co

Chartered Accountants

Firm Registration No. 001310S

T.G.Harisha

Partner

Membership No. 246983

Rajapalayam

28th May, 2026

On behalf of the Board of Directors

For The Ramaraju Surgical Cotton Mills Limited

Shri P.R.Venketrama Raja

Chairman

(DIN: 00331406)

N.Vijay Gopal

Chief Financial Officer

Shri N.R.K.Ramkumar Raja

Managing Director

(DIN: 01948373)

P.Muthukumar

Company Secretary,

Mem.No. FCS12904



		(₹ in Lakhs)	
		31.03.2026	31.03.2025
A. Cash flows from Operating Activities			
Profit / (Loss) before Tax and exceptional items		(5,008.77)	(6,042.16)
Adjustments to reconcile Profit / (Loss) Before Tax to Net Cash Flows			
Depreciation & Amortisation		2,787.37	2,948.34
Finance Cost		4,531.12	3,858.48
Interest Received		(258.41)	(272.90)
(Profit) / Loss on Sale of Assets		(39.55)	63.44
Government Grants		(1.45)	(1.45)
Operating Profit before Working capital Changes		2,010.31	553.75
Movement in Working Capital:			
Trade Receivables		(9,809.65)	(3,965.70)
Inventories		(2,554.61)	(1,612.43)
Loans and Advances		(1,538.09)	236.97
Trade Payables & Current Liabilities		3,033.62	1,861.90
Cash generated from Operations		(8,858.42)	(2,925.51)
Income Taxes Paid (Net)		(35.74)	31.62
Net Cash Flows from / (used in) Operating Activities	A	(8,894.16)	(2,893.89)
B. Cash Flows from Investing Activities :			
Purchase of Property, Plant and Equipments, Intangible Asset and Investment Property Net of Capital Subsidies (Including Capital work-in-progress and Capital advance and payable for capital goods)		(487.34)	(148.81)
Proceeds from Sale of Investment in Associates		6.16	4,029.88
Proceeds from Sale of Property, Plant and Equipments		221.87	402.34
Interest Received		228.55	235.73
Net Cash Flows from / (used in) Investing Activities	B	(30.76)	4,519.14



(₹ in Lakhs)

31.03.2026 31.03.2025

C. Cash Flows from Financing Activities :

Long Term Borrowings

Proceeds from Long Term Borrowings	4,500.00	5,600.00
Repayment of Long Term Loan	(7,164.83)	(6,896.86)

Short Term Borrowings

Proceeds / (Repayment) of Deposits	17,935.24	903.62
Proceeds / (Repayment) of Short Term Borrowings (Net)	(1,331.45)	(1,208.81)
Acquisition Non Controlling Interest	(134.56)	(140.19)
Finance Cost	(4,484.02)	(3,837.39)

Net Cash Flows from / (used in) Financing Activities	C	9,320.38	(5,579.63)
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Net Increase / (Decrease) in Cash and Cash Equivalent	D = (A+B+C)	395.46	(3,954.38)
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Opening balance of Cash and Cash Equivalents	E	117.00	4,071.38
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Closing balance of Cash and Cash Equivalents	D+E	512.46	117.00
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Notes:

- (i) The above Statement of Cash Flow has been prepared under 'Indirect Method' as set out in the Ind AS 7 on Statement of Cash Flow.
- (ii) Bank Borrowings including Cash Credits are considered as Financing Activities.
- (iii) For the purpose of Statement of Cash Flow, Cash and Cash Equivalents comprise the following:

PARTICULARS	31.03.2026	31.03.2025
Cash and Cash Equivalents (Refer to Note No. 17)	508.51	110.57
Bank Balances other than Cash and Cash Equivalents (Refer to Note No. 18)	3.95	6.43
	512.46	117.00



(₹ in Lakhs)

PARTICULARS	2025-26	2024-25
Consolidated Cash flow from Financing Activities		
Balance at the beginning of the year		
Long Term Borrowings	22,185.43	23,482.29
Short Term Borrowings	20,353.04	21,561.85
Sub-total Balance at the beginning of the year	42,538.47	45,044.14
Cash flows during the year		
Proceeds from Long Term Borrowings	4,500.00	5,600.00
Repayment of Long Term Borrowings	(7,164.83)	(6,896.86)
Proceeds from / (Repayment) of Short Term Borrowings, net	16,603.79	(1,208.81)
Finance Cost	(4,484.02)	(3,837.39)
Sub-total Cash flows during the year	9,454.94	(6,343.06)
Non-cash changes		
Interest accrual for the year	4,531.12	3,858.48
Sub-total Non-cash changes during the year	4,531.12	3,858.48
Balance at the end of the year		
Long Term Borrowings	19,520.60	22,185.43
Short Term Borrowings	36,956.83	20,353.04
Interest Accrued	47.10	21.09
Balance at the end of the year	56,524.53	42,559.56

See accompanying notes to the financial statements (Refer to Note No.6 to 54)

As per our report annexed

For N.A. Jayaraman & Co

Chartered Accountants

Firm Registration No. 001310S

T.G.Harisha

Partner

Membership No. 246983

Rajapalayam

28th May, 2026

On behalf of the Board of Directors

For The Ramaraju Surgical Cotton Mills Limited

Shri P.R.Venketrama Raja

Chairman

(DIN: 00331406)

N.Vijay Gopal

Chief Financial Officer

Shri N.R.K.Ramkumar Raja

Managing Director

(DIN: 01948373)

P.Muthukumar

Company Secretary,

Mem.No. FCS12904

1. Corporate Information

The Ramaraju Surgical Cotton Mills Limited ("the Company" "RSCM") is a Public Limited company domiciled and headquartered in India and incorporated under the provisions of the Companies Act 1913. The Registered office of the Company is located at "No.2,119/120,PAC Ramasamy Raja Salai, Rajapalayam - 626 117, Tamil Nadu". The Company's shares are listed in Metropolitan Stock Exchange of India Limited.

The Company is engaged in manufacture of Cotton Yarn, Fabrics, Made-up and Surgical dressing. The Company is also engaged in generation of electricity from its windmills for its captive requirements.

2. Presentation & rounding norms

The financial statements of the Company for the year were approved and adopted by Board of Directors of the Company in their meeting dated 28-05-2026.

The financial statements are presented in Indian Rupees, which is the company's functional currency, rounded to the nearest crores with two decimals. The amount below the round off norm adopted by the company is denoted as Rs. 0.00 Lakhs. Previous year figures have been re-grouped / restated wherever it may be appropriate.

- (i) Pursuant to General Circular No.39/2014 dated 14-10-2014 issued by Ministry of Corporate Affairs that the disclosures made already under the separate financial statements are not repeated and thus the disclosures that are relevant arising out of consolidation have only been presented.
- (ii) The CFS comprises the financial statements of The Ramaraju Surgical Cotton Mills Limited, its Subsidiaries including step down subsidiary hereinafter collectively referred as 'Group' and its Associates. The list of companies which are included in consolidation and the Parent's holding and voting rights therein are as under:

Name of the Subsidiary	% of ownership interest	
	31-03-2026	31-03-2025
Madras Chipboard Limited	75.01	75.01
Pharmacot Corp Privated Limited	100.00	-
Taram Textiles LLC, USA	100.00	100.00
Name of the Step Down Subsidiary		
Taram Textiles Online,Inc., USA	70.02	70.02



The following companies are considered as Associates based on existence of significant influence over such companies:

Name of the Subsidiary	% of Shareholding & Voting Power	
	31-03-2026	31-03-2025
The Ramco Cements Limited	1.20	1.40
Ramco Industries Limited	0.16	0.16
Ramco Systems Limited	0.03	0.04
Rajapalayam Mills Limited	1.83	1.83
Sri Vishnu Shankar Mill Limited	0.75	0.75
Shri Harini Media Limited	2.65	2.65

The above companies are incorporated in India and financial statements of the respective companies are drawn up to the same reporting date as that of the Parent (i.e.) 31-03-2026.

- (iii) The Company has considered its operating cycle to be 12 Months for the purpose of Current and Non-current classification of assets and liabilities.
- (iv) An asset is classified as current when it is expected to be realised or intended to be sold or consumed in the normal operating cycle or held primarily for the purpose of trading or expected to be realised within 12 months after the reporting period or cash or cash equivalents unless restricted from being exchanged or used to settle a liability 12 months after the reporting period. All other assets are classified as non-current.
- (v) A liability is classified as current when it is expected to be settled in normal operating cycle or held primarily for the purpose of trading or due for settlement within 12 months after the reporting period or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.
- (vi) The CFS are presented in Indian Rupees rounded to the nearest Lakhs with two decimals. The amount below the round off norm adopted by the Company is denoted as 0.00 Lakhs.
- (vii) The CFS comprises the financial statements of The Ramaraju Surgical Cotton Mills Limited and its Subsidiary & Associate Companies. The following companies are considered as Associates based on existence of significant influence over such companies:
- (viii) Previous year figures have been regrouped / restated, wherever necessary and appropriate.

3. Principles of Consolidation

- (a) The financial statements of the Parent and its subsidiaries have been consolidated on a line-by-line basis by adding together the book value of like items of assets, liabilities, income and expenses, after elimination of intra-group balances and intra-group transactions resulting in unrealized Profits/Losses.

- (b) The CFS has been prepared using uniform accounting policies for like transactions and other events in similar circumstances and is presented, to the extent possible, in the same manner as the Parent's separate financial statements.
- (c) Non-controlling interest in the net assets of subsidiaries is identified and presented in the Consolidated Balance Sheet separately from liabilities and equity of the Parent's shareholders. Non-controlling interest in the net assets of subsidiary consists of :
 - (a) The amount of subscribed equity share capital attributable to non-controlling interest during the year.
 - (b) The movement of non-controlling interest in equity since the date the parent subsidiary relationship came into existence.
- (d) The CFS includes the share of profit/loss of the associate companies that are accounted for using equity method in accordance with Ind AS 28. Accordingly, the share of profit/loss of the associates (the loss being restricted to the cost of investment) has been added/deducted from the cost of investment. The most recent available financial statements of the associates are used in applying the equity method.
- (e) Under equity method of accounting, the investments are initially recognized at the fair value of net asset of Associate Companies from the date on which it becomes an associate and any difference between the cost of the investment and the Parent's share of the net fair value of the investee's identifiable assets and liabilities is accounted for as follows:
 - (i) Any excess of the entity's share of the net fair value of the investee's identifiable assets and liabilities over the cost of the investment is recognised directly in equity as capital reserve in the period in which the investment is acquired.
 - (ii) Subsequently, the carrying amount of investment is adjusted to recognize the share of post-acquisition profits or losses of its Associates in the Parent's Statement of Profit & Loss.
 - (iii) The equity method shall be discontinued from the date when the investment ceases to be an Associate and it shall measure the retained interest shall be measured at fair value. The fair value of the retained interest shall be regarded as its fair value on initial recognition as a financial asset. The difference between the fair value of retained interest & any proceeds from disposing of a part interest in the Associate and the carrying amount of investment at the date the equity method was discontinued will be recognized in profit or loss.
- (f) Dividend received or receivable from Associates are recognized as a reduction in the carrying amount of the Investment.
- (g) Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Company's interest in these entities. Unrealised losses are also eliminated to the extent of the Group's interest in these entities unless the transaction provides evidence of an impairment of the asset transferred.

- (h) At each reporting date, the Group determines whether there is any objective evidence that the investment in the associate is impaired. If there is such evidence, the Group provides for impairment as the difference between the recoverable amount of the associate and its carrying value, and then recognizes the loss as 'Share of profit of an associates' in the Statement of Profit & Loss

4. Statement of Compliance

The financial statements are prepared in accordance with Indian Accounting Standards (Ind AS) notified under section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules 2015, as amended from time to time, presentation requirements of Division II of Ind AS compliant Schedule III to the Companies Act, 2013 and guidelines issued by the Securities and Exchange Board of India, wherever applicable.

5. Amendments to the existing accounting standards issued and effective from 1-4-2025 onwards

During the year, the Company has adopted the following amendments to Ind AS notified under the Companies (Indian Accounting Standards) Amendment Rules, 2025, which are effective for annual periods beginning on or after April 1, 2025:

i. Amendments to Ind AS 21 – The Effects of Changes in Foreign Exchange Rates

The amendment introduces guidance for assessing whether a currency is exchangeable into another currency and requires an entity to estimate the spot exchange rate when such exchangeability is lacking. It also prescribes enhanced disclosure requirements relating to the nature, financial impact and risks associated with non-exchangeable currencies. The Company has applied this amendment and, based on its assessment, it did not have any material impact on its financial statements.

ii. Amendments to Ind AS 1 – Presentation of Financial Statements

The Company has adopted the amendments to Ind AS 1 which clarify the principles for classification of liabilities as current or non-current, particularly in relation to the entity's right existing at the reporting date to defer settlement for at least twelve months after the reporting period and the definition of settlement. The adoption of these amendments did not have a material impact on the classification or measurement of liabilities in the financial statements.

iii. Amendments to Ind AS 7 and Ind AS 107 – Supplier Finance Arrangements

The Company has also adopted amendments to Ind AS 7 and Ind AS 107 which introduce additional disclosure requirements for supplier finance arrangements, including information about their impact on liabilities, cash flows and exposure to liquidity risk. The Company has been voluntarily providing such disclosures over the past two years and has aligned its existing disclosures with the revised requirements. Accordingly, the adoption of these amendments did not have a material impact on the financial statements, other than enhancement of disclosures.

- (b) New standards or amendments to the existing accounting standards issued but not effective
- i. Amendments to Ind AS 1 – Presentation of Financial Statements

Certain amendments to Ind AS 1 relating to classification of liabilities as current or non-current, including detailed guidance on the impact of covenant conditions and timing of assessment, have been notified and are effective for annual periods beginning on or after April 1, 2026. These amendments also introduce enhanced disclosure requirements to enable users of financial statements to understand the risk of liabilities becoming repayable within twelve months. Based on a preliminary assessment, the Company does not have instances of covenant breaches as at the reporting date and, accordingly, does not expect a material impact on the classification of liabilities, other than additional disclosures, where applicable.

Accordingly, the company has revised its accounting policy disclosures (Refer Note No.5A) by specifically providing only material accounting policies ensuring no obscuring information. The above amendment has no financial effect on company.

5A. Material Accounting Policies

A. Inventories

- (i) Raw-materials, Stores & Spares, Fuel, Packing materials etc., are valued at cost, determined on a weighted average basis, or net realisable value whichever is lower. However, these items are considered to be realisable at cost, if the finished products, in which they will be used, are expected to be sold at or above cost.
- (ii) Process stock is valued at weighted average cost including the cost of conversion With systematic allocation of production overheads based on normal capacity of Production facilities but excluding borrowing cost, or net realisable value whichever is lower.
- (iii) Finished goods are valued at weighted average cost or net realisable value whichever is lower.

B. Statement of Cash Flows

- (i) Cash flows from operating activities is presented using Indirect Method.
- (ii) Cash and cash equivalents for the purpose of Statement of Cash Flows comprise cash and cheques in hand, bank balances, demand deposits with banks where the original maturity is three months or less and other short-term highly liquid investments, which are subject to insignificant risk of changes in value.
- (iii) Bank Borrowings including Bank overdrafts / Cash Credit, which are repayable on demand, form an Integral part of the Company's cash management.



