

Sagar Defence Engineering Private Limited
Balance Sheet as at March 31, 2026
CIN: U29253MH2015PTC264539
(All amounts are in ₹ million, except share data and unless otherwise stated)

Particulars	Note No.	As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
ASSETS				
A. Non-current assets				
Property, plant and equipment	3(a)	446.26	216.07	73.53
Right-of-use assets	3(c)	263.67	183.90	5.30
Capital work-in-progress	3(b)	95.50	-	-
Other intangible assets	3(d)	70.24	80.72	86.64
Intangible assets under development	3(e)	321.51	77.36	4.04
Financial assets				
(i) Investments	4	30.11	-	-
(ii) Other financial assets	5	168.53	192.39	8.97
Deferred tax assets (net)	7	66.17	29.93	57.35
Income tax assets	6	-	-	5.07
Other non-current assets	8	16.84	12.71	0.22
Total non-current assets (A)		1,478.83	793.08	241.11
B. Current assets				
Inventories	9	77.84	69.44	118.37
Financial assets				
(i) Trade receivables	10	2,352.08	554.98	128.52
(ii) Cash and cash equivalents	11	965.25	395.72	153.12
(iii) Bank balances other than cash and cash equivalents	12	1,134.30	1,474.71	6.14
(iv) Other financial assets	13	25.70	29.44	4.21
Other current assets	14	161.45	198.64	110.77
Total current assets (B)		4,716.62	2,722.93	521.14
Total assets (A+B)		6,195.45	3,516.01	762.25
EQUITY AND LIABILITIES				
A. Equity				
Equity share capital	15	1.03	1.03	1.03
Instruments entirely equity in nature	15	0.21	0.17	-
Other equity	16	4,513.18	2,678.56	(15.40)
Total equity (A)		4,514.42	2,679.75	(14.37)
Liabilities				
B. Non-current liabilities				
Financial liabilities				
(i) Borrowings	17	195.63	156.50	604.09
(ia) Lease liabilities	3(c)	254.56	166.38	4.04
Employee benefit obligations	18	20.17	11.41	6.15
Other non-current liabilities	22	178.70	52.06	17.22
Total non-current liabilities (B)		649.05	386.34	631.50
C. Current liabilities				
Financial liabilities				
(i) Borrowings	20	350.57	127.79	117.99
(ia) Lease liabilities	3(c)	23.42	18.92	2.06
(ii) Trade payables	21			
a. total outstanding dues of micro enterprises and small enterprises		62.61	0.94	0.72
b. total outstanding dues of creditors other than micro enterprises and small enterprises		475.64	206.98	17.74
(iii) Other financial liabilities	19	4.51	-	0.06
Other current liabilities	22	4.06	85.62	2.38
Provisions	23	15.91	7.29	3.73
Employee benefit obligations	18	2.20	0.77	0.45
Current tax liabilities (net)	24	93.04	1.61	-
Total current liabilities (C)		1,031.98	449.91	145.13
Total liabilities (B+C)		1,681.03	836.26	776.63
Total equity and liabilities (A+B+C)		6,195.45	3,516.01	762.25

The accompanying notes are an integral part of the balance sheet.

As per our report of even date attached

For M S K A & Associates LLP
(Formerly known as M S K A & Associates)

Chartered Accountants

ICAI Firm Registration Number – 105047W/W101187

For and on behalf of the Board of Directors of

Sagar Defence Engineering Limited
(formerly known as Sagar Defence Engineering Private Limited)
Ananthakrishnan Govindan

Partner

Membership No. : 205226

Place: Pune

Date : July 4, 2026

Nikunj Parashar

Managing Director

DIN : 07139877

Place: Pune

Date : July 4, 2026

Manoj Agrawal

Whole time Director

DIN : 02509181

Place: Pune

Date : July 4, 2026

Ankur Taparia

Chief Financial Officer

Place: Pune

Date : July 4, 2026

Sagar Defence Engineering Private Limited
Statement of Profit and Loss for the year ended March 31, 2026
CIN: U29253MH2015PTC264539
(All amounts are in ₹ million, except share data and unless otherwise stated)

