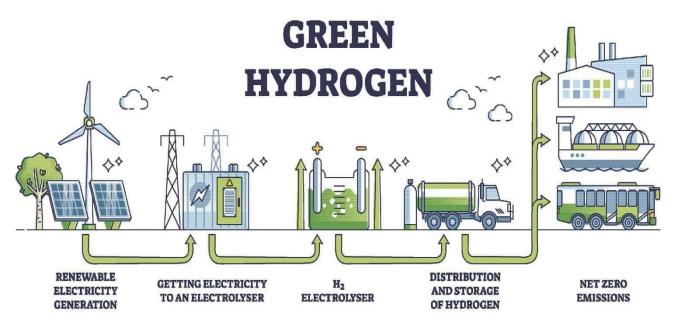


Fastest growing
Gas aggregator &
Green Hydrogen
Infrastructure Player

Corporate Presentation | June 2024







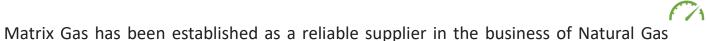
#### **STRONG GROUP**

Business is promoted by a strong group with companies like Gensol Engineering Ltd (listed on BSE & NSE exchange) engaged in activities of Solar EPC and O&M related services, Blusmart which provides smart mobility solutions through their largest EV fleet and network of charging stations in the regions of Gurugram, NCR, New Delhi and Bengaluru.



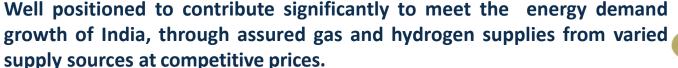
# ACHIEVED 225+ MMSCM Natural Gas AGGREGATION VOLUME

By providing reliable and efficient solutions to Indian customers. Achieved by providing flexibility to customers by addressing providing daily, weekly, fortnightly, monthly to yearly and beyond supply terms, flexibility in Take or pay and Credit support requirement.



#### INFRASTRUCTURE DEVELOPMENT

Developing state of the art infrastructure in India's CGD Infrastructure & Green hydrogen — Production, Storage, Transportation and Micro Grid segments.



Aggregation with satisfied Indian downstream customers. We source Gas on a medium

to long term basis.



#### **BID ELECTROLYZER MANUFACTURING PLANT**

Setting up 350MW Alkaline Technology based electrolyzer manufacturing plant

# **Business Philosophy**

Focus on achieving India's largest private Gas Aggregator with Strong Infrastructure presence



Become **Integrated Energy Value Chain** Group in India

**Fastest growing** player with stable and long-term business model

Develop **satisfied Customer base** on win-win basis

Focus on becoming
India's largest private
Gas Aggregator & Green
Hydrogen developer

Develop the business with strong moat structure in a niche market/industry

Target of **listing** Matrix by FY 2025 - 26

Achieving dominant position in Gas & Green Hydrogen Infrastructure

Build brand image of bold reliable Gas & Hydrogen Aggregator with long term approach

Developing AI based digital system interface for customers, suppliers and pipeline operators

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## Problems, we are solving





#### Industrial customers and CGDs are having challenges in procuring Gas

01	For ideal duration	04	network complexity
02	Flexibility of contracts	05	Dealing with complex tax structure of different states
03	Security of gas supply	06	Difficulties in importing full cargo lots of LNG

We as Matrix Gas and Renewables solve the challenges faced by customers and provide robust mechanism of Gas Supply.

Providing Artificial Intelligence

based digital System.