C. Income Taxes

- (i) Current tax is the amount of tax payable on the taxable income for the year as determined in accordance with the tax rates (and tax laws) that have been enacted at the reporting date.
- (ii) Current tax assets and liabilities are offset, when the Company has legally enforceable right to set off the recognised amounts and intends to settle the asset and the liability on a net basis.
- (iii) Deferred tax is recognised using the balance sheet approach on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting at the reporting date.
- (iv) Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year where the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.
- (v) Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by same governing tax laws and the Company has legally enforceable right to set off current tax assets against current tax liabilities.
- (vi) Both current tax and deferred tax relating to items recognised outside the Profit or Loss is recognised in Other Comprehensive Income.

D. Property, plant and equipment's (PPE)

- (i) PPEs are stated at cost of acquisition or construction less accumulated depreciation and impairment losses if any, except freehold land, which is carried at cost. The cost include directly attributable cost of bringing the asset to its working condition for the intended use and borrowing cost if capitalisation criteria are met.
- (ii) Spares, which meet the definition of PPE, are capitalised from the date when it is available for use. The company identifies the significant parts of plant and equipment separately, which are required to be replaced at intervals. Such parts are depreciated separately based on their specific useful lives.
- (iii) The present value of the expected cost for the decommissioning of PPE after its use, if materially significant, is included in the cost of the respective asset when the recognition criteria are met.
- (iv) Capital Expenditure on tangible assets for research and development is classified as PPE and is depreciated based on the estimated useful life. Other expenditure incurred for research and development are expensed under the respective heads of accounts in the year in which it is incurred.

- (v) The Company follows the useful lives of the significant parts of certain class of PPE on best estimate basis upon technical advice, as detailed below, that are different from the useful lives indicated under Part C of Schedule II of the Companies Act, 2013

Asset Type	Useful Life Ranging from
Building	3 to 60 years
Textile Machines / Equipment	7 to 25 years
Wind Mills	5 to 30 years
HFO / DG Set	7 to 15 years
Solar Panel	25 years
Furniture and Fixtures	3 to 10 years
Electrical Machineries	3 to 15 years
Motor cars given to employees as per company's scheme	6 to 8 years

- (vi) PPE acquired in full or part exchange for another asset are recorded at the fair market value or the net book value of the asset given up, adjusted for any balance transaction amount. Fair market value is determined either for the assets acquired or for asset given up, whichever is more clearly evident.
- (vii) Depreciation is the systematic allocation of the depreciable amount of an asset over its useful life on a straight-line method. The depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less 5% being its residual value, except for process control systems whose residual value is considered as Nil.
- (viii) Depreciation for PPE on additions is calculated on pro-rata basis from the date of such additions. For deletion/disposals, the depreciation is calculated on pro-rata basis up to the date on which such assets have been discarded / sold.
- (ix) The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each reporting date and adjusted prospectively, if Appropriate.

E. Capital Work in progress / Capital Advances

- (i) Capital work in progress includes cost of property, plant and equipment under Installation, under development including related expenses and attributable interest as at the reporting date.
- (ii) Advances given towards acquisition / construction of PPE outstanding at the reporting date are disclosed as 'Capital Advances' under 'Other Non-Current Assets'.



F. Leases

Company as a Lessee

- (i) The company recognises a right-of-use asset (RoU) and a lease liability at the lease commencement date for all leases whose non-cancellable leases is more than 12 months.
- (ii) The RoU is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term, as follows:

Asset Type	Useful Life
Land	99 years

- (iii) The estimated useful lives of right-of-use assets are determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability
- (iv) The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the company's estimate of the amount expected to be payable under a residual value guarantee, or if company changes its assessment of whether it will exercise a purchase, extension or termination option.
- (v) When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in the Statement of Profit or Loss if the carrying amount of the right-of-use asset has been reduced to zero.
- (vi) The Company presents right-of-use assets that do not meet the definition of investment property in 'Property, Plant and Equipment' and Lease liabilities as a separate line item on face of the Balance sheet.
- (vii) The Company has opted not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

Lease improvements

- (viii) Lease improvements on a right-of-use asset (RoU) made by the Company, which enhance the value, functionality, or extend the useful life of the leased asset, shall be recognized as assets and capitalized in the same category of RoU asset under 'Property, Plant and Equipment', if capitalization criteria are met.

- (ix) Lease improvements recognized as assets shall be initially measured at cost, which includes all directly attributable costs incurred to bring the improvements to their present condition and location
- (x) The lease improvements on RoU assets are depreciated using the straight line method from the commencement date to the earlier of the end of the useful life of lease improvement or the end of the lease term.

Company as a Lessor

- (xi) Operating lease receipts are recognised in the Statement of Profit and Loss on straight-line basis over the lease terms except where the payments are structured to increase in line with the general inflation to compensate for the expected inflationary cost increases.

G. Revenue from Operations**(i) Sale of Products including Scrap Sales**

Revenue from product sales including scrap sales is recognized at the point in time when the obligation of delivery of goods is fulfilled in accordance with the agreed delivery terms while control of such goods is transferred to customers. The transaction price is the amount of consideration to which the company expects to be entitled in exchange for transferring goods to the customer. The Company provides discounts to customers on the achievement of the performance criteria based on agreed terms and conditions. The financial component with regards to sale of product are excluded from revenue from operations and recognized as interest receipts over the credit period as per Ind AS 115. There is no significant financing component with regard to sale of products for the company as per Ind AS 115.

(ii) Power Generated from Windmills

Power generated from windmills that are covered under wheeling & banking arrangement with TANGEDCO are consumed at mills. The monetary values of such power generated that are captively consumed are not recognized as revenue but have been set off against the cost of Power & Fuel.

The Value of unadjusted units available if any, at the end of financial year and sold to the Electricity Board at an agreed rate / tariff rate are recognized and shown as income from Wind Mills.

(iii) Other Income

- (i) Interest income is recognised using the Effective Interest Rate (EIR) method. EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period where appropriate, the gross carrying amount of the financial asset or to the amortised cost of a financial liability.

- (ii) Dividend income is recognised when the Company's right to receive dividend is established.
- (iii) Rental income from operating lease on investment properties is recognised on a straight-line basis over the term of the relevant lease.

H. Employee Benefits

Short term employee benefits

- (i) Short-term employee benefits viz., Salaries and Wages are recognized as an expense at the undiscounted amount in the Statement of Profit and Loss for the year in which the related service is rendered.

Post-employment benefits

Defined Contribution Plan

- (ii) The Company contributes monthly to Employees' Provident Fund & Employees' Pension Fund administered by the Employees' Provident Fund Organisation, Government of India, at 12% of employee's basic salary.
- (iii) The Company contributes to Superannuation Fund at a sum equivalent to 15% or 10% of the officer's eligible basic salary as the case may be, based on the option exercised by such officers.
- (iv) Contributions to Provident Fund, Superannuation Fund are recognized as an expense in the Statement of Profit and Loss for the year in which the employees have rendered services. There are no further obligations except for the above said contributions.

Defined Benefit Plan

- (v) The Company contributes to Defined Benefit Plan viz., an approved Gratuity Fund, for its employees including employees in subsidiary company. It is in the form of lump sum payments to vested employees on resignation, retirement, death while in employment or on termination of employment, for an amount equivalent to 15 days' basic salary for each completed year of service. Vesting occurs upon completion of five years of continuous service. Based on the valuation by an independent external actuary, the Company makes annual contributions to "The Ramaraju Surgical Cotton Mills Limited Employees Gratuity Fund" administered by the trustees and managed by LIC of India as at the reporting date using Projected Unit Credit method.
- (vi) Remeasurement of net defined benefit asset / liability comprising of actuarial gains or losses arising from experience adjustments and changes in actuarial assumptions are charged / credited to other comprehensive income in the period in which they arise and immediately transferred to retained earnings. Other costs are accounted in the Statement of Profit and Loss.

Other long term employee benefits

- (vii) The Company provides for expenses towards compensated absences provided to its employees. The expense is recognized at the present value of the amount payable determined based on an independent external actuarial valuation as at the Balance Sheet date, using Projected Unit Credit method. The Company presents the entire compensated absences as 'Short-term provisions' since employee has an unconditional right to avail the leave at any time during the year.
- (viii) Voluntary Retirement Scheme (VRS) benefits are recognised as an expenses when the Company is obligated to pay them. This occurs when an employee accepts the offer of voluntary redundancy and the Company can no longer withdraw the offer. The VRS benefits are estimated based on the expected number of employees accepting the offer. Payments due more than 12 months after the reporting period are discounted to their present value.

I. Government Grants

- (i) Government grants are recognised at fair value where there is a reasonable assurance that the grant will be received and all the attached conditions are complied with.
- (ii) In case of revenue related grant, the income is recognised on a systematic basis over the period for which it is intended to compensate an expense and is disclosed under "Other operating revenue" or netted off against corresponding expenses wherever appropriate. Receivables of such grants are shown under "Other Financial Assets".
- (iii) Government Grants related to assets have been deducted in arriving all the carrying amount of the respective assets
- (iv) Government grants for creation of infrastructure in the backward areas under State Industrial Promotion Scheme, it is recognized as deferred income and credited to the statement of profit and loss on a systematic basis over the useful life of the asset.
- (v) Export benefits are accounted for in the year of exports based on eligibility and when there is no uncertainty in receiving the same. Receivables of such benefits are shown under "Other Financial Assets".

J. Impairment of Non- Financial Assets

- (i) The carrying amount of assets i.e. property, plant and equipment including right-of use asset, investment properties, cash generating units and intangible assets other than inventories & deferred tax assets, are reviewed for impairment at each reporting date, if there is any indication of impairment based on internal and external factors.



- (ii) Non-financial assets are treated as impaired when the carrying amount of such asset exceeds its recoverable value. After recognition of impairment loss, the depreciation for the said assets is provided for remaining useful life based on the revised carrying amount, less its residual value if any, on straight-line basis

K. Provisions, Contingent Liabilities and Contingent Assets

- (i) Provisions involving substantial degree of estimation in measurement are recognised when there is a present obligation as a result of past events and it is probable that there will be an outflow of resources embodying economic benefits in respect of which a reliable estimate can be made.
- (ii) Provisions are discounted if the effect of the time value of money is material, using pre-tax rates that reflects the risks specific to the liability. When discounting is used, an increase in the provisions due to the passage of time is recognised as finance cost. These provisions are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.
- (iii) Insurance claims are accounted on the basis of claims admitted or expected to be admitted and to the extent that the amount recoverable can be measured reliably and it is reasonable to expect ultimate collection. Any subsequent change in the recoverability is provided for. Contingent Assets are not recognised.
- (iv) Contingent liability is a possible obligation that may arise from past events and its existence will be confirmed only by occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the same are not recognised but disclosed in the financial statements.

L. Intangible Asset

- (i) The costs of computer software acquired and its subsequent improvements are capitalised. Internally generated software is not capitalized and the expenditure is recognized in the Statement of Profit and Loss in the year in which the expenditure is incurred.
- (ii) The useful lives of intangible assets are assessed as either finite or indefinite. Intangible Assets with finite lives are carried at cost less accumulated amortisation and impairment losses if any and are amortised over their estimated useful life based on straight-line method. The Company do not have any intangible assets with indefinite lives. The estimated useful lives of intangible assets with finite lives are assessed by the internal technical team as detailed below that are different from the useful lives:

Nature of Intangible Assets	Useful Life Ranging from
Intangible assets	6 – 10 Years

- (iii) The intangible assets that are under development phase are carried at cost including related expenses and attributable interest, and are recognised as Intangible assets under development.
- (iv) The residual values, useful lives and methods of amortisation of intangible asset are reviewed at each reporting date and adjusted prospectively, if appropriate.

M. Investment Properties

- (i) An investment in land or buildings both furnished and unfurnished, which are held for earning rentals or capital appreciation or both rather than for use in the production or supply of goods or services or for administrative purposes or sale in the ordinary course of business, are classified as investment properties.
- (ii) Investment properties are stated at cost, net of accumulated depreciation and impairment loss, if any except freehold land, which is carried at cost.
- (iii) The company identifies the significant parts of investment properties separately, which are required to be replaced at intervals. Such parts are depreciated separately based on their specific useful lives determined on best estimate basis upon technical advice.
- (iv) Depreciation on investment properties are calculated on straight-line method based on useful life of the significant parts as detailed below, that are different from the useful lives as indicated under Part C of Schedule II of the Companies Act, 2013:

Asset type	Useful life
Buildings under Investment properties	60 years

- (v) The residual values, useful lives and methods of depreciation of investment properties are reviewed periodically included at each reporting date.

N. Operating Segment

- (i) Operating segments are identified on the basis of nature and usage of products and reported in a manner consistent with the internal reporting provided to chief operating decision maker.
- (ii) The company's business operation comprises of three operating segments viz., Surgical, Textile and Windmills



O. Financial Instruments

- (i) The Company initially determines the classification of financial assets and liabilities. After initial recognition, no re-classification is made for financial assets, which are categorised as equity instruments at FVTOCI, and financial assets / liabilities that are specifically designated as FVTPL. However, other financial assets are re-classifiable when there is a change in the business model of the Company.

Fair Value Hedge

- (ii) Changes in the fair value of forwards contracts that are designated and qualify as fair value hedges are recognized in the income statement, together with the changes in the fair value of the hedged item that are attributable to the hedged risk. If the hedge no longer meets the criteria for hedge accounting, changes in the fair value of the hedged item attributable to the hedged risk are no longer recognized in the income statement.

When a hedged item in a fair value hedge is a firm commitment (or a component thereof) to acquire an asset or assume a liability, the initial carrying amount of the asset or the liability that results from the entity meeting the firm commitment is adjusted to include the cumulative change in the fair value of the hedged item that was recognised in the balance sheet, with a corresponding gain or loss recognized in Profit t or Loss.

P. Financial Assets

- (i) Financial assets comprise of investments in equity and mutual funds, loans, trade receivables, cash and cash equivalents and other financial assets.

Initial recognition and measurement

- (ii) All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss (FVTPL), transaction costs that are attributable to the acquisition of the financial asset. However, Trade receivables that do not contain a significant financing component are measured at transaction price.
- (iii) Where the fair value of a financial asset at initial recognition is different from its transaction price, the difference between the fair value and the transaction price is recognised as a gain or loss in the Statement of Profit and Loss at initial recognition if the fair value is determined through a quoted market price in an active market for an identical asset (i.e. level 1 input) or through a valuation technique that uses data from observable markets (i.e. level 2 input).
- (iv) In case the fair value is not determined using a level 1 or level 2 input as mentioned above, the difference between the fair value and transaction price is deferred appropriately and recognised as a gain or loss in the Statement of Profit and Loss

only to the extent that such gain or loss arises due to a change in factor that market participants take into account when pricing the financial asset

Subsequent recognition

- (v) For subsequent measurement, the Company classifies a financial asset in accordance with the below criteria:

- (a) The Company's business model for managing the financial asset and,
- (b) The contractual cash flow characteristics of the financial asset.

Based on the above criteria, the Company classifies its financial assets into the following categories:

Classification	Name of Financial Asset
Amortised cost	Trade receivables, Loans to subsidiaries, associates, employees and related parties, deposits, IPA receivable, interest receivable, unbilled revenue and other advances recoverable in cash.
FVTOCI	Equity investments in companies (including compound financial instrument, which qualify as equity under Ind AS 32) other than Subsidiary & Associate as an irrevocable option exercised at the time of initial recognition.
FVTPL	Forward exchange contracts.