Particulars	Note No.	For the year ended March 31, 2026	For the year ended March 31, 2025
Income			
I. Revenue from operations	25	2,545.88	1,038.77
II. Other income	26	103.63	151.31
III. Total income (I+II)		2,649.51	1,190.08
IV. Expenses			
(i) Cost of materials consumed	27	968.68	336.39
(ii) Changes in inventories of finished goods	28	-	40.11
(iii) Employee benefits expense	29	179.70	68.60
(iv) Finance costs	30	119.08	149.46
(v) Depreciation and amortisation expense	31	90.60	40.91
(vi) Other expenses	32	188.19	98.22
Total expenses (IV)		1,546.25	733.69
V. Profit before tax (III-IV)		1,103.26	456.39
VI. Income tax expense	33		
(i) Current tax		260.23	118.90
(ii) Tax relating to earlier years		(0.35)	0.90
(iii) Deferred tax charge/(credit)		(35.67)	28.02
Total income tax expense (VI)		224.21	147.82
VII. Profit for the year (V-VI)		879.05	308.57
Other comprehensive (loss)			
Items that will not to be reclassified to profit or loss			
Remeasurements of post-employment defined benefit plans (net of taxes)		(2.28)	(2.37)
Income tax relating to items that will not be reclassified to profit or loss		0.57	0.60
VIII. Other comprehensive loss for the year (net of tax)		(1.71)	(1.78)
IX. Total comprehensive income for the year (VII+VIII)		877.35	306.79
Earning per equity share (face value of ₹ 10 each)			
Basic (in ₹)	34	8,556	3,003
Diluted (in ₹)	34	7,811	2,733

The accompanying notes are an integral part of the statement of profit and loss.

As per our report of even date attached

For M S K A & Associates LLP (Formerly known as M S K A & Associates)

Chartered Accountants

ICAI Firm Registration Number – 105047W/W101187

For and on behalf of the Board of Directors of

Sagar Defence Engineering Limited

(formerly known as Sagar Defence Engineering Private Limited)

Ananthakrishnan Govindan

Partner

Membership No. : 205226

Place: Pune

Date : July 4, 2026

Nikunj Parashar

Managing Director

DIN : 07139877

Place: Pune

Date : July 4, 2026

Manoj Agrawal

Whole time Director

DIN : 02509181

Place: Pune

Date : July 4, 2026

Ankur Taparia

Chief Financial Officer

Place: Pune

Date : July 4, 2026

Sagar Defence Engineering Private Limited
Statement of Cash Flows for the year ended March 31, 2026
CIN: U29253MH2015PTC264539
(All amounts are in ₹ million, except share data and unless otherwise stated)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Cash flows from operating activities		
Profit before tax	1,103.26	456.39
Adjustments for:		
Depreciation and amortisation expense	90.60	40.91
Interest on borrowings	26.66	6.49
Interest on lease liability	18.27	9.20
Interest on financial liability at amortised cost	39.13	116.71
Interest income on fixed deposits	(98.99)	(33.80)
Interest income on security deposits	(0.46)	(0.45)
Foreign exchange fluctuations	(4.19)	(2.07)
Interest on income tax refund	-	(0.15)
Gain on derecognition of financial liability	-	(114.01)
Gain on termination of lease	-	(0.84)
Provision for warranty	8.62	3.56
Provision for expected credit loss on trade receivables (Refer Note 43)	35.28	9.90
Bad debts written off	-	13.90
Share based payments to employees	40.97	-
	1,259.16	505.73
Changes in operating assets and liabilities :		
(Increase) / Decrease in inventories	(8.41)	48.93
(Increase) in trade receivables	(1,832.38)	(450.25)
Decrease / (Increase) in other financial assets	0.14	(3.01)
Decrease / (Increase) in other assets	39.09	(100.13)
Increase in trade payables	334.52	190.89
Increase in other liabilities	45.08	118.08
Increase / (Decrease) in other financial liabilities	4.51	(0.06)
Increase in provisions and employee benefit obligations	10.20	5.58
Cash (used in) / generated from operations	(148.09)	315.75
Income taxes paid (net)	(169.02)	(113.87)
Net cash flows (used in) / from operating activities (A)	(317.10)	201.89
Cash flows from investing activities		
Purchase of property, plant and equipment and other intangible assets [including capital work-in-progress and intangibles under development]	(637.44)	(240.72)
Proceeds from bank deposits	364.72	-
Investment made in bank deposits	-	(1,649.20)
Purchase of investments	(30.11)	-
Interest received	102.58	9.24
Net cash (used in) investing activities (B)	(200.24)	(1,880.67)
Cash flows from financing activities		
Proceeds from partly paid up equity shares being fully paid	916.35	2,157.04
Proceeds from borrowings	261.91	-
Repayment of principal portion of borrowings	-	(323.78)
Redemption of 0.01% Optionally Convertible Redeemable Preference Shares ('OCRPS')	-	230.29
Interest paid on borrowings	(65.79)	(123.19)
Repayment of principal portion of lease liabilities	(6.54)	(9.77)
Repayment of interest portion of lease liabilities	(19.05)	(9.20)
Net cash flows from financing activities (C)	1,086.87	1,921.39
Net increase in cash and cash equivalents (A+B+C=D)	569.53	242.60
Cash and cash equivalents at beginning of the year	395.72	153.12
Cash and cash equivalents at the end of the year	965.25	395.72