# **Key Milestones**







Fully operationally capable, developed large customer base and focused on maximizing margins



#### **Background**



# Gas Aggregation peak of 1.50 mmscmd rLNG and domestic gas from ex-Dahej and Hazira and RIL-bp and ONGC

Sale to open market Customers:

#### 0.75 mmscmd

- Sale to Aggregators:0.75 mmscmd
- Executed sale to 21
   customers across 7 states via
   5 pipeline networks

## Key Operating Highlights till March 2023



# Set up operational capability – handled increasing complexity

- Started with 1- purchase, 2transportation and 1-sale agreements
- Currently operating 10 purchase contracts, 10 transportation contracts, and 20 sale agreements
- Achieved peak sales of 50,000 mmbtu/day and cumulative 86 mmscm volumes
- Delivered gross profit margin of INR 58 Cr

#### Leveraging Customer Relationship



#### Strong Customer Relationship

- Leverage strong customer relationship and empaneled with BPCL, HPCL, DFPCL, GSFC, GNFC, Nayara Energy, MGL, IGL and OPAL.
- NHPC and NCL firm contracts for Green Hydrogen infrastructure development.

# Matrix Gas – Key Customers

Customers are
AAA rating with
business
backed by
100% advance
/ SBLC



#### **Aggregator**



















#### **End User**













#### **End User**









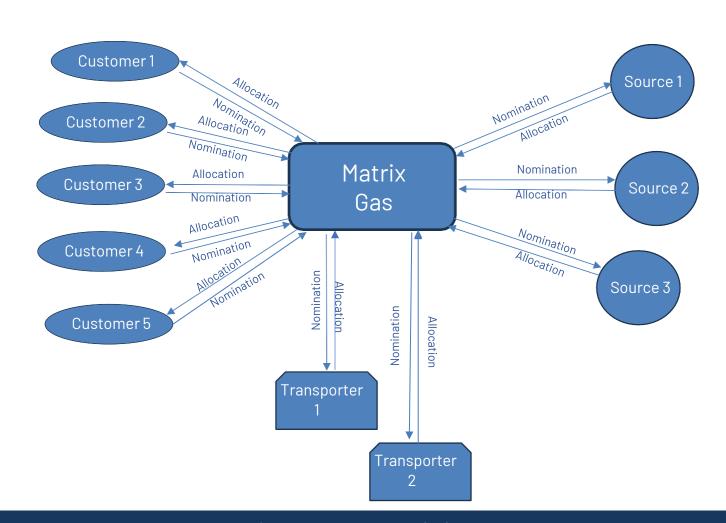




#### **Artificial Intelligence Based Digital Natural Gas Aggregation**







### Financial Projection for Gas Aggregation Business



Income Statement	Actual	Projection for Gas Aggregation Business (Amount in Crores)								
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31	
Revenue	490	729	912	1,219	1,754	2,067	2,271	2,437	2,735	
Gross margin %	11.9%	12.3%	10.4%	10.3%	10.3%	10.5%	10.7%	10.9%	11.2%	
Cost of sales	431	639	817	1,093	1,572	1,849	2,027	2,170	2,428	
Gross margin	58	90	95	126	181	217	243	266	306	
Freight & Transportation Expense	6	10	12	16	23	27	30	32	36	
Gas Exchange Fees	5	8	10	13	19	22	25	26	30	
Operating expenses	12	19	22	29	42	50	54	58	66	
Payroll Expense	0.9	4.7	4.1	5.1	4.3	4.5	4.7	4.9	5.2	
Misc. Expenses	0.4	5.7	0.6	0.7	0.7	0.9	1.2	1.5	1.8	
EBITDA	46	61	68	90	133	162	182	200	233	
Finance costs & Depreciation	3	3	4	4	4	4	4	4	4	
Profit Before Tax	42	57	64	87	129	158	178	196	229	
Income Tax Expense	11	15	16	22	39	40	45	49	58	
Net Profit	32	43	48	65	90	118	133	147	171	
Net margin %	6.5%	5.9%	5.3%	5.3%	5.2%	5.7%	5.9%	6.0%	6.3%	

# Sourcing Portfolio and sale contracts insights

Long term sourcing and sales contracts portfolio





- Long term sourcing (1 to 4 years) from RIL CBM block, RIL-BP KGD6 block and ONGC KG DWN block
- Mid to Long term sale contracts with potential customers
  - Saint Gobain India Pvt Ltd.
  - Haryana City Gas.
  - Fertilizer sector companies and