- (vi) Financial assets are measured at FVTPL except for those financial assets whose contractual terms give rise to cash flows on specified dates that represents solely payments of principal and interest thereon, are measured as detailed below depending on the business model:

Classification	Business Model
Amortised cost	The objective of the Company is to hold and collect the contractual cash flows till maturity. In other words, the Company do not intend to sell the instrument before its contractual maturity to realise its fair value changes.
FVTOCI	The objective of the Company is to collect its contractual cash flows and selling financial assets.

- (vii) The Company has accounted for its investments in subsidiaries and associates at cost.
- (viii) For impairment purposes, significant financial assets are tested on individual basis at each reporting date. Other financial assets are assessed collectively in groups that share similar credit risk characteristics. Accordingly, the impairment testing is done on the following basis

Name of Financial Asset	Impairment testing methodology
Trade receivables	The Company uses simplified approach wherein Expected Credit Loss model (ECL) is applied. The ECL over lifetime of the assets are estimated by using a provision matrix which is based on historical loss rates reflecting current conditions and forecasts of future economic conditions which are grouped on the basis of similar credit characteristics such as nature of industry, customer segment, past due status and other factors that are relevant to estimate the expected cash loss from these assets.
Other Financial assets	When the credit risk has not increased significantly, 12 month ECL is used to provide for impairment loss. When there is significant change in credit risk since initial recognition, the impairment is measured based on probability of default over the lifetime. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12 month ECL.

Q. Financial Liabilities

- (i) Financial liabilities comprise of Borrowings, Trade payables, Lease Liabilities and other financial liabilities.

Initial recognition and measurement

- (ii) All financial liabilities are recognised initially at fair value minus, in the case of financial liabilities not recorded at fair value through profit or loss (FVTPL), transaction costs that are attributable to the acquisition of the financial liability.
- (iii) Where the fair value of a financial liability at initial recognition is different from its transaction price, the difference between the fair value and the transaction price is recognised as a gain or loss in the Statement of Profit and Loss at initial recognition if the fair value is determined through a quoted market price in an active market for an identical asset (i.e. level 1 input) or through a valuation technique that uses data from observable markets (i.e. level 2 input).
- (iv) In case the fair value is not determined using a level 1 or level 2 input as mentioned above, the difference between the fair value and transaction price is deferred appropriately and recognised as a gain or loss in the Statement of Profit and Loss only to the extent that such gain or loss arises due to a change in factor that market participants take into account when pricing the financial liability.

Subsequent recognition

- (v) All financial liabilities of the Company are subsequently measured at amortised cost using the effective interest method except for certain items like foreign exchange forward contracts that do not qualify for hedge accounting are measured at fair through profit or loss (FVTPL).
- (vi) Transaction cost of financial guarantee contracts that are directly attributable to the issuance of the guarantee are recognised initially as a liability at fair value. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 and the amount recognised less cumulative amortization.

R. Fair Value measurement

- (i) The fair value of an asset or a liability is measured using the assumptions that the market participants would use when pricing the asset or liability, assuming that the market participants act in the economic best interest.
- (ii) All assets and liabilities for which fair value is measured and disclosed in the financial statements are categorised within fair value hierarchy based on the lowest level input that is significant to the fair value measurement as a whole. The fair value hierarchy is described as below:
 - Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities
 - Level 2: Valuation techniques for which the lowest level inputs that are significant to the fair value measurement is directly or indirectly observable.
 - Level 3: Valuation techniques for which the lowest level inputs that are significant to the fair value measurement is unobservable.
- (iii) For assets and liabilities that are recognised in the Balance sheet on a recurring basis, the company determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation at the end of each reporting period (i.e.) based on the lowest level input that is significant to the fair value measurement as a whole.
- (iv) For the purpose of fair value disclosures, the company has determined the classes of assets and liabilities based on the nature, characteristics and risks of the assets or liabilities and the level of the fair value hierarchy as explained above

S. Significant Estimates and Judgements

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the accompanying disclosures, and the disclosure of contingent liabilities. Actual results could vary from these estimates. The estimates and underlying assumptions



are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision effects only that period or in the period of the revision or future periods, if the revision affects both current and future years.

Accordingly, the management has applied the following estimates / assumptions / judgements in preparation and presentation of financial statements:

(I) Revenue Recognition

Significant management judgement is exercised in determining the transaction price and discounts to customer, which is based on market factors namely demand and supply. The Company offers credit period to customers for which there is no financing component.

(II) Property, Plant and Equipment, Intangible Assets and Investment Properties

The residual values and estimated useful life of PPEs, Intangible Assets and Investment Properties are assessed by the technical team at each reporting date by taking into account the nature of asset, the estimated usage of the asset, the operating condition of the asset, past history of replacement and maintenance support. Upon review, the management accepts the assigned useful life and residual value for computation of depreciation/amortisation. Also, management judgement is exercised for classifying the asset as investment properties or vice versa.

(III) Current Taxes

Calculations of income taxes for the current period are done based on applicable tax laws under old tax regime and management's judgement by evaluating positions taken in tax returns and interpretations of relevant provisions of law and applicable judicial precedents.

The Company has not opted for new tax regime in view of the benefits available under existing tax regime.

(IV) Deferred Tax Asset

Significant management judgement is exercised by reviewing the deferred tax assets at each reporting date to determine the amount of deferred tax assets that can be retained / recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

(V) Provisions

The timing of recognition requires application of judgement to existing facts and circumstances that may be subject to change. The litigations and claims to which the company is exposed are assessed by the management and in certain cases with the support of external experts. The amounts are determined by discounting the expected future cash flows at a pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the liability.

(VI) Segment Reporting

Management judgement is exercised to aggregate two or more business segments as single operating segment, based on economic characteristics, products, production process and types of customer, which are similar in nature.

(VII) Contingent Liabilities

Management judgement is exercised for estimating the possible outflow of resources, if any, in respect of contingencies / claims / litigations against the Company as it is not possible to predict the outcome of pending matters with accuracy.

(VIII) Classification of Investment

Management judgement is exercised in determining the following criteria while making classification of investments:

- the intention of the Company to sell the investment immediately;
- the sale is highly probable;
- it is unlikely that significant change to the sale plan will be made and;
- that plan will not be withdrawn.

Based on this judgement, the investments are classified as “Investment held for sale”, if all the above criteria are met and continue to classify the investment as “Non-current investment”, if the above criteria are not met.

(IX) Impairment of Trade receivables

The impairment for trade receivables are done based on assumptions about risk of default and expected loss rates. The assumptions, selection of inputs for calculation of impairment are based on management judgement considering the past history, market conditions and forward looking estimates at the end of each reporting date.

(X) Impairment of Non-financial assets (PPE/Intangible Assets/Investment Properties)

The impairment of non-financial assets is determined based on estimation of recoverable amount of such assets. The assumptions used in computing the recoverable amount are based on management judgement considering the timing of future cash flows, discount rates and the risks specific to the asset.

(XI) Impairment of Investments in Subsidiaries / Associates

Significant management judgement is exercised in determining whether the investment in subsidiaries / associates are impaired or not is on the basis of its nature of long term strategic investments and business projections.



(XII) Defined Benefit Plans and Other long term benefits

The cost of the defined benefit plan and other long-term benefits, and the present value of such obligation are determined by the independent actuarial valuer. An actuarial valuation involves making various assumptions that may differ from actual developments in future. Management believes that the assumptions used by the actuary in determination of the discount rate, future salary increases, mortality rates and attrition rates are reasonable. Due to the complexities involved in the valuation and its long-term nature, this obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

(XIII) Determination of lease term of contracts as non-cancellable term

Significant management judgement is exercised in determining the lease term as non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised, by considering all relevant factors that create an economic incentive for it to exercise either the renewal or termination.

(XIV) Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities could not be measured based on quoted prices in active markets, management uses valuation techniques including the Discounted Cash Flow (DCF) model, to determine its fair value. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is exercised in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility.

(XV) Interests in other entities

Significant management judgement is exercised in determining the interests in other entities. The management believes that wherever there is a significant influence over certain companies belonging to its group, such companies are treated as Associate companies even though it holds less than 20% of the voting rights.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note No. 6

Property, Plant & Equipment

(₹ in Lakhs)

Particulars	Year	Gross Block			Depreciation				Net Block	
		As at the beginning of the year	Additions	Deductions/ Adjustments	As at the end of the year	As at the beginning of the year	For the year (Note No.39)	Withdrawn during the year	As at the end of the year	As at the beginning of the year
Land - Freehold	2025-26	2,832.78	-	-	2,832.78	-	-	-	2,832.78	2,832.78
	2024-25	2,832.78	-	-	2,832.78	-	-	-	2,832.78	2,832.78
Land- Right of use assets	2025-26	60.95	-	-	60.95	0.83	0.62	-	59.50	60.12
	2024-25	433.88	-	372.93	60.95	11.52	3.46	14.15	60.12	422.36
Buildings	2025-26	10,263.61	34.29	-	10,297.90	2,848.65	331.22	-	3,179.87	7,414.96
	2024-25	10,294.72	28.89	-	10,263.61	2,518.55	330.10	-	2,848.65	7,716.17
Buildings - Right of use assets	2025-26	340.37	7.72	-	348.09	59.54	31.60	-	91.14	256.95
	2024-25	334.64	5.73	-	340.37	28.77	30.77	-	59.54	280.83
Plant and Machinery	2025-26	37,328.10	651.00	2,029.92	35,949.18	24,684.33	2,036.78	1,536.97	25,184.14	10,765.04
	2024-25	38,069.10	556.82	1,297.82	37,328.10	23,226.98	2,193.21	735.86	24,684.33	12,643.77
Electrical Machinery	2025-26	3,632.14	98.12	413.12	3,317.14	2,555.72	187.20	385.37	2,357.55	959.59
	2024-25	3,545.03	90.13	3.02	3,632.14	2,368.86	189.04	2.18	2,555.72	1,076.42
Furniture & Office Equipments	2025-26	858.77	34.61	11.01	882.37	532.47	101.31	10.03	623.75	258.62
	2024-25	795.23	65.97	2.43	858.77	427.33	107.45	2.31	532.47	326.30
Vehicles	2025-26	391.45	6.78	5.88	392.35	223.08	33.12	3.87	252.33	140.02
	2024-25	392.49	17.14	18.18	391.45	198.46	35.67	11.05	223.08	168.37
Total	2025-26	55,708.17	832.52	2,459.93	54,080.76	30,904.62	2,721.85	1,936.24	31,690.23	22,390.53
	2024-25	56,637.87	764.68	1,694.38	55,708.17	28,780.47	2,889.70	765.55	30,904.62	24,803.55

Other Disclosures:

- (a) All the Fixed Assets has been pledged as security for borrowings.
- (b) The company has received a sum of ₹ 341.37 Lakhs/- (PY: ₹ 463.05 Lakhs/-) as capital subsidy. The subsidy has been directly credited against the carrying value of the respective plant and machinery.
- (c) All the title deeds of immovable properties are held in the name of the Company.
- (d) The Company has not revalued its Property, Plant and Equipment since the Company has adopted cost model as its accounting policy to an entire class of Property, Plant and Equipment in accordance with Ind AS 16.

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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Note No. 7

Capital Work in Progress

As at the beginning of the year	50.77	230.81
Add / (Less) : Additions during the year	839.46	584.64
Add / (Less) : Capitalized during the year	(832.52)	(764.68)
As at the end of the year	57.71	50.77

Additional Disclosures:

I) CWIP Ageing Schedule

Particulars	Amount in CWIP for a period of				
	<1 year	1-2 years	2-3 years	>3 years	Total
As at 31-03-2026	57.71	-	-	-	57.71
As at 31-03-2025	50.77	-	-	-	50.77

Note No. 8

Investment Property

Particulars	As at 31-03-2026	As at 31-03-2025
Building		
As at the Beginning of the Year	8.72	8.72
Addition/Sale	-	-
As at the end of the Year	8.72	8.72
Accumulated depreciation as at the beginning of the year	3.66	3.48
Depreciation for the year	0.18	0.18
Less : Accumulated depreciation as at the end of the year	3.84	3.66
Net Block	4.88	5.06
Total Investment Property	4.88	5.06

Fair Value of Investment Property

124.26

118.32

Additional Disclosures:

- The company owns a flat in Krishna Towers, Adyar, Chennai. The property is used by the company and not let-out. Apart from payment of property taxes, water tax and depreciation, the company has not incurred any additional expenditure towards maintenance of the flat.
- The Company measured its Investment Properties at Cost in accordance with Ind AS 40.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



- iii) The fair valuation of these investment property are determined by an internal technical team, who are specialists in valuing these types of investment properties by using the technic of quoted prices for similar assets in active markets or recent price of similar properties in less active markets and adjusted to reflect those differences. Since the valuation is done by internal technical team as at 31-03-2026 the fair value of investment property as disclosed above is not based on valuation by a register valuer as defined under rule 2 of Companies (Registered Valuers and Valuation) Rules, 2017.
- iv) The Company has no restrictions on the disposal of its investment properties and no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance and enhancements.
- v) Fair value hierarchy disclosures for investment properties have been provided in Note No. 49.

₹ in Lakhs

Particulars	31-03-2026	31-03-2025
Note No. 9		
Goodwill		
Goodwill recognised on consolidation	69.12	69.12
Goodwill recognised pursuant to Business Combination	1,882.38	1,882.38
Total	1,951.50	1,951.50

Note No. 10

Intangible Assets

Particulars	Year	Gross Block				Depreciation				Net Block	
		As at the beginning of the year	Additions	Deductions / Adjustments	As at the end of the year	As at the beginning of the year	For the year (Note No.41)	Deductions / Adjustments	As at the end of the year	As at the end of the year	As at the beginning of the year
Intangible Assets	2025-26	560.48	-	-	560.48	146.97	65.34	-	212.31	348.17	413.51
	2024-25	560.48	-	-	560.48	88.51	58.46	-	146.97	413.51	471.97

Other Disclosures:

- (a) Deductions / adjustments represent intangible assets de-recognised from the financial statements since no future economic benefit is expected.
- (b) The Company has not revalued its intangible asset since the company has adopted cost model as its accounting policy to an entire class of intangible asset in accordance with Ind AS 38.