Notes:

a. The above Statement of Cash Flows has been prepared under the "Indirect Method" as set out in the Indian Accounting Standard (Ind AS-7) - "Statement of Cash Flows".

b. Components of cash and cash equivalents

	As at March 31, 2026	As at March 31, 2025
Virtual wallet balance	2.16	1.15
Balance with banks:		
On current accounts	273.27	385.41
Deposits of original maturity of less than three months	689.82	9.17
Total cash and cash equivalents	965.25	395.72

c. Reconciliation between opening and closing balances in the Balance sheet for financial liabilities arising from financing activities for movement in statement of cash flow are given below:

	As at March 31, 2026	As at March 31, 2025
Opening balance		
Compulsorily convertible Debentures	-	282.50
Compulsorily convertible preference shares	156.50	125.20
Optionally Convertible Redeemable Preference Shares*	(0.00)	196.40
Short term borrowings	127.79	117.99
Lease liabilities	185.30	6.10
Movement		
Cash flows		
Repayment of Compulsorily convertible Debentures*	-	0.00
Repayment of Optionally Convertible Redeemable Preference Shares	-	(230.29)
Movement in Short term borrowings	196.12	3.31
Payment of Lease liabilities	(20.79)	(11.17)
Non cash flows		
Interest expense on Compulsorily convertible Debentures	-	51.52
Interest expense on Compulsorily convertible preference shares	39.13	31.30
Interest expense on Optionally Convertible Redeemable Preference Shares	-	33.89
Interest expense on Short term borrowings	26.66	6.49
Conversion of Compulsorily convertible debentures to equity	-	(334.01)
Additions and deletions to Lease liabilities	94.43	185.99
Interest expense on Lease liabilities	19.05	9.20
Ind AS adjustments on Lease liabilities	-	(4.81)
Closing balance		
Compulsorily convertible Debentures	-	-
Compulsorily convertible preference shares	195.63	156.50
Optionally Convertible Redeemable Preference Shares*	(0.00)	(0.00)
Short term borrowings	350.57	127.79
Lease liabilities	277.98	185.30

* Amounts less than ₹5,000 are shown as 0.00.

The accompanying notes are an integral part of the statement of cash flows.

As per our report of even date attached

For M S K A & Associates LLP (Formerly known as M S K A & Associates)

Chartered Accountants

ICAI Firm Registration Number – 105047W/W101187

For and on behalf of the Board of Directors of

Sagar Defence Engineering Limited

(formerly known as Sagar Defence Engineering Private

Ananthkrishnan Govindan

Partner

Membership No. : 205226

Place: Pune

Date : July 4, 2026

Nikunj Parashar

Managing Director

DIN : 07139877

Place: Pune

Date : July 4, 2026

Manoj Agrawal

Whole time Director

DIN : 02509181

Place: Pune

Date : July 4, 2026

Ankur Taparia

Chief Financial Officer

Place: Pune

Date : July 4, 2026

Sagar Defence Engineering Private Limited
Statement of Changes in Equity at March 31, 2026
CIN: U29253MH2015PTC264539
(All amounts are in ₹ million, except share data and unless otherwise stated)