# India Gas Exchange (IGX) presence

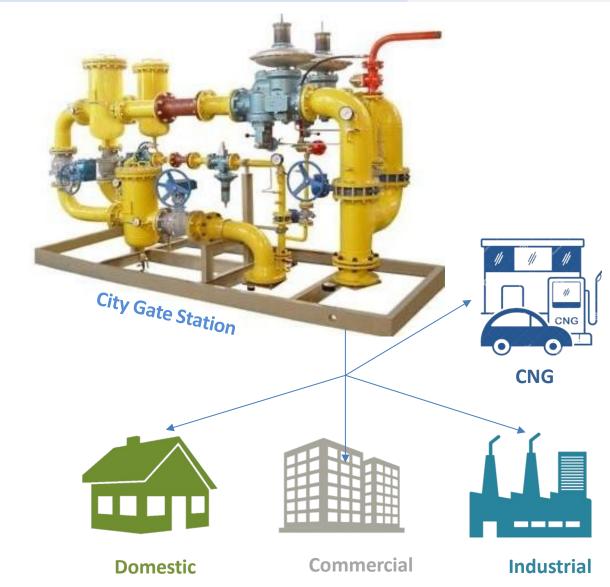
- Grown volumes traded on IGX multi folds from October 22 onwards
- Largest buy and sell volumes by any aggregator on IGX in Jan 23
- Became the Proprietary member of IGX in December 2022

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# **City Gas Distribution**

City Gas Distribution





#### Gasonet GAs MWP (Min. Work Program) Summary



GA No.	State	District	Charge Area	CNG Station Nos.	Domestic PNG Connection Nos.	Inch Km of Steel Pipeline
		Mandi	Mandi District			
1	Himachal	Kullu	Kullu District	, -	050.000	NI/A
I	Pradesh	Kinnaur	Kinnaur District	45	252,000	N/A
		Lahaul & Spiti	Lahaul & Spiti District			
		Bikaner	Bajju, Bikaner, Chhatargarh,			
0	Rajasthan	Dikallel	Khajuwala, Kolayat	01	900,000	1,800
2		Churu	Bidasar, Churu, Rajgarh,	81		
		Churu	Ratangarh, Sardarshahar			
		Pauri Garhwal	Pauri Garhwal District		351,000	
7	Uttarakhand	Utttarkashi	Utttarkashi District	0.7		N/A
3		Rudraprayag	Rudraprayag District	63		
		Tehri Garhwal	Tehri Garhwal District			
		Pithoragarh	Pithoragarh District			
		Champawat	Champawat District			N/A
4	Uttarakhand	Almora	Almora District	72	405,000	
	0 11a. a.w.a.	Chamoli	Chamoli District			
		Bageshwar	Bageshwar District			
		Total		261	1,908,000	1,800

### **Financial Projection for CGD**



Income Statement	Projection for City Gas Distribution (Amount In Crores)										
	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31	FY 2031-32			
Revenue	107	247	481	742	1,093	1,417	1,850	2,241			
Gross margin %	29.5%	29.1%	41.2%	41.2%	40.5%	40.8%	40.7%	40.3%			
Cost of sales	71	166	273	436	650	839	1,097	1,338			
Gross margin	36	81	208	306	443	578	753	903			
Payroll Expense	5	11	13	20	28	35	43	51			
R&M Expense	7	17	28	42	60	75	95	111			
OMC commission + PNG Opex	5	9	30	40	52	65	79	93			
Misc. Expense	2	7	12	19	27	35	46	56			
EBITDA	17	37	125	186	276	369	490	592			
EBITDA (In %)	16%	15%	26%	25%	25%	26%	26%	26%			
Finance costs & Depreciation	10	20	87	109	130	142	147	154			
Profit Before Tax	7	17	37	77	146	227	343	439			
Income Tax Expense	2	4	5	13	25	39	59	75			
Net Profit	5	13	32	64	121	188	284	363			
Net margin %	4.9%	5.2%	6.6%	8.6%	11.1%	13.2%	15.3%	16.2%			



Fully operationally capable, developed large customer base and focused on maximizing margins



#### **Hydrogen EPC projects**

Developing hydrogen projects from concept of commissioning

- For state owned companies
   like NHPC, NTPC, NCL.
- For private entities like Deepak Fertilizers & Petrochemicals, Prasol Chemicals, Eternis Chemicals, Harmony Organics etc.