Note No. 11

Investment in Associates

(₹ in Lakhs)

Name of the Company	Face Value ₹ per share	As at 31-03-2026 No. of Shares	As at 31-03-2025 No. of Shares	Amount	Amount
Quoted Investment - Fully paid up Equity Shares					
Associates					
The Ramco Cements Limited	1	28,46,075	28,46,075	15,447.78	14,662.75
Ramco Industries Limited	1	1,35,880	1,35,880	278.72	259.95
Rajapalayam Mills Limited	10	1,68,999	1,68,999	1,364.36	1,388.38
Ramco Systems Limited	10	12,739	12,739	75.63	74.70
Total Quoted Investments (A)				17,166.49	16,385.78
Quoted Investments - Cost (A)				17,166.49	16,385.78
Market Value				27,986.88	27,271.09
Unquoted Investment - Fully paid up Equity Shares					
Associates					
Sri Vishnu Shankar Mill Limited	10	11,200	11,200	80.48	80.48
Total Unquoted Investments (B)				80.48	80.48
Investment in Preference Shares, Non Trade- Unquoted					
Shri Harini Media Limited - 9% Redeemable Preference shares	1	8,40,00,000	8,40,00,000	840.00	840.00
Total Investment in Preference Shares, Non Trade- Unquoted (C)				840.00	840.00
Total Quoted & Unquoted Investments (A+B+C)				18,086.97	17,306.26

Additional Disclosures:

- 1) The Company has accounted for Investment in Subsidiary and Associates at cost. Information on principal place of business / country of incorporation and the Company's ownership interest / percentage of shareholding in the above subsidiaries and associates.
- 2) The carrying amount of Investment in Subsidiary and Associates is tested for impairment in accordance with Ind AS 36. These investments are strategic and long term in nature. Hence considering the long term prospects, no impairment is considered necessary as at the reporting date.
- 3) On 1st February 2021, Shri Harini Media Limited on behalf of its Board have requested for term extension for another 10 Years of 8,40,00,000 9% Cumulative redeemable preference shares of ₹ 1/- each which was due for redemption on 29th March 2024. The Board of Directors of The Ramaraju Surgical Cotton Mills Ltd have approved for amending the redemption period term of the preference shares by another 10 Years i.e.. redeemable on or before 29th March 2034.
- 4) During the previous year, the company sold 4,67,100 no. of. Shares of its investment in associate M/s. The Ramco Cement Limited (Refer Note No.53).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

Note No. 12

Other Investment (Designated At FVTOCI)

(₹ in Lakhs)

Name of the Company	Face Value ₹ per share	As at 31-03-2026 No. of Shares	As at 31-03-2025 No. of Shares	Amount	Amount
Other Non-Current Investments, Non-Trade					
Unquoted					
Ramco Industrial and Technology Services Limited	10	26,350	26,350	3.95	3.43
Ramco Windfarms Limited	1		6,16,000	-	6.16
Clean Max OPUS Private Limited	10	6,039	6,039	274.38	274.38
Green Infra Clean Wind generation Limited	10	29,61,000	29,61,000	296.10	296.10
Total Investments				574.43	580.07
Total Cost				574.43	580.07

Note No. 13

Other Financial Assets (Non Current)

Particulars	As at 31-03-2026	As at 31-03-2025
Unsecured and Considered Good		
Security Deposits with Electricity Board / Others	339.59	458.71
Total	339.59	458.71

Note No. 14

Other Non Current - Assets

Unsecured and Considered Good

Capital Advance	54.71	65.46
Total	54.71	65.46

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 15		
Inventories (Valued at lower of cost or net realisable value)		
Raw Materials	7,859.25	6,568.86
Work-in-Progress	2,015.67	1,166.26
Finished goods	5,340.16	5,089.57
Stores and Spares	512.17	347.95
Total	15,727.25	13,172.64

Additional Disclosures:

- (i) The total carrying amount of inventories as at reporting date has been pledged as security for Borrowings.
- (ii) The mode of valuation of inventories has been stated in the Note No. 5A (A).

Note No. 16

Trade Receivables

Secured and Considered Good	1,224.44	-
Unsecured and Considered Good	17,189.14	8,603.93
Total	18,413.58	8,603.93

Additional Disclosures:

- a) Trade receivables are non-interest bearing.
- b) Trade receivables are neither due from directors or other officers of the Company either severally or jointly with any other person, nor any trade or other receivables are due from firms or private companies respectively in which any director is a partner, a director or a member.
- c) The total carrying amount of trade receivables has been pledged as security for borrowings.
- d) Refer Note No.50 for information about risk profile of Trade Receivables.
- e) Additional regulatory information as required under Companies Act, 2013 / Indian Accounting Standards.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



Trade Receivables Ageing Schedule - 31-03-2026

(₹ in Lakhs)

Particulars	Outstanding for the following periods from the due date of payment as at 31-03-2026						Total
	Not Due	Less than 6 months	6 months to 1 year	1 - 2 years	2 - 3 years	> 3 years	
(i) Undisputed Trade receivables – considered good	11,468.86	6,772.29	122.78	49.65	-	-	18,413.58
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables – considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total	11,468.86	6,772.29	122.78	49.65	-	-	18,413.58

Trade Receivables Ageing Schedule - 31-03-2025

Particulars	Outstanding for the following periods from the due date of payment as at 31-03-2025						Total
	Not Due	Less than 6 months	6 months to 1 year	1 - 2 years	2 - 3 years	> 3 years	
(i) Undisputed Trade receivables – considered good	4,161.46	4,375.15	8.27	59.05	-	-	8,603.93
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables – considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total	4,161.46	4,375.15	8.27	59.05	-	-	8,603.93

Particulars

As at **As at**
31-03-2026 **31-03-2025**

Note No. 17

Cash and Cash Equivalents

Cash on hand	2.77	3.19
Balance with bank- In Current Account	481.77	84.74
In Deposit Account for Margin Money	23.97	22.64
Total	508.51	110.57

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 18		
Bank Balances Other than Cash And Cash Equivalents		
Earmarked balances with Banks for Unclaimed Dividend	3.95	6.43
Total	3.95	6.43
Note No. 19		
Other Financial Assets (Current)		
Government Grants Receivable	39.28	39.28
Export Incentives Receivable	1,065.48	493.31
Security Deposit	39.42	37.25
Total	1,144.18	569.84
Note No. 20		
Current Tax Assets (Net)		
Advance Income Tax, Self Assessment Tax and Tax deducted at source	159.68	123.94
Total	159.68	123.94
Note No. 21		
Other Current Assets		
Unsecured, considered good		
Advance to Suppliers / Others	404.93	582.02
Tax Credit and Refund due	797.91	225.86
Accrued Income	266.36	432.03
Prepaid Expenses	1,555.84	846.83
Other Current Assets	192.24	19.45
Total	3,217.28	2,106.19

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 22		
Equity Share Capital		
Authorised		
1,00,00,000 Equity Shares of ₹ 10/- each (PY: 1,00,00,000 Equity Shares of ₹ 10/- each)	<u>1,000.00</u>	<u>1,000.00</u>
Issued, Subscribed and fully paid-up		
58,15,127 Equity Shares of ₹ 10/- each (PY: 58,15,127 Equity Shares of ₹ 10/- each)	<u>581.50</u>	<u>581.50</u>

a. Reconciliation of the number of shares outstanding

Particulars	As at 31-03-2026		As at 31-03-2025	
	No. of Shares	Amount	No. of Shares	Amount
Number of shares at the beginning	58,15,127	581.50	58,15,127	581.50
Add: Issued / Bought Back During the year	-	-	-	-
Number of Shares at the end	58,15,127	581.50	58,15,127	581.50

b. Term / Rights / Restrictions attached to Equity Shares

The company has one class of equity shares having a face value of Rs.10/- each. Each Shareholder is eligible for one vote per share held. The company declares and pays dividend in Indian Rupees. In the event of liquidation of the company, the equity shareholders will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

c. List of Shareholders holding more than 5 percent in the Company

Particulars	As at 31-03-2026		As at 31-03-2025	
	No. of Shares	% of holding	No. of Shares	% of holding
Smt. Nalina Ramalakshmi	27,48,961	47.27%	27,48,961	47.27%
Shri. N.R.K. Ramkumar Raja & Shri. N.R.K. Ramkumar Raja HUF	3,79,344	6.52%	3,76,944	6.48%

d. Shareholders holding of Promoters as at 31-03-2026

S. No.	Name of the Promoters	No. of Shares	% of total shares	% Change during the year
1.	Smt. Nalina Ramalakshmi	27,48,961	47.27%	-
2.	Shri. N.R.K. Ramkumar Raja & Shri. N.R.K. Ramkumar Raja HUF	3,79,344	6.52%	0.04%
3.	Smt Saradha Deepa	13,869	0.24%	-
4.	Smt. R. Sudarsanam	14,702	0.25%	-
5.	Shri. P.R.Venketrama Raja	8,843	0.15%	-
6.	M/s Rajapalayam Mills Limited	5,818	0.10%	-
7.	Smt. B. Srisandhya Raju	4,945	0.09%	-
8.	M/s Sri Vishnu Shankar Mill Limited	3,200	0.06%	-
9.	Smt. P.V. Nirmala	581	0.01%	-
	Total Promoters Holding	31,80,263	54.69%	0.04%

Shareholders holding of Promoters as at 31-03-2025

S. No.	Name of the Promoters	No. of Shares	% of total shares	% Change during the year
1.	Smt. Nalina Ramalakshmi	27,48,961	47.27%	-
2.	Shri. N.R.K. Ramkumar Raja & Shri. N.R.K. Ramkumar Raja HUF	3,76,944	6.48%	-
3.	Smt Saradha Deepa	13,869	0.24%	-
4.	Smt. R. Sudarsanam	14,702	0.25%	-
5.	Shri. P.R.Venketrama Raja	8,843	0.15%	-
6.	M/s Rajapalayam Mills Limited	5,818	0.10%	-
7.	Smt. B. Srisandhya Raju	4,945	0.09%	-
8.	M/s Sri Vishnu Shankar Mill Limited	3,200	0.06%	-
9.	Smt. P.V. Nirmala	581	0.01%	-
	Total Promoters Holding	31,77,863	54.65%	-

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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Note No. 23

Other Equity

Capital Reserve

Balance as per last financial statement	<u>17.63</u>	<u>17.63</u>
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Additional Disclosures:

Represents the difference between the shares allotted to the Share Holders of Transferor Company and Net Worth acquired from Transferor Company as per scheme of Amalgamation.

Capital Reserve on Consolidation

Balance as per last financial statement	9,073.92	10,486.79
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Less : Transfer to Retained earnings on Sale of Shares of Associates	<u>-</u>	<u>(1,412.87)</u>
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Total	<u>9,073.92</u>	<u>9,073.92</u>
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Additional Disclosures:

Capital Reserve on consolidation represents excess of the Parents' share of the net fair value of the investments in Associates over the cost of the investment which is recognised directly in equity as capital reserve upon transition to Ind AS.

Securities Premium

Balance as per last financial statement	4,217.37	4,217.37
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Total	<u>4,217.37</u>	<u>4,217.37</u>
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Additional Disclosures:

Securities Premium was credited when shares are issued at a Premium. The Company can use this reserve to issue bonus shares, to provide for preliminary expenses, the commission paid or discount allowed and expenses related to any issue of shares of the Company.

General Reserve

Balance as per last financial statement	15,175.71	15,175.71
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Total	<u>15,175.71</u>	<u>15,175.71</u>
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Additional Disclosures:

The general reserve is used from time to time to transfer profits from retained profits. There is no policy of regular transfer.

Particulars	(₹ in Lakhs)	
	As at 31-03-2026	As at 31-03-2025
Retained Earnings		
Balance as Per Last Financial Statement	(5,916.25)	(4,393.93)
Add/(Less): Profit /(Loss) for the year	(3,496.47)	(2,921.39)
Add/(Less): Transfer from FVTOCI Reserve		
Add/(Less): transfer to retained Earnings - Sales of Investment in Associates	-	1,412.87
Add/(Less): Transfer from OCI	123.86	(13.80)
Sub-Total	(9,288.86)	(5,916.25)
Balance available for Appropriations	-	-
Add/(Less): Dividend distribute to Shareholders	-	-
Add/(Less): Profit /(Loss) from Foreign Stepdown Subsidiary	-	-
Add/(Less): Purchase of Non-Controlling Interest	-	-
Total	(9,288.86)	(5,916.25)
Additional Disclosures:		
Represents that portion of the net income of the Company that has been retained by the Company.		
Note: The Board of Directors have not recommended the any dividend for the financial year 2025-26 (PY: Nil/- per share).		
FVTOCI Reserve		
Balance as Per Last Financial Statement	1.58	-
Add / (Less): Profit / (Loss) for the year	0.53	1.58
Total	2.11	1.58
Additional Disclosures:		
Fair Value through Other Comprehensive Income Reserve represents the balance in equity for items to be accounted in Other Comprehensive Income (OCI). The Company has opted to recognise the changes in the fair value of certain investments in equity instruments and remeasurement of defined benefit obligations in OCI. The Company transfers amounts from this reserve to Retained Earnings in case of actuarial loss / gain and in case of fair value recognition of equity instrument, the same will be transferred when the respective equity instruments are derecognised.		
Share of OCI of Associates		
Balances as per last financial Statement	85.76	100.84
Add : Other Comprehensive income for the year	0.54	(15.08)
Total	86.30	85.76
Foreign Currency Translation Reserve		
Balances as per last financial statement	77.53	(5.15)
Add : Other Comprehensive Income for the year	(28.71)	82.68
Total	48.82	77.53
Total Other Equity	19,333.00	22,733.25

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 24		
Non-Controlling Interest		
Balances as per last financial statement	258.34	398.53
Add / (Less): Share of Profit / (Loss) and Capital in Subsidiary	(134.56)	(140.19)
Total	123.78	258.34

Note No. 25

Non-Current Borrowings

Secured

Term Loan from Banks	2,583.86	4,172.75
Working Capital Term Loan from Banks	15,986.74	16,962.68

Unsecured

Loans and Advances from Related Parties	950.00	1,050.00
Total	19,520.60	22,185.43

Additional Disclosures

a) Term Loans from Banks - Secured

- Existing Term Loan from Indian Bank is secured by pari-passu 1st charge on moveable fixed assets and pari-passu second charge on current assets of the Company carry interest rate linked to MCLR which stood at 10.10% p.a as at the reporting date.
- Existing Term loan (Rent-Fin) from karur Vysya Bank to subsidiary (Madras chipboard Limited) are secured by first charge on hypothecation of rent receivables and second charge on entire immovable fixed assets (Madras Chipboard Limited) of the Company carrying interests rate linked repo rate which stood at 8.50% p.a as at the reporting date.

b) Working Capital Term Loans from Banks - Secured

Existing Working Capital Term Loans from

- ECLGS from RBL Bank is secured by pari-passu second charge on moveable fixed assets and current assets of the Company Crore carry interest rate linked to MCLR which stood at 8.40%p.a as at the reporting date.
- Loans from IDBI Bank, Karur Vysya Bank-I, Indian Bank and IDFC first bank limited are secured by pari-passu 1st charge on moveable fixed assets and pari-passu second charge on current assets of the Company carry interest rate linked to MCLR which stood at 8.10%p.a, 8.00%p.a, 9.85%p.a and 8.50%p.a. Loan from Karur Vysya Bank-II is secured by pledge of Equity Shares of Ms.Ramco Cements Limited owned by RSCML to the extent coverage of 1.0X I.e Rs.35 Crore carry interest rate linked to MCLR which stood at 8.00% p.a respectively as at the reporting date.

