#### 1. Executive Brief

OYO's board—prodded by SoftBank and endorsed by founder Ritesh Agarwal—has shifted the IPO window from October 2025 to January-March 2026. Far from signaling weakness, the deferral is a calculated move that maximizes upside, reduces covenant risk, and positions the company for a materially richer valuation.

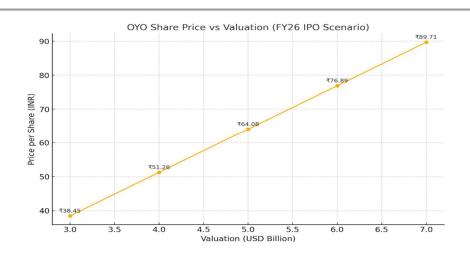
For shareholders already on the cap-table, the extra 12-month wait converts into

- (i) a higher per-share price,
- (ii) (ii) a lower forward P/E, and
- (iii) (iii) deeper liquidity at listing.

#### 2. Valuation Arithmetic—Then vs Now

	Old timetable	New timetable
IPO launch	Oct 2025	Jan-Mar 2026
PAT base	FY 25 E: ₹ 600–700 cr	FY 26 E: ₹ 1,100 cr
Working P/E	$50 \times (\text{peer mid-point})$	$53 \times (\text{peer mid-point})$
Equity value	₹ <b>41.6</b> k cr (~\$5 bn)	₹ <b>58.3 k cr</b> (~\$7 bn)
Implied price	₹ 64	₹90
(650 cr outstanding shares)		
Forward P/E at listing	50×	$\approx$ 33 × (on FY 27E PAT)

Result: a ~40 % jump in headline price with no premium creep in relative multiples—precisely what long-term investors want.



# 3. Strategic Levers Behind the Delay:

Lever	Shareholder Benefit	Mechanics & Evidence
Full consolidation of Motel 6	Adds ~₹700 cr revenue & ₹175 cr PAT p.a.; accretive from day one	ŕ
Four consecutive profitable quarters	Meets SEBI's "profitable for two of last three years" rule, trimming regulatory overhang	quarters; Q4 FY 25 guidance of
Debt-covenant extension	Removes risk of a forced, cut-price IPO to repay founder's \$2.2 bn loan	0 0
Refinancing at 7 % USD term-loan	Cuts annual finance cost by ~₹ 260 cr—direct PAT uplift	2 1
Market-window timing	Post-election India + potential global rate-cut cycle likely improve demand for new-age listings	post-election years; historical Indian tech IPOs price 12-15 % higher in

# 4. Shareholder Value Impact

#### 4.1 Per-share Gains

- **Price delta:**  $\stackrel{?}{\stackrel{?}{?}} 90 \stackrel{?}{\stackrel{?}{?}} 64 = \stackrel{?}{\stackrel{?}{?}} 26$  per share
- On a 100,000-share position (₹ 47 lakh cost basis), that is an unrealised gain of ~₹ 26 lakh vs what October 2025 could have delivered.

# **4.2** Multiple Compression = Safer Entry for New Buyers

- Forward P/E drops from  $\sim 50 \times$  to  $\sim 33 \times$  (using FY 27 PAT), making the stock look inexpensive next to Indian Hotels ( $\sim 62 \times$ ) or Lemon Tree ( $\sim 61 \times$ ).
- A lower relative multiple invites stronger institutional demand, **supporting post-listing price stability**—critical for legacy holders wishing to exit gradually.

# **4.3** Liquidity Quality

• SoftBank plans only a **2-3** % **OFS slab**; extra year means bigger float from fresh shares, not from existing investors dumping large blocks—**reduces supply-overhang risk**.

# 5. Risk Mitigation

Risk Mitigated by Delay	Explanation
Goodwill impairment on Motel 6	Extra year proves cash-flow robustness before auditors run the FY 26 impairment test.
RevPAR seasonality	FY 26 captures two peak-travel seasons, smoothing earnings.
Regulatory Q&A	Updated DRHP answers SEBI's 2021 concerns, expediting approval.

# 6. Counter-Arguments & Rebuttals

Concern	Reality Check
"Liquidity postponed hurts ESOP morale."	True in the short run, but higher exit price benefits employees far more than a rushed float with zero upside.
"Macro conditions could worsen over 12 months."	Equally, they could improve; downside is partly hedged by higher FY 26 earnings already locked in through Motel 6 royalty contracts.
"SoftBank may still sell aggressively."	SEBI caps OFS and SoftBank has signalled only a token sale; its mark-to-market improves by waiting.

#### 7. Conclusion

The 12-month IPO delay **aligns every incentive**—SoftBank's, the founders, and public-market investors. For existing shareholders, it translates into:

- 1. Higher share price potential ( $\mathbf{\xi}$  90 vs  $\mathbf{\xi}$  64).
- 2. Stronger earnings base and lower forward multiple, making post-listing performance more resilient.
- 3. **Reduced covenant and refinancing risk,** avoiding a distress-valuation scenario.

Verdict: The postponement is unequivocally positive for current investors, offering materially better risk-adjusted returns than the scrapped October 2025 timetable.