#### Setting up Electrolyzer manufacturing plant

- Alkaline based 350 mw capacity by 2024.
- Expand to 1 GW by 2026.
- Further expansion of 2 GW by 2030.
- Govt. of India awarded Production Linked Incentive for electrolyser manufacturing



## Bio Hydrogen as fuel for mobility solutions

- MOU execution with SGH2 (US based Company)
- Setting up Green hydrogen retail outlet for H2 cars.
- Initial capacity to fuel 250 cars per day in NCR Delhi.

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STRICTLY PRIVATE AND CONFIDENTIAL

# Matrix Growth Story

Fastest Green hydrogen Infrastructure developer of India

#### **Hydrogen EPC Projects (Under pipeline)**

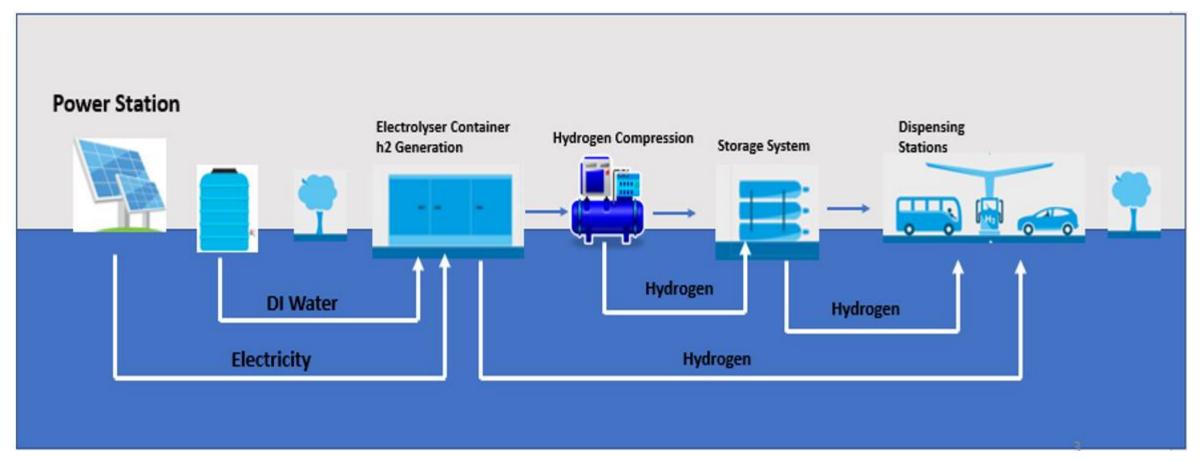


Entity	Scope of work	Location
National Hydro Power Corporation Ltd. (NHPC)	Setting up hydrogen refueling outlet	Ladakh, UT
National Thermal Power Corporation Ltd. (NTPC)	EPC solution provider for 400 mw Green Hydrogen Infrastructure developer	All over India
National Chemical Laboratories ( NCL )	Developing Hydrogen Valley for specialty chemical sector	Pune , Ankleshwar , Bharuch , Khopoli and Taloja
Etihad ESC	Setting up 10 mw Hydrogen production plant	Middle East
Deepak Fertilizer and Petrochemical Ltd	Setting up 15MW Hydrogen production plant	Taloja , Navi Mumbai