Additional Working Capital Term Loan in FY 2025-26 from Bhandan Bank Limited is secured by pari-passu 1st charge on moveable fixed assets and pari-passu second charge on current assets of the Company carry interest rate linked to EBLR which stood at 8.50% p.a as at the reporting date.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
c) Unsecured Working Capital Term Loan of Rs.950.00 Lakhs from related parties i.e Rajapalayam Mills Ltd carry interest at 9.25% p.a as at the reporting date.		
The Company has used the borrowings from banks and financial institutions for the specific purpose for which it was taken as at the reporting date.		
Registration, Modification and Satisfaction of charges relating to the year under review had been filed with ROC within the time prescribed time or within the extended time requiring the payment of additional fees.		
e) Refer Note No.50 for information about risk profile of borrowings under Financial Risk Management.		
f) The interest rates are reset on overnight / monthly / yearly basis. The term loans are repayable in equal monthly / quarterly / half yearly instalments at various dates and the year wise repayment is as follows:		

Repayment Due	Amount	Amount
2026-27	-	6,540.02
2027-28	6,431.41	5,830.81
2028-29	4,572.49	4,594.46
2029-30	4,906.98	3,483.64
2030-31	1,868.95	668.24
2031-32	1,147.63	287.58
2032-33	340.74	316.12
2033-34	230.96	347.50
2034-35	21.44	110.95
2035-36	-	6.11
Total	19,520.60	22,185.43

Note No. 26

Provision

Provision for Employee benefits	105.64	108.42
Total	105.64	108.42

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



Note No. 27

Deferred Tax Asset (Net)

(₹ in Lakhs)

Particulars	As on 01-04-2025	Credit Utilized/ Reversed	Recognition in Profit & Loss	As on 31-03-2026
Tax Impact on difference book base and tax base of assets	2,732.63	-	(999.50)	1,733.13
Tax Impact on lease accounting as per Ind AS 116	-	-	-	-
Tax effect on unabsorbed depreciation and business losses under income tax Act, 1961	(3,418.53)	-	349.09	(3,069.44)
Tax Effect on Provision for Bonus and Leave encashment	(114.21)	-	23.64	(90.57)
Unused tax credits (i.e) MAT Credit Entitlement	(1,339.85)	-	-	(1,339.85)
Others	(7.15)	-	(79.10)	(86.25)
Total	(2,147.11)	-	(705.87)	(2,852.98)

Particulars	As on 01-04-2025	Credit Utilized/ Reversed	Recognised in Profit and Loss	As on 31-03-2026
Tax Impact on difference book base and tax base of assets	18.15	-	31.21	49.36
Total	18.15	-	31.21	49.36

Particulars	As on 01-04-2024	Credit Utilized/ Reversed	Recognition in P&L Account	As on 31-03-2025
Tax Impact on difference book base and tax base of assets	3,209.95	-	(477.32)	2,732.63
Tax Impact on lease accounting as per Ind AS 116	-	-	-	-
Tax effect on unabsorbed depreciation and business losses under income tax Act, 1961	(2,371.03)	-	(1,047.50)	(3,418.53)
Tax Effect on Provision for Bonus and Leave encashment	(110.02)	-	(4.19)	(114.21)
Unused tax credits (i.e) MAT Credit Entitlement	(1,885.46)	545.61	-	(1,339.85)
Others	40.55	-	(47.70)	(7.15)
Total	(1,116.01)	545.61	(1,576.70)	(2,147.11)

Particulars	As on 01-04-2024	Credit Utilized/ Reversed	Recognised in Profit and Loss	As on 31-03-2025
Tax Impact on difference book base and tax base of assets	9.85	-	8.30	18.15
Total	9.85	-	8.30	18.15

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Particulars	(₹ in Lakhs)	
	As at 31-03-2026	As at 31-03-2025
Reconciliation of Deferred Tax (Asset) / Liabilities (Net)		
Balance at the beginning of the year	(2,128.95)	(1,106.16)
Deferred Tax Expenses during the year recognised in the statement of profit and loss	(674.66)	(1,568.40)
MAT Credit utilised / recognised during the year	-	545.61
Balance at the end of the year	(2,803.62)	(2,128.95)
Components of Tax Expenses		
(i) Profit and Loss Section		
Current Tax		
Current Tax adjustments of earlier years	1.64	-
Deferred Tax		
Relating to the origination and reversal of temporary differences	(674.66)	(1,568.40)
MAT Credit recognition	-	545.61
Deferred Tax adjustments of earlier years		
Other Comprehensive Income Section		
Charges in Other Comprehensive income		
Current Tax credit on remeasurement losses on defined benefit obligations, net		
Total Tax Credit to OCI	-	-
(iii) Total Tax Expenses recognised in Statement of Profit and Loss Account (i + ii)	(673.02)	(1,022.79)
Reconciliation of the Income tax provision to the amount computed by applying the statutory Income tax rate to the Income before taxes is summarised below:		
Accounting Profit before tax (including OCI)	(4,912.55)	(4,297.08)
Corporate Tax Rate%	25.17%	34.94%
Computed Tax Expense	Nil	Nil

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Increase/(Reduction) in taxes on account of :		
Tax Adjustments of earlier years	1.64	-
Non-deductible expenses	-	-
Income Exempt / Eligible for deduction under chapter VI-A	-	-
MAT Credit Recognition / Utilization	-	-
Additional allowances / Deduction for tax Purpose	-	-
Tax Expenses related to Capital Gains	-	-
Others	1.64	-
Income Tax under MAT		
Accounting Profit before tax (including OCI)	(4,912.55)	(4,297.08)
Corporate Tax Rate %	17.47 %	17.47 %
Computed Tax Expense	Nil	Nil
Increase/(reduction) in taxes on account of:	-	-
Tax Adjustments of earlier years	-	-
Non-deductible expenses	-	-
Income Exempt / Eligible for deduction under chapter VI-A	-	-
Additional allowances / Deduction for tax Purpose	-	-
Tax Expenses recognised in the Statement of Profit and Loss	-	-
Higher of A & B Above	-	-

Additional Disclosures:

- i) A new Section 115BAA in the Income Tax Act, 1961, vide the Taxation Laws (Amendment) Ordinance 2019, is introduced providing domestic companies a non-reversible option to pay corporate tax at reduced rates effective 01-04-2019 subject to certain conditions. Since new tax regime are not beneficial in view of various deductions, exemptions and MAT Credit Entitlement available under existing tax regime, the Company has not adopted new tax rates for the year and continue to adopt tax rates under existing tax regime. Accordingly, the Company has recognised deferred tax at the existing rates.

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 28		
Other Non Current Liabilities		
Deferred Income Government Grant	11.61	13.06
Deferred Lease Income	56.52	57.10
Total	68.13	70.16

Additional Disclosures:

- (i) Industrial Promotion Assistamce (IPA) provided by Department of industries, Government of Andhra Pradesh towards creation of infrastructure facilities is recongrised as ' Grant income' over the useful life of the underlying PPE.

Note No. 29

Current Borrowings

Secured

Loan from Banks	25,794.91	15,524.30
Current Maturities of Long Term Borrowings	6,358.98	3,456.80
	32,153.89	18,981.10

Unsecured and Considered Good

Loan from Banks	119.40	1.05
Current Maturities of Long Term Borrowings	-	665.02
Loans and Advances from Related Parties (Refer to Note no.46 (b) (i))	5,587.16	1,609.49
	5,706.56	2,275.56
Total	37,860.45	21,256.66

Additional Disclosures:

- a) Short term Borrowings from banks (other than Current maturities of Long term Borrowings & Unsecured Loan from Banks) are secured by way of first pari passu hypothecation charge of trade receivables and inventories of the Company present and future.
Short term borrowings by lender bank Yes Bank, IBU to subsidiary company Taram Textiles LLC is backed by SBLC(Standby Letter of Credit) issued by Yes Bank basis the SBLC limit of ₹ 6,293.09 Lakhs sanctioned to The Ramaraju Surgical Cotton Mills Ltd(RSCM). The SBLC limit is secured by pledging of 2X shares of The Ramco Cements Ltd (held as investment by RSCM) based on the market value. The total bank borrowings as on 31.03.2026 in Taram Textiles LLC against the above SBLC Limit was ₹ 5,868.57 Lakhs.
- b) Short term borrowings carry interest 6.00% to 9.50% p.a.
- c) The quarterly returns or statements filed by the Company with the banks or financial institutions are in agreement with the books of accounts.
- d) The Company has used the borrowings from banks and financial institutions for the specific purpose for which it was taken as at the reporting date.
- e) Refer Note No.50 for information about risk profile of borrowings under Financial Risk Management.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Note No. 30		
Trade Payables		
(i) Total outstanding dues of micro enterprises and small enterprises	351.67	193.78
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises	4,859.20	3,048.94
Total	5,210.87	3,242.72

Additional Disclosures:

a) Disclosures as required under Micro, Small and Medium Enterprises Development Act, 2006

The categorization of supplier as MSME registered under The Micro, Small and Medium Enterprises Development Act, 2006, has been determined based on the information available with the company as at the reporting date. The disclosures as per the requirement of the Act are furnished as below:

a. (i) The principal amount remaining unpaid to any supplier at the end of the financial year included in Trade payables	351.67	193.78
(ii) The interest due on the above	-	-
b. The amount of interest paid by the buyer in terms of section 16 of the Act	-	-
c. The amount of the payment made to the supplier beyond the appointed day during the financial year	-	-
d. The amount of interest accrued and remaining unpaid at the end of financial year	-	-
e. The amount of interest due and payable for the period of delay in making payment but without adding the interest specified under this Act	-	-

b) Trade Payables Ageing Schedule as at 31.03.2026

Particulars		Outstanding for the following periods from the due date of payment as at 31-03-2026					Total
		Not Due	< 1 Year	1 - 2 years	2 - 3 years	> 3 years	
(i)	MSME	351.67	-	-	-	-	351.67
(ii)	Others	1,746.25	915.64	214.12	4.93	10.11	2,891.05
(iii)	Disputed dues - MSME	-	-	-	-	-	-
(iv)	Disputed dues - Others	-	-	-	-	-	-
(v)	Unbilled dues	-	-	-	-	-	-
Total		2,097.92	915.64	214.12	4.93	10.11	3,242.72

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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b) Trade Payables Ageing Schedule as at 31-03-2025

Particulars		Outstanding for the following periods from the due date of payment as at 31-03-2025					Total
		Not Due	< 1 Year	1 - 2 years	2 - 3 years	> 3 years	
(i)	MSME	193.78	-	-	-	-	193.78
(ii)	Others	1471.43	1,553.87	5.97	12.10	5.57	3,048.94
(iii)	Disputed dues - MSME	-	-	-	-	-	-
(iv)	Disputed dues - Others	-	-	-	-	-	-
(v)	Unbilled dues	-	-	-	-	-	-
Total		1,665.21	1,553.87	5.97	12.10	5.57	3,242.72

c) Refer to Note No 50 information about risk profile of Trade payables under Financial Risk Management and Ageing schedule.

Note No. 31

Other Financial Liabilities

Unclaimed Dividends	3.95	6.44
Ramaraju Memorial Fund	462.64	462.63
Interest Accrued	47.10	36.69
Liabilities for Other Finance	934.26	95.47
Statutory Liabilities Payable	427.27	425.14
Advance / Trade deposit received from Customer	166.08	187.49
Total	2,041.30	1,213.86

Additional Disclosures:

a) Unclaimed Dividends represent the amount not due for transfer to IEPF.

Note No. 32

Other Current Liabilities

Other Current Payable	459.46	380.41
Total	459.46	380.41

Note No. 33

Provisions (Current)

Provision for Employee Benefits	420.11	364.94
Provision for Compensated Absences	61.70	61.70
Total	481.81	426.64

Additional Disclosures:

a) The Company provides for expenses towards compensated absences provided to its employees. The expense is recognized at the present value of the amount payable determined based on an independent external actuarial valuation as at the Balance Sheet date, using Projected Unit Credit method.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

(₹ in Lakhs)

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Note No. 34		
Revenue From Operations		
Sale of Products		
Textiles	42,555.57	33,226.18
Surgical Dressings	5,477.73	5,586.63
Waste Sales	313.82	584.30
	<u>48,347.12</u>	<u>39,397.11</u>
Other operating Revenues		
Royalty	-	11.24
Export Incentive	1,430.94	582.09
Job Work Charges Received	101.60	118.26
	<u>1,532.54</u>	<u>711.59</u>
Total	<u>49,879.66</u>	<u>40,108.70</u>

Additional Disclosures:

- The Company's Revenue from sale of products is recognized upon transfer of control of such products to the customer at a point in time.
- Disaggregation of Income

Gross Revenue	52,542.20	43,028.36
Add / (Less) : Discount	(288.18)	(318.12)
Add / (Less) : GST	(2,374.36)	(2,601.54)
Net Revenue	<u>49,879.66</u>	<u>40,108.70</u>

Note No. 35

Other Income

Interest Receipt	258.41	272.90
Rent Receipts	3.13	1.72
Profit on Sale of Property, Plant and Equipment	39.55	-
Exchange Gain on Foreign Currency Transactions (Net)	167.34	172.47
Government Grants	1.45	1.45
Miscellaneous Income	76.74	54.84
Total	<u>546.62</u>	<u>503.38</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Note No. 36		
Cost of Materials Consumed		
Cost of Materials Consumed	24,289.76	22,053.88
Total	<u>24,289.76</u>	<u>22,053.88</u>
Note No. 37		
Purchase of Stock in Trade		
Purchase of Stock in Trade	8,380.48	4,752.46
Total	<u>8,380.48</u>	<u>4,752.46</u>
Note No. 38		
Changes in Inventories of Finished Goods and Work-In-Progress		
Opening stock		
Finished Goods	5,089.57	3,402.55
Process Stock	<u>1,166.26</u>	<u>1,292.83</u>
	6,255.83	4,695.38
Closing Stock		
Finished Goods	5,340.16	5,089.57
Process Stock	<u>2,015.67</u>	<u>1,166.26</u>
	7,355.83	6,255.83
Net (Increase) / Decrease in Stock	<u>(1,100.00)</u>	<u>(1,560.48)</u>
Note No. 39		
Employee Benefit Expenses		
For Employees other than Directors		
Salaries, Wages and Bonus	5,487.65	5,118.06
Contribution to Provident and Other Funds	616.54	505.64
Staff and Labour Welfare & Training Expenses	<u>434.73</u>	<u>414.77</u>
	6,538.92	6,038.47
For Directors		
Managing Directors Remuneration	240.00	240.00
Contribution to Provident and Other Funds (MD)	12.42	12.42
Sitting Fees (MD)	<u>2.30</u>	<u>2.10</u>
	254.72	254.52
Total	<u>6,793.64</u>	<u>6,292.99</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



Particulars	(₹ in Lakhs)	
	For the year ended 31-03-2026	For the year ended 31-03-2025

Additional Disclosures:

- (a) Amount recognised in Other Comprehensive Income represent remeasurement losses on defined benefit obligations i.e Gratuity fund, recognised in OCI.
- (b) Refer Note No. 44 for disclosures pertaining to defined contribution plan and defined benefit obligations under Ind AS 19.

Note No. 40

Finance Cost

Interest on Debts and Borrowings	3,789.45	3,708.78
Exchange differences on Foreign Currency Borrowings regarded as on adjustment to Borrowing Cost	741.67	149.70
Total	4,531.12	3,858.48

Additional Disclosures:

- (a) Interest on Debt & Borrowings represent interest calculated using the effective interest rate method.
- (b) Refer Note No.50 for information about Interest rate risk exposure under Financial Risk Management.