A. Equity share capital (refer note 15)

For the year ended March 31, 2026

	No. of shares	Amount
Equity shares of ₹ 10 each issued, subscribed and fully paid		
Balance as at April 01, 2025	1,02,744	1.03
Changes in equity share capital during the year	-	-
Balance as at March 31, 2026	1,02,744	1.03

For the year ended March 31, 2025

	No. of shares	Amount
Equity shares of ₹ 10 each issued, subscribed and fully paid		
Balance as at April 01, 2024	1,02,744	1.03
Changes in equity share capital during the year	-	-
Balance as at March 31, 2025	1,02,744	1.03

B. Instruments entirely equity in nature (refer note 15)

	0.01% Series A Compulsory Convertible Preference Shares ('Series A CCPS') of ₹ 10/- each fully paid up		0.01% Series B Compulsory Convertible Preference Shares ('Series B CCPS') of ₹ 10/- each fully paid up		0.01% Series B1 Compulsory Convertible Preference Shares ('Series B1 CCPS') of ₹ 10/- each fully paid up		Total
	No. of shares	Amount	No. of shares	Amount	No. of shares	Amount	Amount
Balance as at April 01, 2025	16,631	0.17	-	-	-	-	0.17
Add: Issued during the year	-	-	3,991	0.04	559	0.01	0.05
Less: Conversion to equity shares	-	-	-	-	-	-	-
Balance as at March 31, 2026	16,631	0.17	3,991	0.04	559	0.01	0.22
Balance as at April 01, 2024	-	-	-	-	-	-	-
Add: Issued during the year	14,433	0.14	-	-	-	-	0.14
Add: Debt conversion rights exercised	2,198	0.02	-	-	-	-	0.02
Less: Conversion to equity shares	-	-	-	-	-	-	-
Balance as at March 31, 2025	16,631	0.17	-	-	-	-	0.17

C. Other equity (refer note 16)

	Attributable to shareholders of the Company					Total
	Reserves and surplus				Other comprehensive income	
	Share options outstanding account	Capital redemption reserve	Securities premium	Retained earnings	Gain/(loss) on FVTOCI equity instruments	
Balance as at April 01, 2025	-	120.45	2,373.76	184.35	-	2,678.56
Profit for the year	-	-	-	879.05	-	879.05
Other comprehensive income (net of taxes)	-	-	-	(1.71)	-	(1.71)
Total comprehensive income for the year	-	120.45	2,373.76	1,061.70	-	3,555.90
Premium on shares issued	-	-	916.31	-	-	916.31
Employee share-based compensation expense	40.97	-	-	-	-	40.97
Balance as at March 31, 2026	40.97	120.45	3,290.07	1,061.70	-	4,513.18

	Attributable to shareholders of the Company					Total
	Reserves and surplus				Other comprehensive income	
	Share options outstanding account	Capital redemption reserve	Securities premium	Retained earnings	Gain/(loss) on FVTOCI equity instruments	
Balance as at April 01, 2024	-	-	107.04	(122.44)	-	(15.40)
Profit for the year	-	-	-	308.57	-	308.57
Other comprehensive income (net of taxes)	-	-	-	(1.78)	-	(1.78)
Total comprehensive income for the year	-	-	107.04	184.35	-	291.39
Premium on shares issued	-	-	2,390.69	-	-	2,390.69
Transfer to Capital redemption reserve	-	120.45	(120.45)	-	-	-
Share issue expenses	-	-	(3.52)	-	-	(3.52)
Balance as at March 31, 2025	-	120.45	2,373.76	184.35	-	2,678.56

The accompanying notes are an integral part of the statement of changes in equity.

As per our report of even date attached

For M S K A & Associates LLP (Formerly known as M S K A & Associates)
Chartered Accountants
ICAI Firm Registration Number – 105047W/W101187

For and on behalf of the Board of Directors of
Sagar Defence Engineering Limited
(formerly known as Sagar Defence Engineering Private Limited)

Ananthakrishnan Govindan
Partner
Membership No. : 205226
Place: Pune
Date : July 4, 2026

Nikunj Parashar
Managing Director
DIN : 07139877
Place: Pune
Date : July 4, 2026

Manoj Agrawal
Whole time Director
DIN : 02509181
Place: Pune
Date : July 4, 2026

Ankur Taparia
Chief Financial Officer
Place: Pune
Date : July 4, 2026