#### **Project Synopsis of NHPC, Kargil**

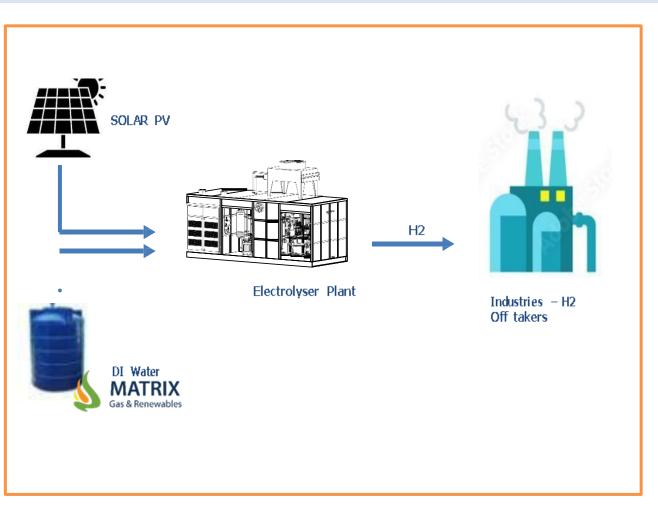


The NHPC Kargil Project has comprehensive scope which envisages from Solar power generation to Green Hydrogen to storage, compression and dispensing. This plant will become one of its kind 1st Green Hydrogen plant to boost green hydrogen application in mobility sector significantly.



#### **Project Synopsis of NCL, Pune**





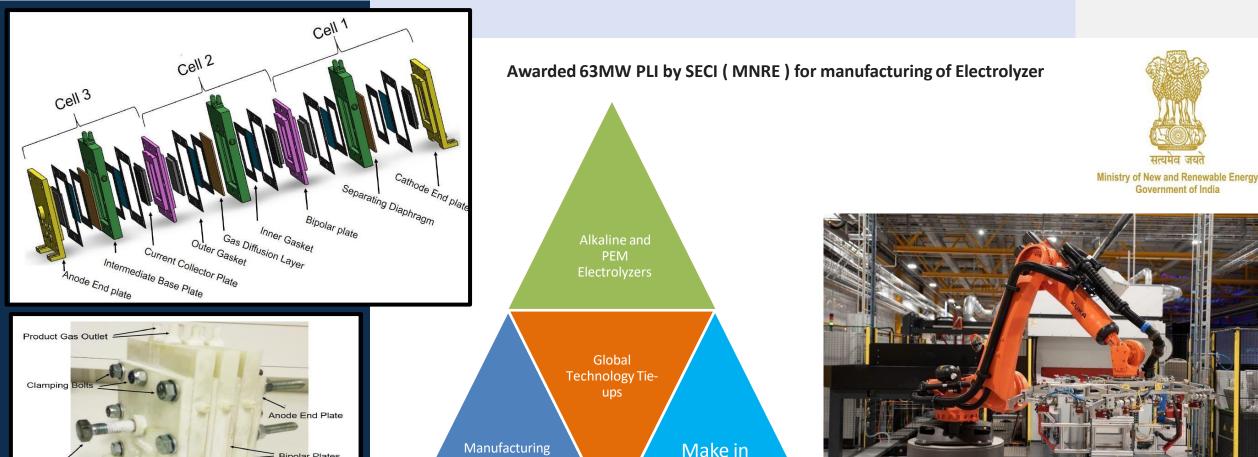
#### Scope:

- Design, Engineering, Manufacturing, Supply, Installation, Testing, Commissioning of Alkaline Electrolyser.
- Civil, Mechanical and electrical for hydrogen generation plant.
- Supply of Solar power generation system to the plant.
- 100% take or pay supply of Green Hydrogen to specialty chemical customers for 25years long-term
- Focused on developing green hydrogen infrastructure with guaranteed offtake from customers on long-term basis.