Note No. 41

Depreciation and Amortization Expenses

Depreciation of Plant, Property and Equipment (Refer Note No.6)	2,721.85	2,889.70
Amortization of Intangible Asset (Refer Note No.10)	65.34	58.46
Depreciation on investment Properties (Refer Note No.8)	0.18	0.18
Total	2,787.37	2,948.34

Additional Disclosures:

- (a) The estimation of useful life of Property, Plant and Equipment has been provided under Note No. 5A(D).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Note No. 42		
Other Expenses		
Manufacturing Expenses		
Power and Fuel	2,348.64	2,621.18
Production Consumables	315.08	331.61
Packing Materials Consumption	485.29	564.62
Job work Charges Paid	992.97	335.78
Repairs to Buildings	72.79	69.24
Repairs to Plant and Machinery	690.59	634.65
Repairs - General	826.64	856.48
	5,732.00	5,413.56
Establishment Expenses		
Rates and Taxes	751.91	512.27
Postage and Telephone	51.84	39.74
Printing and Stationery	31.37	22.29
Travelling Expenses	221.74	140.27
Vehicle Maintenance	97.71	125.03
Insurance	220.99	152.97
Directors Sitting Fees	13.20	12.25
Rent	184.67	136.47
Audit Fees and Legal Expenses	136.22	124.50
Corporate Social Responsibility Expenses	4.07	5.88
Advertisement	247.94	145.29
Bank Charges	127.80	94.67
Loss on Sale of Property, Plant and Equipment	-	63.44
Miscellaneous Expenses	213.58	139.45
	2,303.04	1,714.52

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

(₹ in Lakhs)

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Selling Expenses		
Sales Commission	1,089.37	598.96
Export Expenses	193.39	179.75
Other Selling Expenses	434.88	401.78
	<u>1,717.64</u>	<u>1,180.49</u>
Total	<u>9,752.68</u>	<u>8,308.57</u>

Additional Disclosures:

(a) The details of CSR Expenditure are furnished in Note 51(g).

(b) Audit Fees & Expenses (Net of Tax Credits)

Statutory Auditors

Statutory Audit Fee	3.00	3.00
Other Certification Fee	3.55	4.44
Reimbursement of Expenses	0.17	0.21

Tax Auditors

Tax Audit Fees	1.50	1.50
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Cost Auditors

Cost Audit Fee	1.90	1.90
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Secretarial Auditors

Secretarial Audit Fee	0.50	0.50
Other Certification Fee	0.51	0.95
Reimbursement of Expenses	0.07	0.12

Total	<u>11.20</u>	<u>12.62</u>
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(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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Note No. 43

Contingent Liabilities

Guarantees given by the bankers on behalf of company	85.80	182.60
Demands / Claims not acknowledged as Debts in respect of matters in appeals relating to – TNVAT	NIL	NIL
i. In respect of Electricity matters, Appeals / Writ petition are pending with TNERC / APTEL / High Court for various matters for which no provision has been made in the books of accounts to the extent of ₹ 159.49 Lakhs (PY: ₹ 159.49 Lakhs). In view of the various case laws decided in favour of the Company and in the opinion of the management, there may not be any tax liability on this matter.		

Note No. 44

As per Ind AS 19, the disclosures pertaining to “Employee Benefits” are given below:

Defined Contribution Plan:

Employer’s Contribution to Provident Fund	286.45	287.91
Employer’s Contribution to Superannuation Trust Fund	17.74	16.35

Defined Benefit Plan – Gratuity

The Gratuity payable to employees is based on the employee’s service and last drawn salary at the time of leaving the services of the Company and is in accordance with the rules of the Company read with Payment of Gratuity Act 1972. This is a defined benefit plan in nature. The Company makes annual contributions to “The Ramaraju Surgical Cotton Mills Limited Employees Gratuity Fund” administered by the Trustees and managed by LIC of India, based on the Actuarial Valuation by an Independent external actuary as at the Balance Sheet date using Projected Unit Credit method. The Company has the exposure of actuarial risk such as adverse salary growth, change in demography experience, inadequate return on underlying plan assets. This may result in an increase in cost of providing these benefits to employees in future. Since the benefits are lump sum in nature, the plan is not subject to any longevity risks.

Details of the post retirement gratuity plan (Funded) are as follows:

Movements in the present value of define benefit obligation:

Opening defined Benefit Obligation	800.90	767.05
Current Service Cost	87.35	67.26
Past Service Cost	91.80	NIL
Interest Cost	51.54	50.18
Actuarial (Gain) / Loss	(111.13)	10.62
Benefits paid	(127.20)	(94.21)
Closing Defined Benefit obligation	793.26	800.90



(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Movement in the present value of plan assets:		
Opening Fair Value of Plan Assets	949.17	855.85
Expected Return on Plan Assets	61.90	60.89
Actuarial Gain / (Loss)	12.73	(3.18)
Employer Contribution	-	129.82
Benefits Paid	(127.20)	(94.21)
Closing Fair Value of Plan Assets	896.60	949.17
The amount included in the Statement of Financial position arising from the entity's obligation in respect of its defined benefit plans:		
Present value of obligation	793.26	800.90
Fair value of plan assets	896.61	949.17
Present value of Funded defined obligation	(103.35)	(148.27)
Cost of defined benefit plan:		
Current Service Cost	87.35	67.26
Interest Cost	(10.36)	(10.71)
Past Service Cost	91.80	NIL
Net Cost Recognized statement in the Income Statement	168.79	56.55
Expected return on plan assets (To the extent it does not represent an adjustment to Interest Cost)	(12.73)	3.18
Actuarial (Gain) / Loss	(111.13)	10.62
Net Cost recognized in the Other Comprehensive Income	(123.86)	13.79
Major Categories of Plan Assets:		
GOI Securities	NIL	NIL
Funds with LIC	889.70	941.87
Others	6.90	7.31
Total	896.61	949.18
Actuarial Assumptions:		
Discount rate P.A.	7.65%	6.99%
Rate of escalation in salary P.A.	5.00%	5.00%
Attrition rate	0.50%	0.50%



(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Estimate of Expected Benefit payments:		
Year 1	50.06	51.91
Year 2	119.46	98.54
Year 3	80.32	70.87
Year 4	39.35	79.62
Year 5	96.43	48.24
Next 5 Years	<u>318.24</u>	<u>329.06</u>

Quantitative Sensitivity Analysis for Significant Assumptions:

0.50% Increase in Discount Rate	76.94	81.47
0.50% Decrease in Discount Rate	87.72	93.88
0.50% Increase in Salary Growth Rate	87.87	94.01
0.50% Decrease in Salary Growth Rate	76.77	81.31

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. When calculating the sensitivity of the defined benefit obligation as significant actuarial assumptions source material (Projected unit credit method) has been applied as when calculating the defined benefit obligation recognised with in the Balance Sheet.

Details of Leave encashment plan (Unfunded) are as follows:

Movement in the present value of defined benefit Obligation:

Opening defined Benefit Obligation	108.42	97.94
Current Service Cost	27.67	26.84
Interest Cost	6.22	5.31
Past Service Cost	8.21	NIL
Actuarial (Gain) / Loss	(38.94)	21.79
Benefits paid	(6.13)	(43.46)
Closing defined Benefit obligation	<u>105.45</u>	<u>108.42</u>

Movement in the present value of plan assets:

Opening fair value of plan assets	NIL	NIL
Expected return on plan assets	NIL	NIL
Actuarial Gain / (Loss)	NIL	NIL
Employer Contribution	38.94	43.46
Benefits paid	(38.94)	(43.46)
Closing fair value of plan assets	<u>NIL</u>	<u>NIL</u>



(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
Actual Return of plan assets:		
Expected return of plan assets	NIL	NIL
Actuarial Gain / (Loss) on plan assets	NIL	NIL
Actual return on plan assets	NIL	NIL
The amount included in the Statement of Financial position arising from the entity's obligation in respect of its define benefit plans:		
Fair value of plan assets	NIL	NIL
Present value of obligation	105.45	108.42
Present value of Funded define obligation	105.45	108.42
Cost of defined benefit Plan:		
Current Service Cost	27.67	26.84
Interest Cost	6.22	5.31
Actuarial (Gain) / Loss	(6.13)	21.79
Past Service Cost	8.21	NIL
Net Cost recognized in the Income Statement	35.97	53.94
Major Categories of Plan Assets:		
GOI Securities	NIL	NIL
Funds with LIC	NIL	NIL
Bank balance	NIL	NIL
Total	NIL	NIL
Actuarial Assumptions:		
Discount rate p.a	7.65%	6.99%
Rate of escalation in salary p.a	5.00%	5.00%
Attrition rate	0.50%	0.50%
Estimate of Expected Benefit payments		
Year 1	5.41	3.96
Year 2	14.03	10.04
Year 3	8.77	8.21
Year 4	3.66	8.84
Year 5	11.45	3.71
Next 5 Years	27.96	35.43



(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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Quantitative Sensitivity Analysis for Significant Assumptions

0.50% Increase in Discount Rate	21.50	26.23
0.50% Decrease in Discount Rate	23.79	29.24
0.50% Increase in Salary Growth Rate	23.82	29.27
0.50% Decrease in Salary Growth Rate	21.46	26.19

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. When calculating the sensitivity of the defined benefit obligation as significant actuarial assumptions the same method (Projected unit credit method) has been applied as when calculating the defined benefit obligation recognised with in the Balance Sheet.

Note No. 45

Disclosure of Interests in Associates Under Equity Method

Name of the Company	Location	Principal activities of Business
Material Associates		
M/s. The Ramco Cements Limited	India	Manufacture of Building materials
M/s. Rajapalayam Mills Limited	India	Manufacture of Cotton yarn
Immaterial Associates		
M/s. Ramco Industries Limited	India	Manufacture of Building materials
M/s. Ramco Systems Limited	India	Software development
M/s. Sri Vishnu Shankar Mill Limited	India	Manufacture of Cotton yarn
M/s. Shri Harini Media Limited	India	Publications

Name of the Company	% of Shareholding as at	
	31-03-2026	31-03-2025
M/s. The Ramco Cements Limited	1.20	1.20
M/s. Ramco Industries Limited	0.16	0.16
M/s. Ramco Systems Limited	0.03	0.04
M/s. Rajapalayam Mills Limited	1.83	1.83
M/s. Sri Vishnu Shankar Mills Limited	0.75	0.75
M/s. Shri Harini Media Limited	2.65	2.65



(₹ In Lakhs)

Summarised financial information for Associates:

The summarized consolidated financial statements of the material associates are as below:

Balance Sheet	Non-current Assets	Investment in Associates	Current Assets	Non-current Liabilities	Current Liabilities	Total Equity
As at 31-03-2026						
The Ramco Cements Limited	14,18,853.00	5,993.00	2,38,713.00	4,14,934.00	4,39,237.00	8,09,388.00
Rajapalayam Mills Limited	96,126.42	2,19,001.33	56,986.97	56,020.90	73,315.28	2,42,778.54
As at 31-03-2025						
The Ramco Cements Limited	14,03,591.00	5,544.00	2,23,815.00	4,57,420.00	4,31,316.00	7,44,214.00
Rajapalayam Mills Limited	1,01,379.00	2,04,736.00	53,178.00	61,522.00	66,332.00	2,31,439.00

Profit and Loss	The Ramco Cements Limited		Rajapalayam Mills Limited	
	31-03-2026	31-03-2025	31-03-2026	31-03-2025
Total Revenue	9,07,022.00	8,55,957.00	95,927.45	91,539.00
Profit before tax	31,793.00	31,931.00	(2,872.89)	(7,609.00)
Tax expenses	17,910.00	5,117.00	(514.79)	(1,648.00)
Profit after Tax	69,200.00	26,814.00	(2,273.70)	(5,887.00)
Share of profit in Associates	679.00	143.00	13,709.83	7,592.00
Other Comprehensive Income	54.00	(979.00)	177.20	(222.00)
Share of OCI of Associate	-	-	(228.20)	(151.00)
Total Comprehensive Income	69,933.00	25,978.00	11,385.13	1,332.00

Fair Value of Investments

Name of the material Associates	31-03-2026	31-03-2025
The Ramco Cements Limited	15,447.78	14,662.75
Rajapalayam Mills Limited	1,364.36	1,388.38

Share of contingent Liabilities in respect of associates

Name of the material Associates	31-03-2026	31-03-2025
The Ramco Cements Limited	1,329.05	1,537.43
Rajapalayam Mills Limited	146.82	18.10



(₹ In Lakhs)

Reconciliation to the carrying amount of investment in associates as on 31-03-2026 and 31-03-2025:

Profit and Loss	The Ramco Cements Limited		Rajapalayam Mills Limited	
	31-03-2026	31-03-2025	31-03-2026	31-03-2025
Entity's TCI	69,933.00	25,978.00	11,385.13	1,332.00
Entity's Adjusted TCI	69,933.00	25,978.00	11,385.13	1,332.00
Effective shareholding %	1.20	1.20	1.83	1.83
Associates share of profit / OCI	841.30	489.06	(25.90)	(93.26)
Amount recognized in P & L	841.30	489.06	(25.90)	(93.26)
Reconciliation				
Opening Carrying amount	17,002.92	16,608.00	1,388.39	1,485.54
Add: Associate's share of Profit & OCI	841.95	477.75	(23.18)	(96.14)
Less: Dividend received	56.92	82.83	0.84	1.01
De-recognition of Associates	-	-	-	-
Add: Subscription to Rights issue	-	-	-	-
Net Carrying amount	17,787.95	17,002.92	1,364.37	1,388.39

Notes:

- 1) Adjusted TCI represents total comprehensive income of the entity after eliminating effects of reciprocal interests and unrealized profits.
- 2) Effective shareholdings represent the aggregate of direct holding and indirect holding through fellow associates.

The Group's aggregate share of profit and other comprehensive income in its individually immaterial associates are furnished below:

Aggregate amounts of Group's share of:	31-03-2026	31-03-2025
Profit after Tax	23.90	12.47
Other Comprehensive Income	(2.84)	(0.89)
Total Comprehensive Income	21.06	11.58

Note No. 46

Related Party Transactions

Information on names of Related parties and nature of Relationship as required by Ind AS 24 on Related party disclosures for the year ended 31st March 2026:

i. Subsidiary Company

Name of the Company	Country of Incorporation	% of Shareholding as at	
		31-03-2026	31-03-2025
M/s. Madras Chipboard Limited	India	75.01	75.01
M/s. Taram Textiles LLC	India	100.00	-
M/s. Pharmacot Corp Private Limited	USA	100.00	100.00
Name of the Step Down Subsidiary			
M/s. Taram Textiles Online, INC.,	USA	70.02	70.02



(₹ In Lakhs)

ii. Associate Companies

Name of the Company	Country of Incorporation	% of Shareholding as at	
		31-03-2026	31-03-2025
M/s. The Ramco Cements Limited	India	1.20	1.20
M/s. Ramco Industries Limited	India	0.16	0.16
M/s. Ramco Systems Limited	India	0.03	0.04
M/s. Rajapalayam Mills Limited	India	1.83	1.83
M/s. Sri Vishnu Shankar Mill Limited	India	0.75	0.75
M/s. Shri Harini Media Limited	India	2.65	2.65

iii. Key Managerial Personnel (including Directors under the Companies Act, 2013)

Name of the Key Managerial Personnel	Designation
Shri P.R. Venketrama Raja	Chairman
Smt Nalina Ramalakshmi	Managing Director
Shri N.R.K. Ramkumar Raja	Managing Director
Shri N.K. Shrikantan Raja	Non-Executive Director
Shri P.A.S. Alaghar Raja	Independent Director
Shri P.A. Ramasubramania Raja	Independent Director
Shri N.V.Vasudevan	Independent Director
Shri K. Tiruvengada Krishnan	Independent Director
Shri R.Ramanathan	Independent Director
Shri G.Thiruvassagar	Nominee Director
Shri N. Vijay Gopal	Chief Financial Officer
Shri P. Muthukumar	Company Secretary



(₹ In Lakhs)

iv. Relatives of Key Managerial Personnel

Name of the Relative of KMP	Relationship
Smt. R. Sudarsanam	Mother of Shri. P.R.Venketrama Raja
Smt. Saradha Deepa	Sister of Shri. P.R. Venketrama Raja
Smt. P.V. Nirmala	Spouse of Shri P.R. Venketrama Raja
Shri. Abhinav Ramasubramaniam Raja	Son of Shri P.R. Venketrama Raja
Smt. B. Sri Sandhya Raju	Daughter of Shri P.R. Venketrama Raja
Shri N.K. Ramasuwamy Raja	Brother of Shri N.R.K. Ramkumar Raja
Shri N.R.K. Venkatesh Raja	Brother of Shri N.R.K. Ramkumar Raja
Smt. P.S. Ramani Devi	Sister of Shri N.R.K. Ramkumar Raja
Smt. N.S. Gitalakshmi	Spouse of Shri N.K. Shrikantan Raja
N.R.K Ramkumar Raja (HUF)	Shri N.R.K Ramkumar Raja, Karta for HUF
N.K. Srikantan Raja (HUF)	Shri N.K Srikantan Raja, Karta for HUF
Shri.Harish Krishnakumar	Son of Shri N.R.K Ramkumar Raja
Ms.Nithya Lakshmi	Daughter of Shri N.R.K Ramkumar Raja

v. Companies over which KMP/Relatives of KMP exercise significant influence

M/s. Sandhya Spinning Mill Limited
M/s. Rajapalayam Textile Limited
M/s. Ramco Windfarms Limited
M/s. N.R.K. Infra System Private Limited
M/s. Tirupathi YarnTex Spinners Pvt Ltd
M/s. Vinvent Chemilab Private Limited
M/s. Digvijai Polytex Private Limited
M/s. Sri Yannarkay Servicers Limited
M/s. Nalina Agricultural Farms Private Limited

vi. Employee Benefit Funds where control exists

The Ramaraju Surgical Cotton Mills Limited Officers' Superannuation Trust Fund
The Ramaraju Surgical Cotton Mills Limited Employees' Gratuity Fund

vii. Other entities over which there is a significant influence

M/s. P.A.C.R. Sethurammammal Charity Trust
M/s. P.A.C. Ramasamy Raja Centenary Trust
M/s. N.R.K. Distribution Services
M/s. Gowrihouse Metal Works LLP
Smt. Lingammal Ramaraju Shashtra Prathishta Trust
P.A.C. Ramasamy Raja Education Charity Trust



(₹ In Lakhs)

Disclosure in respect of Related Party Transactions (excluding Reimbursements) during the year and outstanding balances including commitments as at the reporting date:

a. Transactions during the year at Arm's length basis or its equivalent

Name of the Related Party		2025-26	2024-25
i. Goods Supplied / Services rendered Associates			
M/s. Rajapalayam Mills Limited		2,880.81	1,025.07
M/s. Ramco Industries Limited		1,545.08	908.00
M/s. Sri Vishnu Shankar Mill Limited		64.06	2,411.02
M/s. The Ramco Cements Limited		0.63	NIL
Companies over which KMP / Relative of KMP exercise significant Influence			
M/s. Sandhya Spinning Mill Limited		157.10	202.20
M/s. Rajapalayam Textile Limited		83.37	362.94
M/s. Digvijai Polytex Private Limited		0.23	0.49
Key Management Personnel			
Shri N.R.K. Ramkumar Raja		0.64	NIL
Reimbursement of Expenses			
Shri N.R.K. Ramkumar Raja		1.02	NIL
Other Entities over which there is a significant influence			
M/s. Gowrihouse Metal Works LLP		6.60	5.34
ii. Cost of Goods & Services purchased/availed Subsidiaries			
Associates			
M/s. The Ramco Cements Limited		2.70	3.58
M/s. Ramco Industries Limited		425.42	493.85
M/s. Ramco Systems Limited		22.50	21.00
M/s. Rajapalayam Mills Limited		2,569.50	2,340.16
M/s. Sri Vishnu Shankar Mill Limited		851.02	752.78
M/s. Shri Harini Media Limited		95.11	71.58
Companies over which KMP / Relative of KMP exercise significant Influence			
M/s. Sandhya Spinning Mill Limited		795.99	1,809.76
M/s. Rajapalayam Textile Limited		47.75	469.39
M/s. N.R.K. Infra Systems Private Limited		7.63	8.56
M/s. Vinvent Chemilab Private Limited		2.49	3.75
M/s. Tirupathi YarnTex Spinners Pvt Ltd		1,449.64	855.87



(₹ In Lakhs)

Name of the Related Party	2025-26	2024-25
Other entities over which there is a significant influence		
M/s. P.A.C.R. Sethurammam Charity Trust	76.80	57.91
M/s. P.A.C. Ramasamy Raja Centenary Trust	3.50	7.20
M/s. N.R.K. Distribution Services	135.06	112.94
M/s. Gowrihouse Metal Works LLP	0.03	0.01
Relative of KMP exercise significant Influence		
Smt. N.S. Gitalakshmi	0.06	0.09
iii. Leasing Arrangements – Rent Paid		
Associates		
M/s. Rajapalayam Mills Limited	1.97	0.17
M/s. The Ramco Cements Limited	0.01	NIL
Key Managerial Personnel		
Smt. Nalina Ramalakshmi	0.79	0.79
iv. Share of Enterprise Agreement License Systems for Microsoft Products - Paid		
Associates		
M/s. The Ramco Cements Limited	36.77	19.06
v. Leasing Arrangements - Rent Received		
Associates		
M/s. Rajapalayam Mills Limited	0.40	0.27
M/s. Sri Vishnu Shankar Mill Limited	0.32	NIL
M/s. Rajapalayam Textile Limited	0.01	NIL
vi. Dividend Received Associates		
M/s. The Ramco Cements Limited	56.92	82.83
M/s. Ramco Industries Limited	1.36	1.02
M/s. Rajapalayam Mills Limited	0.84	1.01
M/s. Vishnu Shankar Mill Limited		



		(₹ In Lakhs)	
Name of the Related Party		2025-26	2024-25
vii. Interest Paid / (Received)			
Key Managerial Personnel			
Smt. Nalina Ramalakshmi	100.77	130.79	
Shri. N.R.K. Ramkumar Raja	19.56	8.70	
Companies over which KMP / Relative of KMP exercise significant influence			
M/s. Nalina Agricultural Farms Private Limited	85.99	NIL	
Associates			
M/s Rajapalayam Mills Limited	87.88	87.88	
viii. Director's Sitting Fees			
Shri. P.R. Venketrama Raja	0.95	1.30	
Smt. Nalina Ramalakshmi	0.80	0.80	
Shri. N.R.K. Ramkumar Raja	1.15	0.95	
Shri. N.K. Shrikantan Raja	2.20	2.05	
Shri P.A. Ramasubramania Raja	1.60	1.10	
Shri. V. Santhanaraman	NIL	0.20	
Shri. P.J. Ramkumar Rajha	NIL	0.35	
Shri S. Sarathy Subburaj	NIL	0.20	
Shri P.A.S Alaghar Raja	2.20	1.90	
Justice Shri. P.P.S. Janarthana Raja	NIL	NIL	
Shri. N.V. Vasudevan	1.90	1.55	
Dr. K. Thiruvengada Krishnan	1.15	0.95	
Shri. R. Ramanathan	1.15	1.10	
Shri. G. Thiruvassagar	1.00	0.40	
ix. Remuneration to Key Managerial Personnel (Other than Sitting Fees)			
Smt. Nalina Ramalakshmi, Managing Director	126.21	126.21	
Shri. N.R.K. Ramkumar Raja, Managing Director	126.21	126.21	
Shri. N. Vijay Gopal, Chief Financial Officer	91.06	86.84	
Shri. P.Muthukumar, Company Secretary	18.36	16.51	
Remuneration to Relative of Key Managerial Personnel (Other than Sitting Fees)			
Shri.Harish Krishnakumar	226.64	204.34	
Ms.Nithya Lakshmi	167.52	151.26	



(₹ In Lakhs)

Name of the Related Party	2025-26	2024-25
x. Contribution to Superannuation Trust Fund / Gratuity Fund		
Other entities over which there is a significant influence		
The Ramaraju Surgical Cotton Mills Limited Officers' Superannuation Trust Fund	17.74	16.35
The Ramaraju Surgical Cotton Mills Limited Employees Gratuity Fund	NIL	129.82
xi. Maximum amount of loans and advance/ (borrowings) outstanding during the year		
Key Managerial Personnel		
Smt. Nalina Ramalakshmi	(4,749.23)	(3,449.28)
Shri. N.R.K. Ramkumar Raja	(288.07)	(150.21)
Associates		
M/s Rajapalayam Mills Limited	(950.00)	(950.00)
a. CSR Donation Given:		
Other Entities over which there is a significant influence		
Smt. Lingammal Ramaraju Sastra Prathista Trust	1.00	1.00
b. Outstanding balance including commitments		
i. Borrowings:		
Key Managerial Personnel		
Smt. Nalina Ramalakshmi	(1,529.23)	(1,459.28)
Shri. N.R.K. Ramkumar Raja	(247.93)	(150.21)
Associates		
M/s Rajapalayam Mills Limited	(950.00)	(950.00)
Companies over which KMP / Relative of KMP exercise significant InfluenceL		
M/s Nalina Agricultural Farms Private Limited	(3,750.00)	NIL
Companies over which KMP / Relative of KMP exercise significant influence		
M/s. Vinvent Chemilab Private Limited	NIL	0.03



(₹ In Lakhs)

Name of the Related Party	2025-26	2024-25
ii. Financial Guarantee given to Bank to avail loan facility by related parties		
M/s. Taram Textiles, LLC	6,293.09	4,400.00
Actual amount of loan outstanding against above Financial Guarantee		
M/s. Taram Textiles, LLC	5,868.57	2,760.84
c. Disclosure of Key Managerial Personnel compensation in total and for each of the following categories:		
Particulars	31-03-2026	31-03-2025
Short – Term Benefits (1)	350.82	344.75
Defined Contribution Plan (2)	11.02	11.02
Defined Benefit Plan / Other Long-Term Benefits (3)	NIL	NIL
Total	361.84	355.77
1. It includes bonus, sitting fees, and value of perquisites.		
2. It includes contribution to Provident fund and Superannuation fund.		
3. As the liability for gratuity and compensated absences are provided on actuarial basis for the Company as a whole, amounts accrued pertaining to key managerial personnel are not included above.		

Note No. 47**Earnings per Share**

Net Profit after tax (₹ in Lakhs) (A)		(3,523.32)	(2,921.39)
Weighted average number of Equity shares [In Lakhs] (B)	C	50.18	58.15
Nominal value per equity share (in ₹)	A	10.00	10.00
Basic & Diluted Earnings per share (A)/(B) (in ₹)	B	(70.21)	(50.24)



Note No. 48
Segment Information for the year ended 31st March, 2026

(₹ in Lakhs)

Particulars	Textiles		Surgical		Windmill Power		Total	
	31-Mar-2026	31-Mar-2025	31-Mar-2026	31-Mar-2025	31-Mar-2026	31-Mar-2025	31-Mar-2026	31-Mar-2025
REVENUE								
External Sales / Other Operating Income	44,394.16	34,508.97	5,485.50	5,599.73	-	-	49,879.66	40,108.70
Inter Segment Sale	9,688.18	525.31	-	-	1,044.90	912.12	10,733.08	1,437.43
Total	54,082.34	35,034.28	5,485.50	5,599.73	1,044.90	912.12	60,612.74	41,546.13
Other Income	81.32	58.01	-	-	-	-	81.32	58.01
Total Revenue	15,407.21	36,010.09	2,682.16	5,599.73	585.96	813.31	60,694.06	41,604.14
RESULT								
Segment Result	(2,659.62)	(4,579.54)	1,556.06	1,882.18	625.91	513.68	(477.65)	(2,183.68)
Unallocated Income							206.89	172.47
Unallocated Expenses							493.47	377.77
Operating Profit							(764.23)	(2,388.98)
Interest Expenses							4,531.12	3,858.48
Interest Income							258.41	272.90
Provision for Taxation								
Current Tax							1.64	-
Deferred Tax							(674.65)	(1,568.40)
MAT Credit Entitlement							-	545.61
Profit / (Loss) from ordinary activities							(4,363.93)	(4,951.77)
Other Comprehensive Income							124.39	(12.22)
Share of TCI from Associates							839.29	408.28
Exceptional Items							-	1,689.70
Net Profit after Tax	-	-	-	-	-	-	(3,400.25)	(2,866.01)
OTHER INFORMATION								
Segment Assets	63,816.30	51,262.84	2,670.62	2,601.94	687.58	724.43	67,174.50	54,589.21
Unallocated Assets							18,661.40	17,886.33
Total Assets	63,816.30	51,262.84	2,670.62	2,601.94	687.58	724.43	85,835.90	72,475.54
Segment Liabilities	8,193.44	5,263.63	75.64	75.50	-	-	8,269.08	5,339.13
Unallocated Liabilities	57,038.47	43,032.36	490.07	530.96	-	-	57,528.54	43,563.32
Total Liabilities	65,231.91	48,295.99	565.71	606.46	-	-	65,797.62	48,902.45
Capital Expenditure	210.50	52.05	276.84	96.76	-	-	487.34	148.81
Unallocated Capital Expenditure								
Depreciation	2,529.52	2,682.90	133.55	123.55	124.30	141.89	2,787.37	2,948.34
Unallocated Depreciation Expenditure								
Non-Cash expenses other than Depreciation								

**Note No. 49****Disclosure of Fair value measurements**

The fair values of financial assets and liabilities are determined at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. Fair value of cash and short-term deposits, trade and other short term receivables, trade payables, other current liabilities, short term loans from banks and other financial instruments approximate their carrying amounts largely due to their short term maturities of these instruments.

Financial Instruments by category

(₹ in Lakhs)

Particulars	Amortised Cost	FVTPL	FVTOCI	Carrying Amount	Fair Value
As at 31-03-2026					
Financial Assets					
Investments In Preference Shares	840.00	-	-	840.00	840.00
Other Investments		-	574.43	574.43	574.43
Trade Receivables	18,413.58	-	-	18,413.58	18,413.58
Cash and Cash Equivalents	508.51	-	-	508.51	508.51
Bank Balance other than Cash and Cash Equivalents	3.95	-	-	3.95	3.95
Other Financial Assets	1,144.18	-	-	1,144.18	1,144.18
Financial Liabilities					
Borrowings	57,381.05	-	-	57,381.05	57,381.05
Trade Payables	5,210.87	-	-	5,210.87	5,210.87
Other Financial Liabilities	2,041.30	-	-	2,041.30	2,041.30

Particulars	Amortised Cost	FVTPL	FVTOCI	Carrying Amount	Fair Value
As at 31-03-2025					
Financial Assets					
Investments in Preference Shares	840.00	-	-	840.00	840.00
Other Investments	-	-	580.07	580.07	580.07
Trade Receivables	8,603.93	-	-	8,603.93	8,603.93
Cash and Cash Equivalents	110.57	-	-	110.57	110.57
Bank Balance other than Cash and Cash Equivalents	6.43	-	-	6.43	6.43
Other Financial Assets	569.84	-	-	569.84	569.84
Financial Liabilities					
Borrowings	43,442.09	-	-	43,442.09	43,442.09
Trade Payables	3,242.72	-	-	3,242.72	3,242.72
Other Financial Liabilities	1,213.86	-	-	1,213.86	1,213.86



Fair value hierarchy

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1 : Quoted (Unadjusted) prices in active markets for identical assets or liabilities.