## **Electrolyser Manufacturing Synopsis**

Cathode End Plate





Via Robots

Matrix Gas and Renewables is amongst the top achievers of PLI with conglomerates like Reliance, Adani and L&T

India

### Financial Projection for Hydrogen Generation - B00 & EPC



Income Statement		Projection for Hydrogen Generation Unit – BOO & EPC Model (Amount in Crores)								
Particular	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31	FY 2031-32		
Expected Projects-MW-EPC	35	45	50	60	75	90	110	130		
Electrolyser- Capacity-MW-BOO	17	23	32	45	62	85	117	162		
Hydrogen Generation-MMTPA-BOO	2.49	3.44	4.74	6.55	9.04	12.47	17.21	23.75		
Revenue	469	605	698	860	1,095	1,359	1,715	2,127		
Cost of Sales	383	493	564	692	878	1,084	1,361	1,678		
Gross Margin	86	113	134	168	217	275	353	449		
Gross Margin (In %)	18%	19%	19%	20%	20%	20%	21%	21%		
Payroll Expense	3.85	4.24	4.66	5.12	5.64	6.20	6.82	7.50		
Marketing Expense	2.70	3.43	3.77	4.48	5.54	6.58	7.96	9.31		
Misc. Expenses	0.96	1.22	1.35	1.60	1.98	2.35	2.84	3.33		
EBITDA	78	104	124	157	204	260	336	429		
EBITDA (In %)	17%	17%	18%	18%	19%	19%	20%	20%		
Depreciation	3.37	4.56	6.21	8.48	11.61	15.94	21.91	30.14		
EBIT	75	99	118	148	192	244	314	399		
Finance Cost	11.9	15.2	18.1	24.4	33.1	43.9	58.6	77.4		
Profit Before Tax	63	84	99	124	159	200	255	321		
Income Tax Expense	16	21	25	31	40	50	64	81		
Net Profit	47	63	74	93	119	150	191	240		
Net Margin %	10.02%	10.39%	10.67%	10.77%	10.87%	11.00%	11.14%	11.31%		

#### Financial Projection for Electrolyser Manufacturing



Income Statement	Projection for Electrolyser Manufacturing (Amount in Crores)							
Particular	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31		
Revenue	163	552	1023	1226	1465	1641		
Plant Utilization (In %)	25%	40%	70%	80%	90%	95%		
COGS	136	438	772	887	1004	1072		
Gross Margin	27	114	251	338	461	569		
Gross Margin (In %)	17%	21%	25%	28%	31%	35%		
Payroll Expense	1	1	2	2	2	3		
Marketing Expense	1	1	2	2	2	2		
Land Lease + Misc. Expenses	1	1	1	1	1	1		
EBITDA	24	111	246	333	456	563		
EBITDA (In %)	15%	20%	24%	27%	31%	34%		
Finance Cost & Depreciation	12	21	19	18	16	14		
Profit Before Tax	13	90	227	316	439	549		
Income Tax Expense	3	23	57	79	111	138		
Net Profit	10	67	170	236	329	411		
Net Margin %	6%	12%	17%	19%	22%	25%		

#### Financial Projection for Matrix Consolidated - All Businesses



Income Statement	Projection for Matrix Consolidated Business (Amount in Crores)									
	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31			
Revenue	1,487	2,234	3,484	4,690	5,683	6,676	7,940			
Gross margin %	13.1%	14.2%	17.0%	19.0%	20.9%	22.8%	24.1%			
Cost of sales	1,293	1,917	2,890	3,798	4,497	5,155	6,024			
Gross margin	194	317	594	892	1,187	1,521	1,916			
Payroll Expense	14	24	25	34	42	50	60			
R&M Expense	7	17	28	42	60	75	95			
OMC commission+ PNG Opex	5	13	30	40	52	65	79			
Marketing Expense	3	4	5	6	8	9	10			
Misc. Expenses	4	11	16	23	33	42	55			
EBITDA	160	247	491	747	992	1,280	1,616			
EBITDA (In %)	11%	11%	14%	16%	17%	19%	20%			
Finance costs & Depreciation	29	54	136	164	196	221	245			
Profit Before Tax	132	194	355	583	796	1,059	1,371			
Income Tax Expense	33	50	92	140	189	249	318			
Net Profit	98	144	263	443	607	810	1,053			
Net margin %	6.62%	6.44%	7.55%	9.44%	10.69%	12.14%	13.27%			







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