Level 2 : Other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3 : Techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

The details of financial instruments that are measured at fair value on recurring basis are given below:

(₹ in Lakhs)

Particulars	Level 1	Level 2	Level 3	Total
Financial Instruments at FVTOCI				
Investment in unlisted securities				
As at 31-03-2026	-	-	574.43	574.43
As at 31-03-2025	-	-	580.07	580.07
Financial Instruments at FVTPL				
As at 31-03-2026	-	-	-	-
As at 31-03-2025	-	-	-	-

Valuation techniques used to determine the fair value

The significant inputs used in the fair value measurement categorized within the fair value hierarchy are given below:

Nature of Financial Instrument	Valuation Technique	Remarks
Investment in Listed securities / Mutual Funds	Market Value	Closing Price as at reporting date in Stock Exchange
Investment in Unlisted securities	Adjusted Net Assets	Net Assets value as per Balance Sheet of respective Companies as at reporting date.
Foreign exchange forward contracts	Mark to Market	Based on MTM valuation provided by the Banker

Note No. 50**Financial Risk Management**

The Board of Directors (BOD) has overall responsibility for the establishment and oversight of the Company's risk management framework and thus established a risk management policy to identify and analyse the risk faced by the Company. Risk Management systems are reviewed by the BOD periodically to reflect changes in market conditions and the Company's activities. The Company through its training and management standards and procedures develop a disciplined and constructive control environment in which all employees understand their roles and obligations. The Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the risk management framework. The Audit committee is assisted in the oversight role by Internal Audit. Internal Audit undertakes reviews of the risk management controls and procedures, the results of which are reported to the Audit Committee.

The Company has the following financial risks:

Categories of Risk	Nature of Risk
Credit Risk	Receivables
	Financial Instruments and Cash deposits
Liquidity Risk	Fund Management
Market Risk	Foreign Currency Risk
	Cash flow and fair value interest rate risk

The Board of Directors regularly reviews these risks and approves the risk management policies, which covers the management of these risks:

Credit Risk

Credit Risk is the risk of financial loss to the Company if the customer or counterparty to the financial instruments fails to meet its contractual obligations and arises principally from the Company's receivables, treasury operations and other operations that are in the nature of lease.

Receivables

The Company's exposure to credit risk is influenced mainly by the individual characteristic of each customer. The Company extends credit to its customers in the normal course of business by considering the factors such as financial reliability of customers. The Company evaluates the concentration of the risk with respect to trade receivables as low, as its customers are located in several jurisdictions and operate in largely independent markets. In case of Corporate / Export Customer, credit risks are mitigated by way of enforceable securities. However, unsecured credits are extended based on creditworthiness of the customers on case to case basis.

Trade receivables are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or failing to engage in a repayment plan with the company and where there is a probability of default, the company creates a provision based on Expected Credit Loss for trade receivables under simplified approach as below:

(₹ in Lakhs)

As at 31-03-2026	Due less than 45 days	46 to 90 days	More than 90 days	Total
Gross carrying amount	11,954.46	5,720.30	738.82	18,413.58
Expected Loss Rate	0%	0%	0%	0%
Expected Credit Losses	-	-	-	-
Carrying amount of trade receivables net of impairment	11,954.46	5,720.30	738.82	18,413.58

As at 31-03-2025	Due less than 45 days	46 to 90 days	More than 90 days	Total
Gross carrying amount	4,161.46	4,375.15	67.32	8,603.93
Expected Loss Rate	0%	0%	0%	0%
Expected Credit Losses	-	-	-	-
Carrying amount of trade receivables net of impairment	4,161.46	4,375.15	67.32	8,603.93

Financial Instruments and Cash deposits

Investments of surplus funds are made only with the approved counterparties. The Company is presently exposed to counter party risk relating to short term and medium term deposits placed with Banks. The Company places its cash equivalents based on the creditworthiness of the financial institutions.

Liquidity Risk

Liquidity Risks are those risk that the Company will not be able to settle or meet its obligations on time or at reasonable price. In the management of liquidity risk, the Company monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the company's operations and to mitigate the effects of fluctuations in cash flows.

Fund Management

Due to the dynamic nature of the underlying business, the Company aims at maintaining flexibility in funding by keeping both committed and uncommitted credit lines available. The Company has laid well defined policies and procedures facilitated by robust information system for timely and qualitative decision making by the management including its day to day operations.

Financial arrangements

The Company has access to the following undrawn borrowing facilities:

(₹ in Lakhs)

Particulars	31-03-2026	31-03-2025
Expiring within one year		
Bank Overdraft and other facilities	14,148.52	9,437.54
Term Loans	500.00	-

**Maturities of Financial Liabilities****(₹ in Lakhs)**

Nature of Financial Liability	< 1 Year	1 – 5 Years	>5 years	Total
31-03-2026				
Borrowings	37,860.45	19,520.60	-	57,381.05
Trade payables	5,210.87	-	-	5,210.87
Other Financial Liabilities (Incl. Interest)	2,041.30	-	-	2,041.30
31-03-2025				
Borrowings	21,256.66	22,185.43	-	43,442.09
Trade payables	3,242.72	-	-	3,242.72
Other Financial Liabilities (Incl. Interest)	1,213.86	-	-	1,213.86

Foreign Currency Risk

The Company's exposure in USD and other foreign currency denominated transactions in connection with import of cotton, capital goods & spares, besides exports of finished goods and borrowings in foreign currency, gives rise to exchange rate fluctuation risk. The Company has following policies to mitigate this risk:

Decisions regarding borrowing in Foreign Currency and hedging thereof, (both interest and exchange rate risk) and the quantum of coverage is driven by the necessity to keep the cost comparable. Foreign Currency loans, imports and exports transactions are hedged by way of forward contract after taking into consideration the anticipated Foreign exchange inflows / outflows, timing of cash flows, tenure of the forward contract and prevailing Foreign exchange market conditions.

The Company uses derivative financial instruments viz. Foreign Exchange Forward Contracts exclusively for hedging currency risks that arise from imports / exports transactions. The Company measures the risk by forecasting foreign currency cash flows and manages its currency risks by appropriately hedging the transactions. When a forward contract is entered into for the purpose of being a hedge, the Company finalizes the terms of those forward contracts to match the terms of the hedged exposure i.e. receivables / payables / Firm Commitments. All identified exposures are managed as per the policy duly approved by the Board of Directors.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities / Firm Commitments as at the end of reporting periods are given below :

As at 31-03-2026**(in Lakhs)**

Type	Particulars	USD	EURO
Hedged Items	Financial Assets / Firm Commitments related to Financial Assets		
	a) Trade Receivables	144.86	
	b) Export sale Contracts	81.20	1.66
	Financial Liabilities / Firm Commitments related to Financial Liabilities		
Hedging Instruments (Forward Contracts)	a) Buyers Credit Loan		
	b) Foreign Currency Loan	39.72	
	Instruments for hedging the currency risk on Financial Assets		
	a) PCFC Loan	48.00	
	b) Bill Discount - Export	1.24	
	Instruments for hedging the currency risk on Financial Liabilities		
	a) Forward Contract for Buyers Credit Loan	81.20	1.66
	b) Forward Contract for Export Sales Contracts	95.62	
	c) Forward Contract for Trade Receivables	39.72	
	d) Forward Contract for Foreign Currency Loan		



As at 31-03-2025

(in Lakhs)

Type	Particulars	USD	EURO
Hedged Items	Financial Assets / Firm Commitments related to Financial Assets		
	a) Trade Receivables	64.73	1.58
	b) Export sale Contracts	23.66	12.36
	Financial Liabilities / Firm Commitments related to Financial Liabilities		
	a) Buyers Credit Loan	13.63	
	b) Foreign Currency Loan	102.13	
Hedging Instruments (Forward Contracts)	Instruments for hedging the currency risk on Financial Assets		
	a) PCFC Loan		
	b) Bill Discount - Export	8.51	
	Instruments for hedging the currency risk on Financial Liabilities		
	a) Forward Contract for Buyers Credit Loan	13.63	
	b) Forward Contract for Export Sales Contracts		12.36
	c) Forward Contract for Trade Receivables	54.84	1.58
	d) Forward Contract for Foreign Currency Loan	99.02	

Cash flow and fair value interest rate risk

Interest rate risk arises from long term borrowings with variable rates which exposed the company to cash flow interest rate risk. The Company's fixed rate borrowing are carried at amortized cost and therefore are not subject to interest rate risk as defined in Ind AS 107 since neither the carrying amount nor the future cash flows will fluctuate because of the change in market interest rates. The Company is exposed to the evolution of interest rates and credit markets for its future refinancing, which may result in a lower or higher cost of financing, which is mainly addressed through the management of the fixed / floating ratio of financial liabilities. The Company constantly monitors credit markets to strategize a well-balanced maturity profile in order to reduce both the risk of refinancing and large fluctuations of its financing cost. The Company believes that it can source funds for both short term and long term at a competitive rate considering its strong fundamentals on its financial position.

Interest rate risk exposure

(₹ in Lakhs)

Particulars	31-03-2026	31-03-2025
Variable Rate Borrowings	57,381.05	43,442.09

The Company does not have any interest rate swap contracts.

Sensitivity on Interest rate fluctuation

Incremental Interest Cost works out to	31-03-2026	31-03-2025
1% Increase in Interest Rate	573.81	434.42



(₹ In Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
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Note No.51**Additional Regulatory Information as required under Companies Act, 2013 / IND AS**

a) Details of loans granted to Promoters, Directors, KMP and related parties:

Type of Borrower	Amount of Loan outstanding as on 31-03-2026	% to the Total Loans and advances in the nature of Loans
Nil		

b) Undisclosed Income:

The Company do not have any transaction which are not recorded in the books of accounts that has been surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 during any of the years.

c) Benami property

The Company did not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.

d) Relationship with Struck off Companies:

The Company did not have any transactions with Companies struck off under Section 248 of Companies Act, 2013 or Section 560 of Companies Act, 1956 considering the information available with the Company.

e) Details of Crypto Currency or Virtual Currency:

The Company did not trade or invest in Crypto Currency or virtual currency during the financial year. Hence disclosure relating to it are not applicable.

f) The Company has neither advanced or loaned or invested, nor received any fund, to or from, any other persons or entities (intermediaries) with the understanding that the intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company or
- provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.



g) Disclosures related to CSR activities

(₹ in Lakhs)

Particulars	Amount
Amount required to be spent by the company during the year	NIL
Amount of expenditure incurred	NIL
Shortfall at the end of the year	NIL
Total of previous years shortfall	NIL
Reason for shortfall	Not Applicable
Nature of CSR activities	Not Applicable
Details of related party transactions	Not Applicable

Note : The Company has not made any provision related to CSR activities for the FY 2025-26 and FY 2024-25.

Note No. 52

Capital Management

For the purpose of the Company's capital management, capital includes issued equity share capital and all other equity reserves attributable to the equity holders of the Company. The primary objective of the Company's capital management is to maximize the Shareholders' wealth.

The Company manages its capital structure and makes adjustments in the light of changes in economic conditions and the requirements of the financial covenants. The Company monitors capital using a gearing ratio, which is net debt divided by total capital plus Debt.

Particulars	31-03-2026	31-03-2025
Long Term Borrowings	19,520.60	22,185.43
Current maturities of Long Term borrowings	6,358.98	4,121.82
Short Term Borrowings	31,501.47	17,134.84
Less: Cash and Cash Equivalents	512.46	117.00
Net Debt (A)	56,868.59	43,325.09
Equity Share Capital	581.50	581.50
Other Equity	19,456.78	22,991.59
Total Equity (B)	20,038.28	23,573.09
Total Capital Employed (C) = (A) + (B)	76,906.87	66,898.18
Capital Gearing Ratio (A) / (C)	74%	65%

In order to achieve the overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. There have been no breaches in the financial covenants of any interest-bearing loans/borrowing. The Company has been consistently focusing on reduction in long term borrowings. There are no significant changes in the objectives, policies or processes for managing capital during the year ended 31-03-2026 and 31-03-2025.

**Note No : 53****Exceptional Items****Profit on Sales of Investment**

The Company has sold 4,67,100 Shares of The Ramco Cements Limited during the FY 2024-25 for a sale consideration of ₹ 4,040.07 Lakhs. After adjusting cost of sale ₹ 10.19 Lakhs and carrying cost of investment ₹ 2,340.20 Lakhs, the net profit on sale of investment of ₹ 1,689.70 Lakhs has been presented in the previous year Statement of Profit and Loss as "Profit on Sale of Investment" Under Exceptional Item.

Note No. 54**THE CODE ON SOCIAL SECURITY, 2020, THE INDUSTRIAL RELATIONS CODE, 2020, THE CODE ON WAGES, 2019 AND THE OCCUPATIONAL SAFETY, HEALTH AND WORKING CONDITIONS CODE, 2020**

On 21-11-2025, the Central Government notified the Code on Social Security, 2020, the Industrial Relations Code, 2020, the Code on Wages 2019 and the Occupational Safety, Health and Working Conditions Code, 2020 (collectively referred to as the "Labour Codes"), subsuming various existing labour and industrial laws governing employee benefits during employment and post employment period. The Ministry of Labour & Employment has notified the Central Rules and FAQs to facilitate assessment of the financial impact arising from these regulatory changes. Accordingly, the Company has assessed the financial implications based on an actuarial valuation in accordance with Ind AS 19 Employee Benefits read with FAQ issued by Institute of Chartered Accountants of India (ICAI). Based on such assessment, the Company is of the view that the financial impact of these changes is not material and, therefore, has not been presented as an exceptional item, though the impact has been recognised under Employee Benefits Expenses in the Statement of Profit and Loss for the year ended March 31, 2026. The Company continue to monitor the finalisation of State Rules and any further clarifications issued by the Government in relation to the Labour Codes and will appropriately give effect to such changes in the books, as and when required.

As per our report annexed

For N.A. Jayaraman & Co

Chartered Accountants
Firm Registration No. 001310S

T.G.Harisha

Partner
Membership No. 246983

Rajapalayam
28th May, 2026

On behalf of the Board of Directors

For The Ramaraju Surgical Cotton Mills Limited

Shri P.R.Venketrama Raja
Chairman
(DIN: 00331406)

N.Vijay Gopal
Chief Financial Officer

Shri N.R.K.Ramkumar Raja
Managing Director
(DIN: 01948373)

P.Muthukumar
Company Secretary,
Mem.No. FCS12904



NOTES



THE RAMARAJU
SURGICAL COTTON
MILLS LIMITED

119, P.A.C. Ramasamy Raja Salai, Rajapalayam 626 117, Tamilnadu, India